

*City of Chattanooga, Tennessee
Comprehensive Annual
Budget Report
Fiscal Year 1999-2000*

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Section A: Introduction

Profile of Chattanooga..... 5
 Service Statistics.....10
 Demographic Statistics.....12
 Economic Statistics.....12
 Organizational Chart.....14
 City Officials.....15
 City Council and Mayor.....16
 Transmittal Letter.....17

Section B: Guidelines

Policies.....23
 Budget Model.....33
 Procedures.....34
 Budget Calendar.....37
 City Budget Ordinance.....38
 Capital Budget Ordinance.....52A

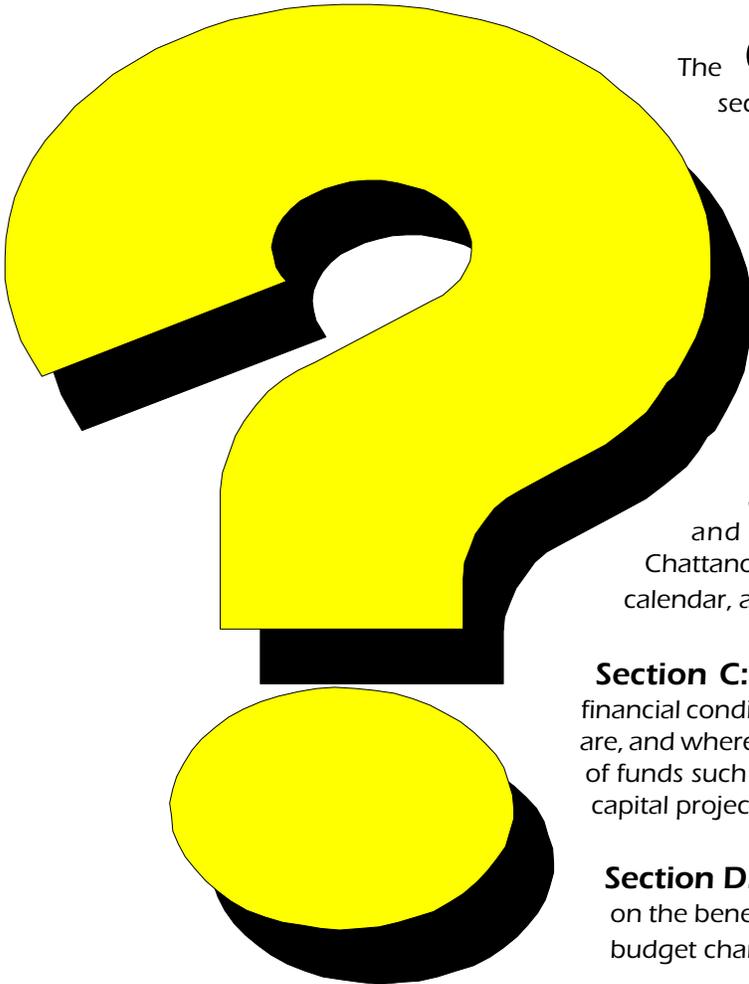
Section C: Financial Overview

Financial Overview.....53
 Fund Balance & Retained Earnings.....56
 Schedules
 General Fund.....58
 Special Revenue Funds.....59
 Debt Service Fund.....60
 Capital Funds61
 Enterprise Funds.....62
 Internal Service Funds.....63
 Fiduciary Funds.....64

 General Fund.....65
 Revenue and Expenditure Schedules.....76
 Supported Agencies.....81
 General Government.....87
 Finance & Administration.....95
 Police.....109
 Fire123
 Public Works.....127
 Parks , Recreation, Arts, & Culture.....143
 General Services.....173
 Personnel.....183
 Neighborhood Services.....187

 Special Revenue Funds.....193
 Revenue and Expenditure Schedules.....198
 Real Estate Fund.....201
 State Street Aid205
 Human Services.....209
 Economic Development Fund.....225

Debt Service Fund.....	227
Schedule of General Obligation Debt.....	236
Historical Debt Ratios.....	239
Revenue and Expenditure Schedules.....	240
Capital Funds.....	241
Revenue and Expenditure Schedules.....	245
Capital Budget Detail	
General Government.....	247
Finance & Administration.....	251
Police.....	255
Fire.....	261
Public Works.....	267
Parks, Recreation, Arts, & Culture.....	271
General Services.....	279
Enterprise Funds.....	281
Revenue and Expenditure Schedules.....	288
Interceptor Sewer Fund.....	291
Solid Waste & Sanitation.....	305
Storm Water.....	315
Internal Service Funds.....	319
Revenue and Expenditure Schedules.....	322
Municipal Fleet Service Funds.....	325
Liability Insurance Fund.....	331
Fiduciary Funds.....	333
Revenue and Expenditure Schedules.....	336
Pension Plans.....	338
Economic & Community Development.....	339
Home Investment.....	345
Section D: Personnel Administration	
Personnel Administration.....	347
Personnel Changes.....	349
Personnel Detail w/4 Year Projection.....	351
Pay Plan Table.....	372A
Section E: Appendix	
Glossary.....	A-373
Index.....	A-381



The **CABR 2000** is divided into five major sections: **Introduction, Guidelines, Financial Overview, Personnel Administration,** and the **Appendix.**

Section A: Introduction - gives a profile of Chattanooga with selected useful service, demographic, economical, and statistical information, a message from the Finance Administrator, an organizational chart, and City officials .

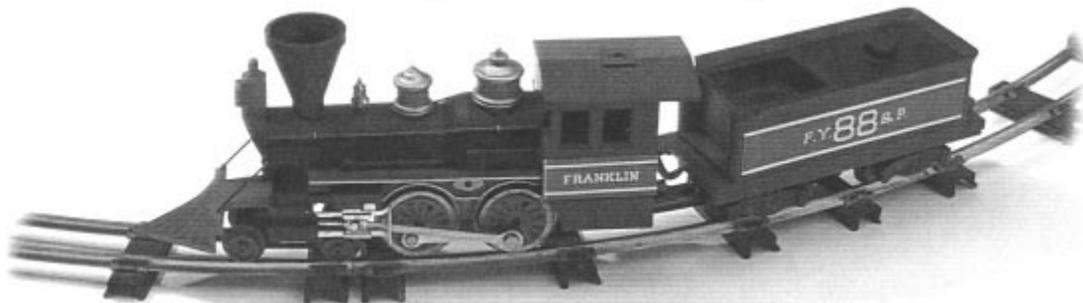
Section B: Guidelines - informs you of guidelines and rules adhered to by the finance department of Chattanooga, as well as budget policies, model, procedures, a calendar, and the budget ordinance.

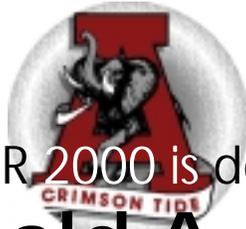
Section C: Financial Overview - summarizes the overall financial condition of Chattanooga, where we have been, where we are, and where we are going. This is followed by detailed discussions of funds such as general, enterprise, special, fiduciary, debt service, capital projects, and internal services.

Section D: Personnel Administration - gives an outlook on the benefits provided by the City of Chattanooga, current year budget changes, its personnel detail, and a pay plan table.

Section E: Appendix - includes a glossary and an index.

*Welcome to the
City of Chattanooga, Tennessee*





This CABR 2000 is dedicated to **Donald A. Bain**



Donald A. Bain began his career in public service with the City of Chattanooga in 1963 as an Accounting Trainee in the Department of Finance under the term of Mayor Ralph Kelley. During the 60's Don was promoted to Accountant I, then Chief Accountant.

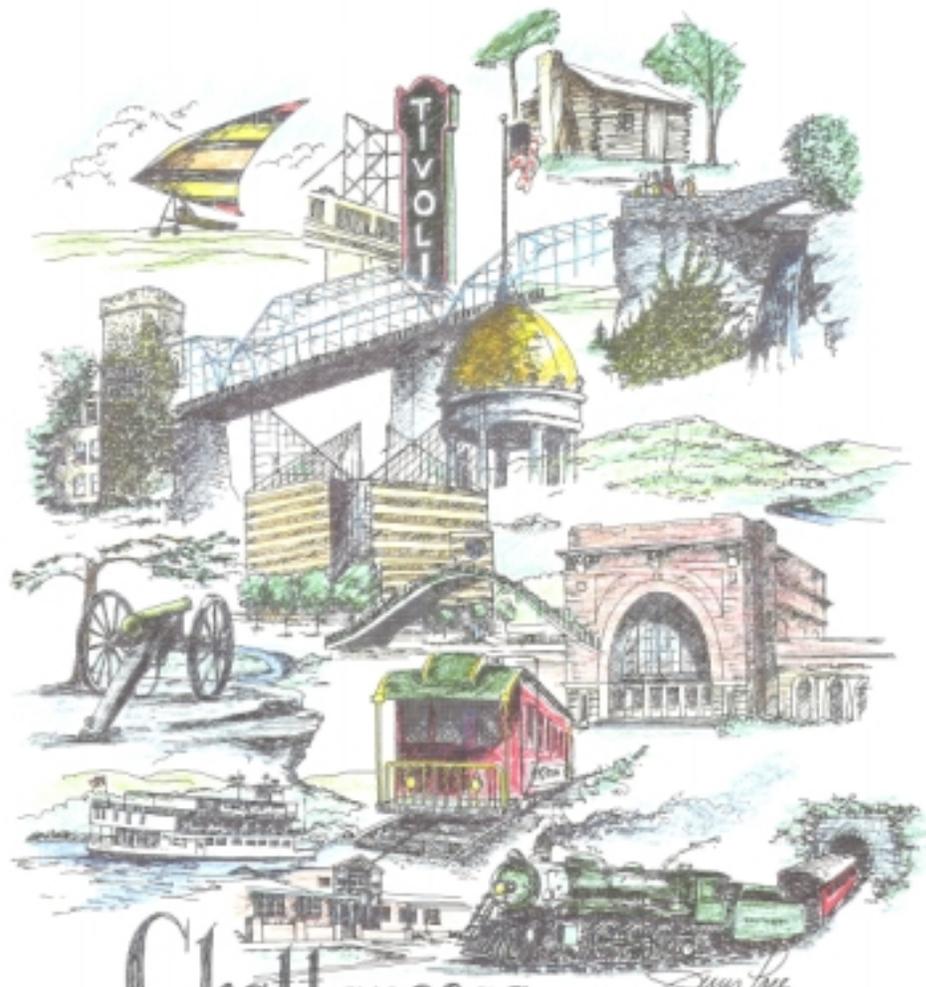
In July of 1972, Don was again promoted, and became the City of Chattanooga's first Budget Officer, which later was renamed Assistant City Auditor, then Assistant Finance Officer. At that time the City's budget was \$54,112,883, today, it has grown to over \$230 million.

During Don's 27 years in Budget he has prepared budgets under the Mayors Robert Kirk Walker, Charles A. "Pat" Rose, Gene Roberts, and Jon Kinsey. His supervising Administrative teams included William Zachry and H. D. Miller; H. D Miller and John Cross; and James Boney and Daisy Madison. Those who have passed thru the budget office to work under Don's supervision include Priscilla Simmons, Glen Thompson, John Gearhart, Susan Griffin, Rick Winters, Danny Grant, Joachim Volz, and Brian Smart. His current team include Fredia F. Kitchen, Simone M. White, Randall E. Ray, and Chris Haley. Under Mr. Bain's supervision, the current budget team has received three Distinguished Budget Presentation Awards for its annual budget presentation meeting policy, operational, financial, and communication criteria from the Government Finance Officers Association of the United States and Canada.



Don has exemplified excellent service to the City of Chattanooga, the community and its citizens. He takes with him an invaluable cachet of history and information. To his credit, and though he can never truly be replaced, he has built a capable, dedicated budget team who will continue to provide the excellence in service he has established. With this dedication we extend our sincerest appreciation and gratitude for his 36 years of loyal service.





Chattanooga
TENNESSEE

Jimmy Lee
93