

**City of Chattanooga  
Non-Profit Funding Request**

***Organization and request:***

Non-profit name: Partnership for Families, Children and Adults

Amount requested: \$ 60,000

Street Address: 300 E 8<sup>th</sup> Street

City, State, Zip: Chattanooga, TN 37403

Telephone: 423-755-2701 Fax: 423-755-2778

Contact Person: Regina McDevitt

Telephone: 755-2701

E-mail Address: rmcdevitt@partnershipfca.com

**Mission:**

Partnership is a community impact organization whose mission is to strengthen families and individuals of all ages. Our services provide benefits through an effective array of critical services and collaborative partnerships that continually evolve to meet community needs.

## Executive Summary Partnership Rape Crisis Center

January 4, 2013

1. An EXECUTIVE SUMMARY of no more than two pages, signed by the Chief Executive Officer of the non-profit organization, including but not limited to:
  - a. A description of the specific purpose for which the requested funds will be used to benefit the residents of the City;

These funds will be used to promote the common good and general welfare of those Chattanooga residents who have been victimized by sexual violence, The Rape Crisis Center offers the collection of forensic evidence, support and crisis counseling for victims, and advocacy for successful prosecution of its perpetrators, to the population-at-large in the prevention and reduction of such crimes of violence.

Partnership's Rape Crisis Center (RCC), established in 1995 in response to a community initiative (Vision 2000) identifying the need, delivers free comprehensive services to victims of sexual assault 24 hours a day, 7 days a week. Services include: a 24- hour Hotline, immediate access to crisis intervention, forensic examination and evidence collection, follow-up care, support groups, counseling and legal assistance, court advocacy, safety planning; follow up; and information and referral with education and outreach and family crisis counseling.

RCC staff also offers education, training and presentations on the issue of sexual violence to hospitals, law enforcement, organizations, schools and to community at large. This provides awareness, prevention of sexual violence and knowledge of services and how to access them. In Fiscal year 2011/2012 the Center assisted 274 victims, providing services to citizens in Chattanooga, Hamilton County.

These services assist residents by providing direct services and collaborating with those involved in the Sexual Assault Response Team (SART) such as law enforcement departments, the District Attorney's office, UTC, RCC crisis counselors and staff, RCC Sexual Assault Nurse Examiners, etc. The team works together to create an integrated . Multi-systemic approach work to encourage successful investigations, increase the number of cases being prosecuted, coordinate individual cases, and provide best practices services to victims of sexual assault.

- b. The proposed usage for the financial assistance appropriated by the City of Chattanooga;

Usage of financial assistance by the City of Chattanooga will be used to fund the Partnership's Rape Crisis Center as part of the overall Sexual Assault budget. The RCC spends over 300,000 annually and those dollars don't fully fund the services that are provided free of charge to victims of sexual assault each year. The Partnership aggressively seeks funding to continue this critical service to the community through strategic planning that includes applying for grants and pursuing new funding opportunities as they become available.

- c. The assurance that the agency will provide a detailed accounting of how and for what purpose municipal funds were spent, prior to the close of the City of Chattanooga's fiscal

budget year and at the close of each succeeding fiscal budget year until all municipal funds have been spent by the organization;

The Partnership agrees to provide a detailed accounting of all funds spent under this program, along with any necessary documentation. We further offer our assurance that all funds will be spent for the intended purpose of serving sexual assault victims and will provide any requested information annually to verify.

- d. The assurance that the agency will provide the City of Chattanooga with copies of current annual audits or reviews for each year that it spends funds appropriated to it by the City of Chattanooga;

The agency will provide copies of annual audits each year.

- e. Any other information that will assist the City in its review of your funding request.

Comprehensive Services are provided twenty-four hours per day seven days per week at the Partnership Rape Crisis Center. Trained advocates and Sexual Assault Nurse Examiners provide these services at no cost to the victim. No other agencies provide this type of service in Chattanooga to a victim of a sexually oriented crime. The average cost of providing services to a rape victim is \$1400 with no charge to the victim. With out these comprehensive services victims would be forced to go to emergency rooms and wait with the general public after he or she had just experienced the most fundamental criminal and personal violation. Victims would be interviewed by Law enforcement in a less than private setting and there would be fragmented access to needed services. The costs to victims and the community would be significantly high in both personal and financial loss if no services were available.

The Partnership Rape Crisis Center is accredited by the National Council on Accreditation. Accreditation includes and extensive review every four years and subsequent accreditation. The standards of accreditation are based on best practice standards nationwide. The program also meets the Best Practices Standards adopted by the Tennessee office of Criminal Justice.

***In Her Own Words:***

*"On a Saturday in July, I became a statistic....a victim of rape and domestic violence. ...When I decided to take a stand and end the relationship, I found myself at the ER and ultimately at Partnership.*

*I had been choked, thrown down and across the room, slung by my hair, smacked unconscious, pistol whipped, hit wit a beer bottle and knocked out again, drug across the floor through the glass, slammed into the floor, wall and furniture. I got to beg for my life. He ranted and raved – then he raped me.*

*Through all of it, Partnership was really wonderful to me. The caseworker was a rock. The nurse was gentle, kind and attentive to my needs. The detective was soft spoken, comforting and very patient....From the very first night until today, they (Partnership) provided comfort and support."*

Sandra Collier CEO  
Executive Officer

1/3/13  
Date

Partnership for Families, Children and Adults, Inc. Statement of Income and Expense	6/30/12 BUDGET	6/30/13 BUDGET	6/30/11 ACTUAL	6/30/12 ACTUAL(Est)
<b>Total Composite Agency Budget</b>				
<b>REVENUE</b>				
Contributions & Special Events	516,800	328,500	449,844	318,944
United Way	1,068,257	925,541	1,089,823	928,547
Government Contracts	4,142,265	3,522,073	4,296,653	3,229,112
Program Income	1,580,200	1,730,070	1,562,484	1,699,775
Interest & Dividend Income	120	120	8,105	0
Miscellaneous Income	25,500	18,050	34,057	13,701
<b>Total Revenue</b>	<b>7,333,142</b>	<b>6,524,354</b>	<b>7,440,966</b>	<b>6,190,079</b>
<b>EXPENDITURES</b>				
Salary Expense	3,740,881	3,413,153	3,809,844	3,256,902
Employee Health & Retirement Expense	683,087	608,227	690,657	593,107
Employee Taxes	373,711	351,896	368,193	348,065
<b>Total Personnel Costs</b>	<b>4,797,679</b>	<b>4,373,276</b>	<b>4,868,694</b>	<b>4,198,074</b>
Professional Fees & Contract Services	693,954	646,815	675,746	677,351
Supplies	106,886	95,301	124,912	69,185
Telephone	146,696	142,206	186,589	141,890
Postage & Shipping	18,618	16,187	16,753	15,646
Occupancy	451,182	419,763	477,687	434,288
Equipment Rental & Maintenance	55,175	46,330	51,100	43,602
Printing & Publication Expense	122,236	85,262	155,262	76,001
Local Transportation	201,434	209,261	244,883	203,749
Conferences & Conventions	62,426	37,262	67,938	36,791
Special Assistance to Individuals	179,560	109,571	190,089	152,073
Dues & Memberships	54,686	50,599	48,808	36,667
Insurance Expense	43,910	43,187	47,078	41,224
Interest Expense	23,931	21,709	31,439	16,642
Intra-Agency Fee Expense	30,825	33,425	34,100	32,925
Miscellaneous Expense	186,244	130,950	312,280	126,531
Equipment Purchases	41,700	42,250	35,130	39,310
<b>Total Personnel &amp; Direct Expenditures</b>	<b>7,217,142</b>	<b>6,503,354</b>	<b>7,568,488</b>	<b>6,341,949</b>
Allocated M&G Expenses	0	0	0	2
<b>Grand Total Expenditures</b>	<b>7,217,142</b>	<b>6,503,354</b>	<b>7,568,488</b>	<b>6,341,951</b>
<b>NET REVENUE (EXPENSE)</b>	<b>116,000</b>	<b>21,000</b>	<b>-127,522</b>	<b>-151,872</b>
Transfers to Restricted	-216,000	-90,000	-148,410	-54,000
Transfers from Restricted	100,000	69,000	117,851	109,300
Inter-Departmental Transfers	0	0	0	0
<b>Net Revenue (Expense) after Transfers</b>	<b>0</b>	<b>0</b>	<b>-158,081</b>	<b>-96,572</b>

Partnership for Families,  
Children and Adults, Inc.  
Statement of Income and Expense  
Sexual Assault Programs Summary

	6/30/12 BUDGET	6/30/13 BUDGET	6/30/11 ACTUAL	6/30/12 ACTUAL(Est)
<b>REVENUE</b>				
Contributions & Special Events	0	0	38,551	25,500
United Way	0	0	0	0
Government Contracts	219,122	219,122	203,074	212,963
Program Income	65,000	64,000	64,056	64,725
Interest & Dividend Income	0	0	0	0
Miscellaneous Income	3,500	3,500	5,500	3,500
<b>Total Revenue</b>	<b>287,622</b>	<b>286,622</b>	<b>311,181</b>	<b>306,688</b>
<b>EXPENDITURES</b>				
Salary Expense	140,710	133,270	130,525	147,438
Employee Health & Retirement Expense	25,694	23,748	24,022	26,273
Employee Taxes	14,058	13,740	12,539	15,200
<b>Total Personnel Costs</b>	<b>180,462</b>	<b>170,758</b>	<b>167,086</b>	<b>188,911</b>
Professional Fees & Contract Services	63,178	63,178	63,217	54,130
Supplies	4,225	5,000	4,383	4,539
Telephone	3,142	3,742	4,649	6,856
Postage & Shipping	98	98	96	83
Occupancy	21,897	22,617	21,965	29,287
Equipment Rental & Maintenance	2,535	2,535	2,088	2,408
Printing & Publication Expense	2,134	2,096	2,930	1,719
Local Transportation	979	2,949	1,002	1,765
Conferences & Conventions	2,951	3,651	2,341	2,379
Special Assistance to Individuals	61	61	43	172
Dues & Memberships	250	250	250	250
Insurance Expense	1,210	1,510	1,210	1,210
Interest Expense	0	0	0	0
Intra-Agency Fee Expense	0	0	0	0
Miscellaneous Expense	146	146	110	166
Equipment Purchases	2,283	2,283	855	0
<b>Total Personnel &amp; Direct Expenditures</b>	<b>285,551</b>	<b>280,874</b>	<b>272,225</b>	<b>293,875</b>
Allocated M&G Expenses	54,850	48,463	46,976	53,065
<b>Grand Total Expenditures</b>	<b>340,401</b>	<b>329,337</b>	<b>319,201</b>	<b>346,940</b>
<b>NET REVENUE (EXPENSE)</b>	<b>-52,779</b>	<b>-42,715</b>	<b>-8,020</b>	<b>-40,252</b>
Transfers to Restricted	0	0	0	0
Transfers from Restricted	0	0	0	0
Inter-Departmental Transfers	23,800	21,500	0	0
<b>Net Revenue (Expense) after Transfers</b>	<b>-28,979</b>	<b>-21,215</b>	<b>-8,020</b>	<b>-40,252</b>

ARTICLES OF AMENDMENT TO THE CHARTER

FILED

OF

FAMILY AND CHILDREN'S SERVICES OF CHATTANOOGA, INC.

TO THE SECRETARY OF STATE OF THE STATE OF TENNESSEE:

Pursuant to the provisions of Section 48-60-105 of the Tennessee Nonprofit Corporation Act, the undersigned corporation adopts the following articles of amendment to its charter:

1. The name of the corporation is:

Family and Children's Services of Chattanooga, Inc.

2. The corporation is a nonprofit corporation.

3. The text of the amendment adopted is as follows:

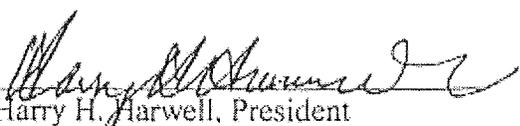
The name of the corporation is changed to:

Partnership for Families, Children and Adults, Inc.

4. The amendment was duly adopted on June 21, 2002.
5. The amendment was duly adopted by the board of directors, the corporation having no members.
6. This amendment shall be effective on January 16, 2003.

Dated: December 13, 2002.

Family and Children's Services of  
Chattanooga, Inc.

By:   
Harry H. Harwell, President

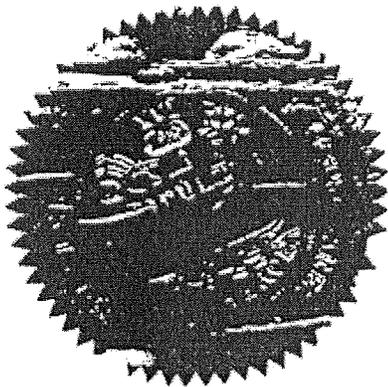
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STATE OF TENNESSEE  
03 JAN 14 AM 9:38  
HARRY DANIELL  
SECRETARY OF STATE

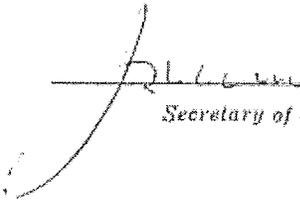


CERTIFICATE

The undersigned, as Secretary of State of the State of Tennessee, hereby certifies that the attached document was received for filing on behalf of COMMUNITY SERVICES OF GREATER CHATTANOOGA,  
(Name of Corporation)  
was duly executed in accordance with the Tennessee General Corporation Act, was found to conform to law and was filed by the undersigned, as Secretary of State, on the date noted on the document.

THEREFORE, the undersigned, as Secretary of State, and by virtue of the authority vested in him by law, hereby issues this certificate and attaches hereto the document which was duly filed on SEPTEMBER SIXTH, 19 73.



  
Secretary of State

CHARTER  
OF  
COMMUNITY SERVICES OF GREATER CHATTANOOGA

The undersigned natural person, having capacity to contract and acting as the incorporator of a corporation under the Tennessee General Corporation Act, adopts the following charter for such corporation:

1. The name of the corporation is Community Services of Greater Chattanooga.
2. The duration of the corporation is perpetual.
3. The address of the principal office of the corporation in the State of Tennessee shall be in Hamilton County at 323 High Street, Chattanooga, Tennessee.
4. The corporation is not for profit.
5. The purposes for which the corporation is organized are as follows:

(a) To promote and extend comprehensive and appropriate community services that may prevent and alleviate human distress and need through (but not limited to) the following:

(i) Granting financial assistance and providing supportive services upon an emergency or short term basis, providing loans for worthy purposes, or making available scholarships and/or other grants-in-aid for educational, vocational or rehabilitative purposes within the financial limits of the corporation.

(ii) Rendering assistance and protection to travelers and nonresidents who by reason of inexperience, illness, infirmity, or other disability require such aid or other adjustment to the community.

(iii) Providing information and referral services to individuals and families in cooperation fully with other public or private community organizations, by

developing and implementing working relations with other community groups and organizations.

(iv) Providing a range of social, medical, educational and legal services to unwed parents and their children.

(v) Promoting and extending wholesome family life, assisting individual families to achieve socially useful lives through counseling, education, and other appropriate means.

(vi) Sheltering children and youth whose relatives cannot provide for them adequately, and accepting the custody of children for the purpose of placing them with suitable adults for adoption.

(vii) Providing counseling and social services to the aging.

(viii) Adding such additional programs of an educational or charitable nature as may, from time to time, be deemed necessary or appropriate by the Board of Directors.

(b) To encourage and promote education and training for the community service occupations and to provide instruction and experience for trainees, students, and graduates.

(c) To engage in such research projects as will be of assistance to the corporation and which will tend to better promote the purposes of the corporation.

6. This corporation shall have members. Directors shall be elected in the manner specified by the by-laws.

7. The powers of this corporation shall be those permitted by Tennessee law to corporations not organized for profit.

8. Notwithstanding any other provisions herein:

(a) No part of the corporation's property, income or earnings shall inure to the benefit of any person, but reasonable

compensation may be paid for services on behalf of the corporation.

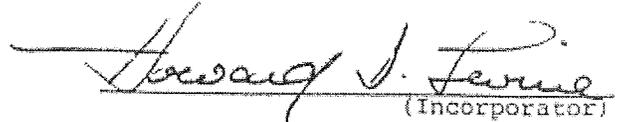
(b) No part of the activities of this corporation shall ever be carrying on propaganda or otherwise attempting to influence pending or proposed legislation or participating in or intervening in (including the publishing or distributing of statements) any political campaign on behalf of or in opposition to any candidate for public office.

(c) The corporation shall not carry on any activities not permitted to be carried on by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1954, or corresponding provisions of any subsequent Federal tax laws.

(d) The corporation shall not carry on any activities not permitted to be carried on by a corporation exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1954, or corresponding provisions of any subsequent Federal tax laws.

9. In the event of the liquidation, dissolution or winding up of the corporation, whether voluntary, involuntary or by operation of law, the residual assets of the corporation shall be turned over to one or more organizations described in Sections 170(c)(2) and 501(c)(3) of the Internal Revenue Code of 1954, or corresponding sections of any subsequent Internal Revenue Code, or to Federal or State or local governments exclusively for public purposes.

Dated September 5, 1973.

  
(Incorporator)

FILED  
SECRETARY OF STATE  
1980 AUG 19 PM 3:42

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Form No. 6  
Section 48-303  
For Profit  
Not for Profit

20172 08 09 30

ARTICLES OF AMENDMENT TO THE CHARTER

OF

COMMUNITY SERVICES OF GREATER CHATTANOOGA, INC.

Pursuant to the provisions of Section 48-303 of the Tennessee General Corporation Act, the undersigned corporation adopts the following articles of amendment to its charter:

1. The name of the corporation is

COMMUNITY SERVICES OF GREATER CHATTANOOGA, INC.

2. The amendment adopted is (Insert amendment)

CHANGE OF AGENCY NAME TO:

FAMILY AND CHILDREN'S SERVICES OF CHATTANOOGA, INC.

3. The amendment was duly adopted (at a meeting)

(by the unanimous written consent) of the (shareholders) (members) on JULY 11, 19 80. (Strike inapplicable words).

4. If a corporation for profit, the manner, if not set forth in such amendment, in which any exchange, reclassification or cancellation of issued shares provided for in the amendment shall be effected is as follows:

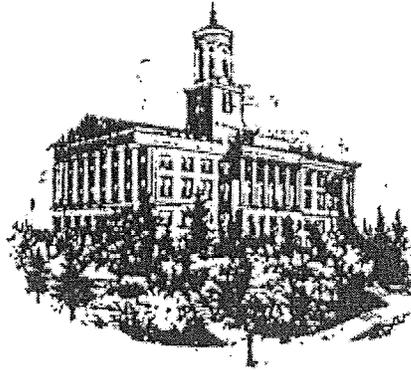
5. IF the amendment is not to be effective when these articles are filed by the Secretary of State, the date it will be effective is \_\_\_\_\_, 19 \_\_\_\_ (not later than thirty (30) days after such filing).

Dated 8-16, 1980.

COMMUNITY SERVICES OF GREATER CHATTANOOGA  
(Name of corporation)

*M. P. R. 11*

# State of Tennessee



Department of State

## Certificate

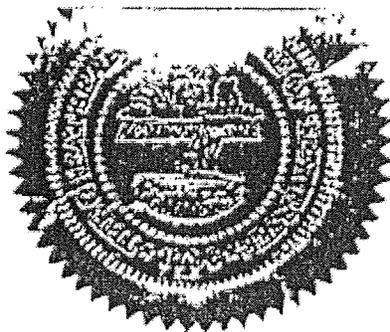
The undersigned, as Secretary of State of the State of Tennessee, hereby certifies that the attached document was received for filing on behalf of

FAMILY AND CHILDREN'S SERVICES OF CHATTANOOGA, INC.

was duly executed in accordance with the Tennessee General Corporation Act, was found to conform to law, and was filed by the undersigned, as Secretary of State, on the date noted on the document.

Therefore, the undersigned, as Secretary of State, and by virtue of the authority vested in him by law, hereby issues this certificate and attaches hereto the document which was duly filed on March 19th, 19 85.

*Gov. Russell*  
Secretary of State  
by *Jack C. Cook*  
Deputy



1985 MAR 10 PM 1:56

DESIGNATION, REVOCATION OR CHANGE

OF

REGISTERED AGENT

OF

To the Secretary of State of the State of Tennessee:

Pursuant to the provisions of Section 48-1201 of the Tennessee General Corporation Act, the undersigned foreign or domestic corporation or the incorporator or incorporators of a domestic corporation being organized under the Act submit the following statement for the purpose of designating, revoking or changing, as the case may be, the registered agent for the corporation in the state of Tennessee:

1. The name of the corporation is Family and Children's Services of Chattanooga, Inc.

The address of the corporation is 300 East 8th Street,  
Chattanooga, Tenn. 37403

If a foreign corporation, state or country of incorporation \_\_\_\_\_

2. The name and street address of its registered agent in the State of Tennessee shall be  
Tommy R. Perkins  
Family and Children's Services of Chattanooga, Inc.  
300 East 8th Street, Chattanooga, Tenn. 37403

Dated January 21, 1985

Family and Children's Services of Chattanooga, Inc.

Name of Corporation

By Tommy R. Perkins, Sr. Director  
(Title)

(Incorporator  
or incorporators,  
if corporation is  
being organized)

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

THREE  
SECRETARY OF STATE  
1985 MAR 18 PM 1:56

ARTICLES OF AMENDMENT TO THE CHARTER

OF

Family and Children's Services of Chattanooga, Inc.

Pursuant to the provisions of Section 48-303 of the Tennessee General Corporation Act, the undersigned corporation adopts the following articles of amendment to its charter:

1. The name of the corporation is:

Family and Children's Services of Chattanooga, Inc.

2. The amendment adopted is (Insert Amendment):

300 East 8th Street, Chattanooga, Tenn. 37403

3. The amendment was duly adopted (at a meeting) ~~(by the unanimous written consent)~~ of the ~~(shareholders)~~ (members) on June 15, 19<sup>84</sup>. (Strike inapplicable words)

4. If a corporation for profit, the manner, if not set forth in such amendment, in which any exchange, reclassification or cancellation of issued shares provided for in the amendment shall be effected is as follows:

5. If the amendment is not to be effective when these articles are filed by the Secretary of State, the date it will be effective is \_\_\_\_\_, 19\_\_\_\_ (not later than thirty (30) days after such filing).

Dated: 1-25-85

Family & Children's Services of Chattanooga, Inc.

Name of Corporation

By: 

Signature

OGDEN UT 84201-0038

In reply refer to: 0441746480  
Feb. 17, 2009 LTR 4168C E0  
53-0132493 000000 00 000  
00028110  
BODC: TE

NATIONAL FOUNDATION FOR CREDIT  
COUNSELING INC  
801 ROEDER RD  
SILVER SPRING MD 20910-4467



000500

Employer Identification Number: 53-0132493  
Person to Contact: Ms. Casteel  
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your request of Feb. 05, 2009, regarding your tax-exempt status.

Our records indicate that a determination letter was issued in July 1974, that recognized you as exempt from Federal income tax, and discloses that you are currently exempt under section 501(c)(3) of the Internal Revenue Code.

Our records also indicate you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,

Deborah Bingham  
Accounts Management I





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## Mission Statement

Partnership is a community impact organization whose mission is to strengthen families and individuals of all ages. Our services provide benefits through an effective array of critical services and collaborative partnerships that continually evolve to meet community needs.

## Vision Statement

Partnership is the recognized leader in providing excellent human services that meet the ever changing needs of our communities' families and individuals of all ages.



# LETTER

From the Chief Executive Officer  
and President of the Board

Dear Friends,

This past year proved beyond the shadow of a doubt the depth of your caring. In a time of economic uncertainties, you have generously shared your time, your talent and your financial support to make a difference in the lives of vulnerable families, children and adults in our community.

You've helped continue critical programs for those most in need. You've supported new and innovative options that will empower families to build better lives. You've sheltered some of the most vulnerable in our population and given them hope for a better tomorrow.

How do we convey the importance of your support to the over 75,000 individuals and families who benefitted from your kindness this past year at Partnership – individuals you may never meet?

Perhaps the best way is to honor your generosity and trust by committing to be excellent stewards of that generosity. We assure you that your support of the Partnership will always be used in the most efficient and effective manner to benefit those you gave it to help. Together we can change lives.

Please know that **your help** is their hope.



Sandra Hollett, Chief Executive Officer



Linda Harwell, Board President



**Your Help.  
Their Hope.™**

# WHY YOU GIVE



***“None of us can help everyone, but all of us can help someone.”***

**– Max Lucado**

To explain your reasons for giving, we could point to our rigorous Performance Quality Improvement (PQI) system or the recent renewal of our accreditation by COA, which demonstrates our commitment to meeting the most strenuous standards for the best practices. Or we could point to our dedication to Cultural Competence as well as our strong record of collaboration with other community stakeholders. All of these are important.

But when you really examine ***why you give*** – it’s all about the people.

**It’s your desire to help the children in our community who are in need.**

**It’s your willingness to give families a hand up instead of a handout.**

**It’s your ability to see the overlooked, forgotten and bypassed elderly.**

**You give because you know that *your help is their hope!***  
**Thank You.**



**Your Help.  
Their Hope.™**

# OUR SERVICES

**Giving hope to victims of domestic violence and rape.**

**Crisis Services**

**Family Strengthening Services**

**Helping families cope with crisis and find lasting stability.**

**Partnership reaches a diverse range of families and individuals through five Centers of Service. Each of these Centers focuses on the unique needs of clients and is staffed by experienced social workers, counselors, and other professionals. Together, these separate but complementary Centers of Service provide “wrap around” support to families and individuals who may have many related needs.**

**Reclaiming independence and dignity for our elders.**

**Elder Services**

**Youth Services**

**Restoring and rebuilding family relationships to empower youth.**

**Consumer Credit Counseling Service**

**Securing personal financial freedom.**





Each person who received services last year not only built a better life for themselves, but for their immediate family members as well. As a result, Partnership touched the lives of over 75,000 individuals\* last year, thanks to your support.

# LIVES TOUCHED

## Crisis Services

Family Violence Center .....	1,164
Rape Crisis Center .....	499
24 Hour Hotline (# of calls) .....	8,438
Emergency Shelter for Families .....	95
New Visions Transitional Housing.....	28

## Elder Services

Care Management & Support Services .....	1826
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## Family Strengthening Services

Counseling Center .....	979
Family Services Counseling .....	461
Building Stable Lives – East Lake, Harriet Tubman & Alton Park.....	414
AccessOne EAP .....	1,215
(# lives covered) .....	19,348
Parent Education .....	1,570
Deaf Services .....	3,256

## Youth Services

Group Home & Foster Family Placement .....	88
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## Consumer Credit Counseling Service

Budget Counseling, Debt Management & Support Services.....	4,338
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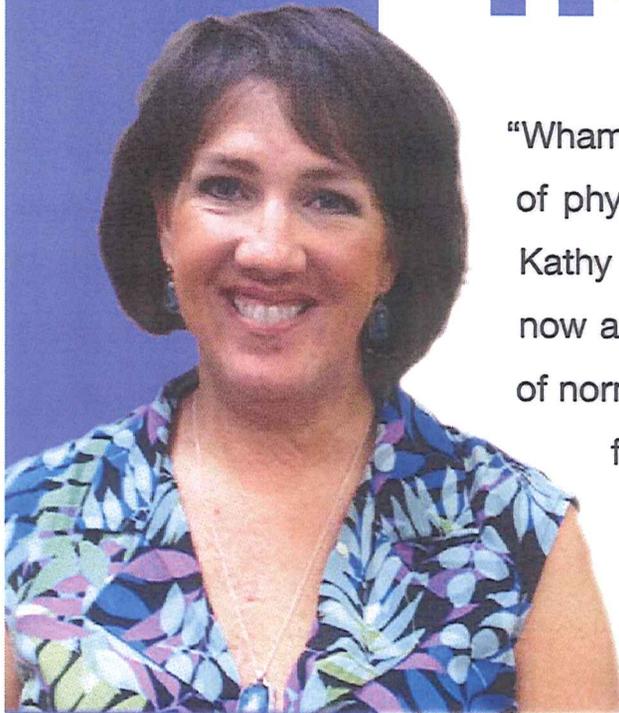
## Total Clients Served 2011-2012.....43,719

*\*Total clients served including immediate family members .....* 75,000



**Your Help.  
Their Hope.™**

# HOW WE HELP



## Kathy's Story

“Wham!” As her husband slammed the front door, Kathy flew into action. After 18 years of physical and verbal abuse towards her and increasing verbal abuse to her children Kathy knew it was time to go. Kathy had been planning the escape for over a year, but now as the adrenalin pumped through her she had to maintain an outward appearance of normalcy and calm so her 6 children wouldn't be frightened. As his truck disappeared from the driveway, Kathy quietly informed her children that they were going on a trip. She instructed the older girls to help the younger children pack some clothing and a toy.

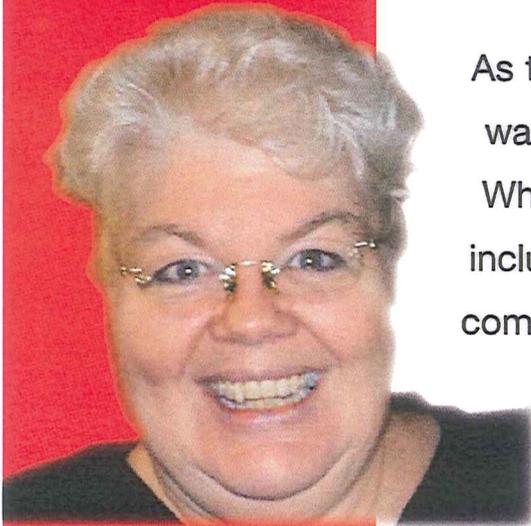
Kathy and her children were headed to a shelter – a safe haven at the Partnership. Years later as Kathy looks back on the experience, she credits the kind words and knowledge of the **Partnership Family Violence Center** staff with knowing exactly how to help her. Kathy says, “I knew we had to leave but I couldn't have done it without their help in getting away and in getting back on my feet. No sane woman with 6 kids would think they could make it on their own but with their help I did.” Kathy's oldest daughter is a recent Master's Level graduate and a young professional working in the area. Kathy's family is happy and healthy; no longer living in fear.



# HOW WE HELP

As the April tornados roared across the Tennessee Valley, water from underground springs was seeping into Joan's house. Joan, a disabled artist, took refuge in her bedroom upstairs. When the water receded, Joan viewed the wreckage. The whole first floor of her home including furniture and art supplies was ruined by water and mold. The home was unsafe – a complete loss.

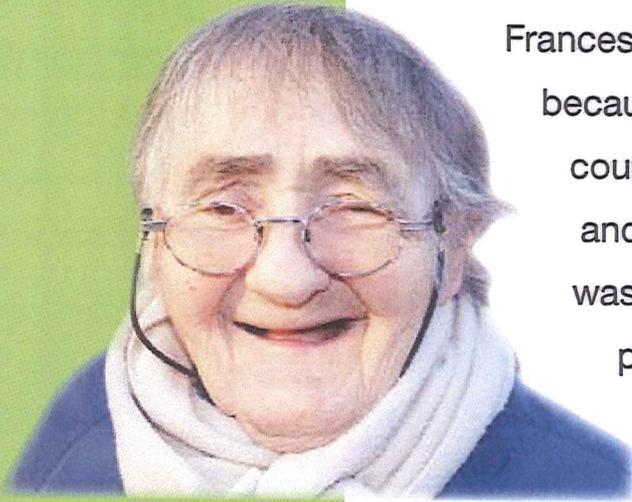
Tracy at Partnership's Disaster Relief Program stepped in and Joan was placed in a motel. Tracy realized that while the physical damage to Joan's home might take months to repair; the healing of her heart might take even longer. She looked to Nancy, a counselor at another Partnership Program – the Counseling Center of **Partnership Family Strengthening Services**, for help. Nancy and Tracy, stood by Joan as her home was bulldozed; all the mementos of her past and her beloved art supplies lost and continued to work with Joan as the months of rebuilding her home stretched into nearly a year. It took a lot of work and time to rebuild her home; it took even more to rebuild her spirit. Finally the day came when she moved into her new home and Nancy was there to watch Joan open the front door. According to Joan, "Partnership was there to help me heal and start building new memories with my children and grandchildren."



## Joan's Story



# HOW WE HELP



## Frances' Story

Frances dreaded going to the doctor. Not because she was afraid of needles but because she couldn't read. Frances, a mentally challenged widow with no family, couldn't fill out the forms or understand the doctor's instructions. It was confusing and so complicated. Plus, she couldn't pay for the visit or the medication the doctor was sure to prescribe. Frances didn't have health insurance; just a small widow's pension.

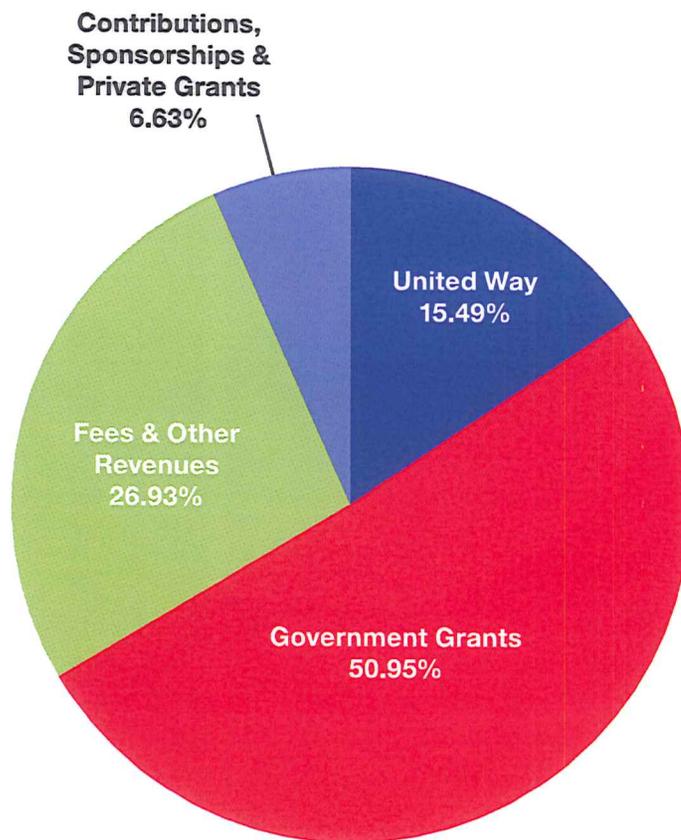
A friend told Frances about the Partnership. She contacted the **Partnership Elder Services Program** and they soon began the paperwork for help and medical assistance. Kendra, Frances' case worker, accompanies her to the doctor's office, explains carefully what the doctor has said and makes sure Frances understands when and how to take her medicine. Frances says, "Kendra is a blessing to me. I don't know what I'd do without this help."



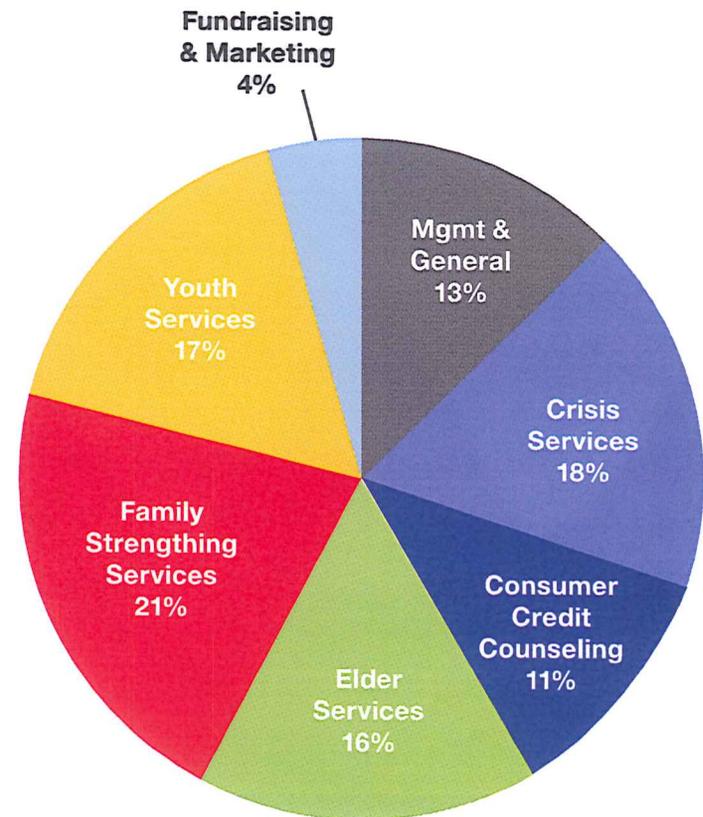
# FINANCIAL REPORT

July 1, 2011 – June 30, 2012

## REVENUE



## EXPENSES



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*"No one is more cherished in this world than someone who lightens the burden of another. Thank you."* -Author Unknown

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Ms. Cybele Houston  
Ms. Cybele Houston  
Houston Museum of Decorative Arts  
Ms. Judy Howard  
Mrs. Norma B. Hubbuch  
Ms. Julianne Hudson  
Ms. Julie Hue  
Mrs. Mai Bell Hurley  
Ms. Cheryl Hutchinson  
Beth Hutson  
Ms. Erica Hyatte

Mr. David and Dr. Debbie Ingram  
Jane Jackson  
Kathy Jacobson  
Ms. Carol Johnson  
Mr. Floyd Johnson  
Ms. Eva Johnson  
Ms. Cynthia B. Jones  
Ms. Olga Jones  
Mr. Frank Jump  
Ms. Dorothy Kaset  
Ms Teresa Kaye  
Ms. Betty Keith  
Ms. Ann Keown  
Mr. Dean Killebrew  
Mrs. Jacquelyn Knee  
Mr. and Mrs. Jerry Knoll  
Ms. Sandra S. Koss  
Ms. Linda Kovach  
Ms. Diana Kreider  
Ms. Linda Kurzenberger  
Mrs. Louise Kushner  
Ms. Barbara Kyle  
Ladies Bunko  
Mr. John Langworthy  
Ms. Dotty Langworthy  
Ms. Kelly Lasley  
Jerry Last  
Ms. Florence Lau  
Mr. Dao Le  
Ms. Juanita Ledford  
Ms. Moon Jin Lee  
Ms. Sandra Lepley  
Ms. Valerie Leslie  
Mr. and Mrs. Lawrence D. Levine  
Ms. Karen Lier  
Mary C. Lines  
Mrs. April Lloyd  
LMF Holdings  
Ms. Marilyn P. Lokey  
Mrs. Tammy Long  
David and Susan Longmire



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# INVESTORS

20

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Mrs. Jane N. Lupton  
Ms. Candy Lusk  
B. Maclin-Mays  
Ms. Stella Madison  
Mrs. Stella Madison  
Ms. Martha Malone  
Tom Manthy  
Ms. Susan B Martin  
Mrs. Christine Martin  
Ms Maria Massengale  
Ms. Nancy Mathis  
Franciny Matsuno  
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Pat McFarland  
Ms. Maxine McKenzie  
Mr. Al Meller  
Mr. Peter Metcalfe  
Toby Meyer  
Burnun Michaels  
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Mr. and Mrs. Chapin Miller  
Ms Julie Mills  
Ms Emily Mith  
Modern Way Printing & Fulfillment Co.  
Ms. Sharae Moore  
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Mr. Darrell Morgan  
Mr. John L. Morrison  
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Mr. and Mrs. Warren A. Mould  
Mouton Salon  
Mr. Leonard Murray  
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Mrs. Sandra Nelson  
Ms. Jane Nelson  
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Neuhoff Taylor Architects, P.C.  
Ms. Patty Newell  
News Channel 9  
Ms. Helen Northam  
Oakwood Baptist Church

Mr. Sam Oberlin  
Ms. DeLaney Sue O'Daniel  
Ms. Sue O'Daniel  
Ms Carol S Oglesby  
Oncology Nurses Association  
Mrs. Jane Overbeck  
B.J. Overstreet  
Ms. Barbara Owens  
Ms. Cheryl Parker  
Marjorie Parsms  
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Ms. Aprell Patterson  
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Ms. Gail Gunn Ramsey  
Mrs. Sandra Rathjen  
Ms. Jean Rayhle  
Mrs. Erin and Dr. Cliff Reade  
Resurrection Lutheran Church  
Philip Rice  
Allen Ridge  
Ms. Angela A. Ripper  
Rising Fawn Church of Christ  
Rite Aid  
Ms. Elaine Roberts  
Ms. Heather Robertson  
Mrs. Tia Robinson  
Mr. Jimmy Rodgers  
Ms. Regina Rose  
Mrs. Regina Rose  
Mr. and Mrs. Ronald Ross

Dr. Jack Rowland  
Ms. Becky Rudewicz  
Mr. and Mrs. Rick Rushworth  
Miss Carrie Sandidge  
Carrie Sandidge  
Ms. Amanda Sapala  
John and Susan Sawyer  
Ms. Lauren Scarborough  
Scenic City Signs  
Dr. and Mrs. Nathan Schatzman  
Ms. Sheila Sear  
Kathy Sexton  
Ms. Judy Sharpe  
Ms. Leslie Sharpe  
Mr. Hobert Shelley  
Ms. Joanne Shepherd  
Ms. Robin Shields  
Mr. and Mrs. Allen & Mia Shropshire  
Ms. Suellen Simpson  
Ms. Rebecca Sims  
Ms. Becky Sims  
Mr. and Mrs. Stanley Smith  
Ms. Shannon Smith  
Ms. Cheryl E. Smith  
Elain M. Smith  
Lesa Smith  
Mr. and Mrs. Don Sneed  
Ms. Jennifer Snodgras  
Ms. Rachel South  
Southern Coffee and Natural Spring Water  
Southern Comfort Steakhouse  
Ms. Misty Speakman  
Spivey Memorial United Methodist Church  
Ms. Myra F. Steele  
Mr. Adam Stewart  
Ms. Gail Stokes  
Ms. Sue Stone  
Carolyn Strandley  
Ms. Pamela Stubbs  
Ms. Heather Sud  
Ms. Kim Sullivan  
Chris Swafford  
Ms. Shannon Swann  
Mr. and Mrs. Ed Taliaferro Jr.  
Ms. Joanne Taylor

Ms. Joyce Teal  
Ms. Nancy L. Templeton  
The Church of Jesus Christ of Latter Day  
Saints  
The Plaque Shack  
Mr. and Mrs. Charles Thomas  
Mr. Charles E. Thompson  
Ms. Marie A Thornbury  
Lia Tipps  
Mr. James Tollett  
Mr. Robert Turner  
Ms. Sarah Turner  
Utc- Intro To Women's Studies  
UTC/Women's Action Council  
Ms. Gladys Vandergriff  
Miss Kaitlyn Vann  
Pat and Kathy Varner  
Ms. Debbie Vass  
Taylor Vickers  
Mr. Eddie J. Vidrine  
Mr. and Mrs. Jeff Wade  
Ms. Carol F. Waffel  
Ms. Judy Walker  
Ms. Sarah Walker  
Ms. Roselle Warmack  
Ms. Kim Warner  
Ms. Amanda Warner  
Mr. and Mrs. Frank Warren  
Ms. Patricia Washington  
Mrs. Leah Watson  
Ms. Johanna Watson  
Rev. Ann Weeks  
Charles Wehman  
Wells Fargo Advisors  
Jay and Jennifer Wilkerson  
Mr. Mitch Wilkerson  
Ms. Lakisha Wilkerson  
Mr. and Mrs. Donald L. Williams  
Ms. June Wilson  
Mr. and Mrs. Roland Witt  
Ms. Lynn Womack

Ms. Cynthia Wood  
Ms. Carolyn Wood  
Ms. Sarah Woodard  
Ms. Mary Aleta Word  
Ms. Marsha Wright  
WTVC-News Channel 9-ABC  
Mr. Zevart Yacoubian  
Ms. Joy York  
Zion Hill Lodge #249  
Mr. Harold Zumbrun

*Great care has been taken to check all names and giving levels. We apologize if there are any errors and ask that you notify us at 423.697.3829 so that we may correct our records.*



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## Performance Quality Improvement Summary

The purpose of the Partnership's Performance Quality Improvement (PQI) system is to provide a comprehensive, proactive, client-centered process to insure the quality of services to customers. The agency is committed to providing a culture that supports best practices and promotes quality outcomes through an ongoing self-monitoring and self-correcting process.

### Highlights of PQI outcomes for 2011:

- Enhanced case record review process with more focus on qualitative review.
- Developed a new policy and procedure for debriefing critical incidents which built on past experiences.
- Produced quarterly scorecard of all priority agency and program outcomes.



CFC  
#31262



1800 McCallie Avenue  
Chattanooga, TN 37404  
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**Partnership for Families, Children and Adults, Inc.  
2012-2013 Board of Directors Listing**

Board Officers:

President: Linda Harwell  
 Vice President: Pat Neuhoff  
 Secretary: Carol Mastey  
 Treasurer: Todd Fortner  
 Past President: Kathi Grant Willis  
 Community PR Advisor: Robin Derryberry

*Sandra L. Hollett, CEO*



*Empowering People to Build Better Lives*

Last Name	First Name	Board Rotation	Preferred Mailing Address				Phone	Email Address	
Bird	Suzanne	6/30/2013	Fertility Center	P.O. Box 21867	Chattanooga	TN	37424	899-0500	Suzanne@myfertilitycenter.com
Bradley	Celeste	6/30/2015	Blue Cross/Blue Shield	1 Cameron Hill Circle	Chattanooga	TN	37402	535-6530	celeste_bradley@bcbst.com
Brewer	Jim	6/30/2014	Brewer Media Group	1305 Carter Street	Chattanooga	TN	37402	902-7350	jim2@brewermediagroup.com
Brown	Nicole	6/30/2014		3462 Plumwood Road	Chattanooga	TN	37411	425-5760	nicole-brown@utc.edu
Christensen	Jens	6/30/2014	Chattanooga Community Kitchen	1 Ozark Place	Chattanooga	TN	37415	503-6588	jenschristensen@gmail.com
Coffey	Kim	6/30/2013	Pediatric Physical Therapy Svcs.	8350 Mitchell Mill Road	Ooltewah	TN	37363	238-6205	kcoffeypt@comcast.net
Crowe	Stefanie	6/30/2014	CapitalMark Bank & Trust	1716 Auburndale Ave.	Chattanooga	TN	37405	386-2668	scrowe@capitalmark.com
Currie	LaTrice	6/30/2015	WRCB TV3	900 Whitehall Rd	Chattanooga	TN	37405	267-5412 x. 111	lcurrie@wrcbtv.com
Derryberry	Robin	6/30/2013	Derryberry Public Relations, LLC	421 Market Street, Suite 203	Chattanooga	TN	37402	755-7588	robin@derryberrypr.com
Fortner	Todd	6/30/2014	Tennessee Valley Federal Credit Union	715 Market Street	Chattanooga	TN	37402	634-3580	Todd.Fortner@TVFCU.com

(\*) = Mrs. Hurley serves as a voting member of National Child Welfare League Board

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*Empowering People to Build Better Lives*

Last Name	First Name	Board Rotation	Preferred Mailing Address					Phone	Email Address
Groves	Teresa	6/30/2013	Homebuilder's Association of Greater Chattanooga	3221 Harrison Pike	Chattanooga	TN	37406	624-9992	tgroves@hbagc.net
Hartman	Barbara	6/30/2013		2100 Durban Point Drive	Soddy Daisy	TN	37379	842-0842 or Cell 653-6168	hart3718@bellsouth.net
Harwell	Linda	6/30/2013		1213 Peter Pan Road	Lookout Mtn.	GA	30750	(706) 820-7766	lgharwell@gmail.com
Harwell	Hap	6/30/2015	Bailey, Harwell & Associates	1213 Peter Pan Road	Lookout Mtn.	GA	30750	(706) 820-7766	hapharwell@aol.com
Hurley	Mai Bell	(*)		1068 Constitution Drive	Chattanooga	TN	37405	266-0224	maibellh@comcast.net
Ingram	Debbie	6/30/2014	UTC	615 McCallie Avenue	Chattanooga	TN	37403	425-4767	Debbie-ingram@utc.edu
Jobe	Janet	6/30/2013	Jordan Thomas Found.	203 Windmere Drive	Chattanooga	TN	37411	322-9110	janetjobe@comcast.net
Kelley	Newell	6/30/2015	Joseph Decosimo and Co., PLLC	512 Wells Street	Chattanooga	TN	37405	653-1637	kelleyn1@gmail.com
Kitchen	Ronda	6/30/2013	UNUM	1 Fountain Square	Chattanooga	TN	37419	294-8020	rkitchen@unum.com

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*Sandra L. Hollett, CEO*



*Empowering People to Build Better Lives*

Last Name	First Name	Board Rotation	Preferred Mailing Address					Phone	Email Address
Love	Virginia	6/30/2013	Baker Donelson	1800 Republic Center, 633 Chestnut Street	Chattanooga	TN	37403	209-4118	vlove@bakerdonelson.com
Mastey	Carol	6/30/2013		719 Sunset Mountain	Chattanooga	TN	37421	894-4609	cjhm1231@aol.com
McClure	Mitch	6/30/2015	Middle Valley Church of God	1703 Thrasher Pike	Hixson	TN	37343	667-0353	mitch.mcclure1@gmail.com
McGill	Andrew	6/30/2015	Memorial Health Care System	2525 De Sales Avenue	Chattanooga	TN	37404	595-0554	andrew_mcgill@memorial.org
Neuhoff	Pat	6/30/2013	Nuehoff Taylor Architects	699 Dallas Road	Chattanooga	TN	37405	265-3272	pat.neuhoff@neuhofftaylor.com
Powell	Trey	6/30/2014	RSS Insurance	6236 Aipark Drive	Chattanooga	TN	37422	802-0959	trey@rssins.com
Sarvis	Mike	6/30/2013	Cohutta Banking Company	800 Market Street	Chattanooga	TN	37402	643-8883	mikesarvis@cohuttabank.com
Weaver	Jennifer	6/30/2013	Blue Cross/Blue Shield	1 Cameron Hill Circle	Chattanooga	TN	37402	535-5173	Jennifer_weaver@bcbst.com
Willis	Kathi Grant	6/30/2013		303 Willow Glen Road	Chattanooga	TN	37421	400-3371	kathiwillis@epbf.com

(\*) = Mrs. Hurley serves as a voting member of National Child Welfare League Board

Contact info for review of corporate minutes, at Council discretion.

Ann Gunter  
Executive Administrative Manager  
1800 McCallie Avenue  
Chattanooga, TN 37404  
(423) 697-3814

## Section II: City Council Questionnaire

1. What other Chattanooga organizations have a mission similar to yours?
  - a. There are no other Rape Crisis Centers in Hamilton County.
2. What does your organizations do, supply, or perform that no other organization in Chattanooga addresses?
  - a. Rape Crisis Services
  - b. Forensic Exams
3. What is your fiscal year?
  - a. July - June
4. List the previous years you have submitted requests to the City of Chattanooga, the amount of the requests, and the amounts granted?
  - a. 2007-2008 110,776 – 0 received
  - b. 2009-2010 50,000 – 0 received
  - c. 2010-2011 57,522 - 0 received
  - d. 2011-2012 57522 – 57,522 recieved
  - e. 2012- 2013 57,522 – 57,522 received

5. Describe your debt and expenses in ratio to revenue.

The agency debt consists of only one loan which was made to finance a commercial building that we currently use to operate our programs. The loans total \$168,226 with monthly payments of \$5,672. Our annual expenses closely match the total amount of revenue received. The current year budget was \$6,524,354 in revenue and expenses with the expectation that the fiscal year of 2013/2014 will likely be slightly less.

6. List any debt over \$10,000, and when that debt will be satisfied.  
Loan on commercial building - \$168,226 – Will be paid off in July 2015
7. What percentage of your budget dedicated to salaries vs. percentage of budget dedicated to client programs or benefits?  
Approximately 52% of the total sexual assault budget is for salary and benefits. Virtually all of the salary dollars are for employees providing direct program services to our clients. The other 48% is for all other expenses. The majority (57%) of these other expenses are for medical coverage by Sexual

Assault Nurses Examiners (SANE) and a part time medical director. This center provides 24/7 year round coverage for clients.

8. What cost savings initiatives did your organization undertake during the preceding year?  
Partnership has had an aggressive cost reduction strategy in place for the past seven years. During the past year all contracts and expenses have been reviewed with an effort to eliminate anything that can be eliminated. There have been virtually no pay increases for the past several years as a means of keeping this component as low as possible.
9. List travel expenses over the last three years and how the travel benefited your organization.

FYE 2009 - \$2,837  
FYE 2010 - \$3,510  
FYE 2011 - \$2,340  
FYE 2012 - \$3,617

Virtually all of the travel related to sexual assault was the result of training dollars that were specifically allocated in grants related to the sexual assault program. The agency has been unable to fund travel expenses for conferences unless it is specifically covered by a grant. This training has been helpful to assist the sexual assault employees to enhance their skills and keep current on the latest trends and ideas.

10. If membership-based organization: N/A
  - a. What is fee structure? Not Fee based - No Fees for Services at Rape Crisis Center
  - b. When have you increased membership fees? N/A
  - c. What is your plan for growing membership? N/A
  - d. What are your membership numbers from the last three years? N/A

11. Do your clients pay anything for your services, products, programs? If so, explain. – No, all services are free to victims seeking services.

12. What is your strategic plan to become independent of City funding?

The Partnership Rape Crisis Center continues each year to apply for grants and has implemented an annual fundraiser targeted for the RCC. Partnership Leadership and development continues to work on a long range grant writing agenda and fundraising project.

## Attachment A: Program Outcome Information

### Agency Mission and Description:

Partnership is a community impact organization whose mission is to strengthen families and individuals of all ages. Our services provide benefits through an effective array of critical services and collaborative partnerships that continually evolve to meet community needs.

### Program Goal:

The RCC seeks to enhance safety and justice for survivors of sexual assault. The healing process is enhanced through culturally sensitive and trauma-informed services.

The program goal of the Partnership Rape Crisis Center is to provide the delivery of comprehensive services to victims of sexual assault, ages 13 and above, including: forensic exams, crisis intervention/counseling; safety planning; case management; court advocacy, support and advocacy; information and referral; and follow up services. Forensic exams include forensic collection and documentation, prophylaxis and medical referrals, facilitating and encouraging the reporting to authorities, incidents of sexual assault.

Impact Area: Please indicate the impact area(s) the outcomes address.

**Invest in Children and Youth** - Early Childhood Education and Quality Youth Services

**Building Stable Lives** - Family stability in Basic Needs, Housing, Employment/Education and Support Services

**Supporting the Most Vulnerable** - Caring for elderly and disabled adults and children that cannot care for themselves

The RCC addresses the area of Supporting the Most Vulnerable. Survivors of Sexual Assault are the most vulnerable immediately following their sexual assault. It is important to provide them with a positive environment for emotional support, crisis counseling, safety planning and forensic evidence collection that may provide physical evidence and details of the incident in order for officers to make appropriate arrests. Due to the trauma of the rape, many survivors are scared and anxious in their environment. The RCC is a safe, nurturing

environment where their healing can begin. The result of this program is that a greater proportion of residents in Chattanooga/Hamilton County will make informed choices regarding safety and services available after a sexual assault has occurred and how to access those services. The opportunity for immediate services after a rape has occurred and follow up services is important in the overall healing; mental health, and well being of the survivor.

Intended Outcomes: Provide 2 to 3 outcomes which are specific to the program goal

Survivors increased their knowledge of resources to ensure safety and well being.

Survivors know how to access available support services.

Survivors increased their awareness of how to exercise their legal rights.

Collection method: (indicate how each indicator is measured)

Measurement of Objectives include: logs; client files; client survey's; safety plan; presentation surveys

Results: (in quantitative terms)

90% of survivors will complete a safety plan at the initial forensic exam

80% of survivors who receive forensic exams will access additional services, benefits, and community resources

80% of presentation attendee's will report that they have knowledge of available services and how to access the Rape Crisis Center

Data Source: Data source for reporting outcomes includes an internal case management data base; client program/service evaluations, self report on outcomes.

Comparative Data: (local, regional, national data and/or similar type programs)

There are 18 providers of sexual assault services in Tennessee, with only 4 having the capacity to allow the victim to come to the Center for comprehensive services including a forensic exam, The Partnership Rape Crisis Center is one of those four.

The RCC served approximately 274 victims seeking services last year and there were 196 offenses reported by Law Enforcement to TBI (Forcible rape; forcible sodomy; sexual assault w/object; forcible fondling and statutory rape.

## Attachment B: Comparative Financial Information

### Partnership Rape Crisis Center

This section relates to agency efforts specifically funded by Chattanooga dollars to benefit Chattanooga residents, relative to the dollars given by adjoining governmental entities.

<b>Dollars provided to your organization in FY 2013 by the following entities:</b>	Percent of your total annual operational funding provided by local government	% of Hamilton County Population*
Chattanooga	17.16%	49.83%
Unincorporated Hamilton County		30.22%
Hamilton County Government's (General funds)		
Collegedale		2.46%
East Ridge		6.24%
Lakesite		0.54%
Lookout Mountain		0.54%
Red Bank		3.46%
Ridgeside		0.12%
Signal Mountain		2.25%
Soddy-Daisy		3.78%
Walden		0.56%
Other (Outside Hamilton County)	82.84%	
	Above percentages should total 100%	
<b>Percent of Services rendered to residents of:</b>	Estimate, if you do not now track this data.	
Chattanooga	44%	49.83%
Unincorporated Hamilton County	15%	30.22%
Hamilton County Government's (General funds)		
Collegedale	1%	2.46%
East Ridge	2%	6.24%
Lakesite		0.54%
Lookout Mountain		0.54%
Red Bank	2%	3.46%
Ridgeside		0.12%
Signal Mountain		2.25%
Soddy-Daisy	4%	3.78%
Walden		0.56%
Other (Outside Hamilton County)	32%	
	Above percentages should total 100%	

\*Population numbers are from 2010 U.S. Census.

## Attachment C: Program Beneficiary Statistics

Partnership Rape Crisis Center

Program Beneficiary Characteristics Clients/Patients/Recipients/Other	Last Year	This year (estimated)	Next Year (projected)
<b>1. Unduplicated Count of Program Beneficiaries TOTAL</b>	<b>274</b>	<b>275</b>	<b>275</b>
a) Total Continuing From Previous Fiscal Year	16	20	20
b) Total New for the Year	258	255	255
c) Total Terminated During the Year	40	133	133
<b>2. Age Group TOTAL</b>	<b>274</b>	<b>275</b>	<b>275</b>
a) Infants – Under 5	0	0	0
b) Between 5 and 12	4	2	2
c) Between 13 and 17	35	42	42
d) Between 18 and 29	82	99	99
e) Between 30 and 64	95	84	84
f) 65 and over	5	2	2
g) Not Known	53	46	46
<b>3. Sex TOTAL</b>	<b>274</b>	<b>275</b>	<b>275</b>
a) Male	35	21	21
b) Female	238	248	248
c) Not Known	1	6	6
<b>4. Ethnic Background TOTAL</b>	<b>274</b>	<b>275</b>	<b>275</b>
a) White	156	154	154
b) Black	55	77	77
c) Hispanic	9	10	10
d) Oriental	0	0	0
e) Other – Ethnic Minority	1	4	4
f) Not Known	53	30	30
<b>5. % Income Level Do not Request Info TOTAL</b>	<b>274</b>	<b>275</b>	<b>275</b>
a) Below 9,999			
b) 10,000 –19,999			
c) 20,000 – 29,999			
d) 30,000 and Over			
e) Not Known	274	275	275
<b>6. Location of Residence TOTAL</b>	<b>274</b>	<b>275</b>	<b>275</b>
a) Chattanooga	154	139	139
b) Outside of Chattanooga	72	108	108
c) Not Known	48	28	28

**1. Attachment D: Schedule of Positions, Salaries & Wages**

*Partnership Rape Crisis Center 2013-2014*

**ALL FINANCIAL INFORMATION TO THE NEAREST DOLLAR. FOR ADDITIONAL EMPLOYEES, COPY THIS FORM AS NEEDED.**

Title of Position	Last Name, Initial	Part Time? yes/no	Years Employed	Retirement Benefits? Yes/no	Current			Proposed		
					Weeks Employed	Annual Rate	Budgeted	Weeks Employed	Annual Rate	Budgeted
Senior Director	McDevitt R,	22.5	15	Y		12739			12739	12739
Nursing Director	Russell, A.	25hr perwk	5	Y		53040	53040		53040	53040
Assist. Director	Hutson C.	9%	2	Y		4039	4039		4039	4039
Volunteer Coor.	Murphy M.	25%	1	N		7250	7250		7250	7250
Case Manager	Brannen K.	N	9	Y		25453	25453		25453	25453
CM/Court Advocate	Huffaker, C.	N	1	Y		25000	25000		25000	25000
Night Manager	Chalmers S.	40%	2	Y		5027	5027		5027	5027
Caseworker Aid	Vandergriff T.	Y	1	N		5700	5700		5700	5700

List positions of all staff, in order of responsibility.

**Attachment E: Major Sources of Funding for the Past Five Years**

Program/Project Title	Name of Funding Source	Rec'd Four Years Ago	Rec'd Three Years Ago	Rec'd Two Years Ago	Rec'd Last Year	Rec'd Current Year	Requested For Next Year
Sexual Assault Center	Hamilton county	\$ 56,522	\$ 50,445	\$ 56,522	\$ 0	\$ 0	\$0
Sexual Assault Center	Memorial	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	10,000
Sexual Assault	VOCA	\$ 107,120	\$ 104,847	\$ 108,873	\$ 108,873	\$ 108,873	108,873
Sexual Assault	TCADSV PPHSG	\$ 10,000	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	10,500
Sexual Assault	TN Dept FA	-0-	-0-	\$ 22,108	\$ 22,108	\$ 18,020	\$0
Sexual Assault	TCADSV CDS	-0-	-0-	\$ 21,005	\$ 25,206	6,301	\$0
Victim Compensation	Victim Compensation Fund	56,520	67,050	64,056	56,000	56,000	\$56,000
Sexual Assault Center	City of Chattanooga	0	0	0	\$56,522	\$56,522	\$60,000
						Subtotal. Major Funding Sources	\$245, 373
						Total, All Revenue Sources	\$329,337