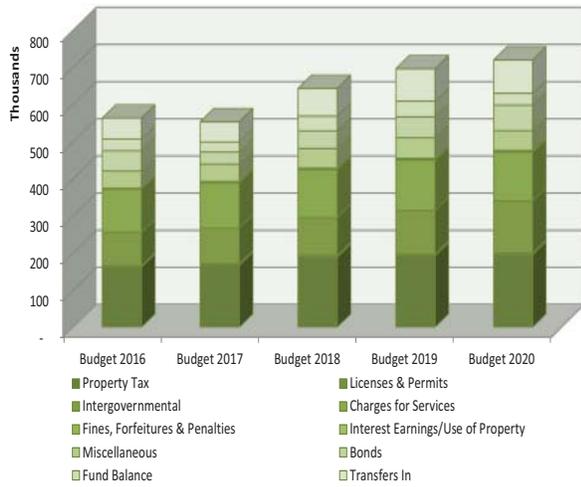
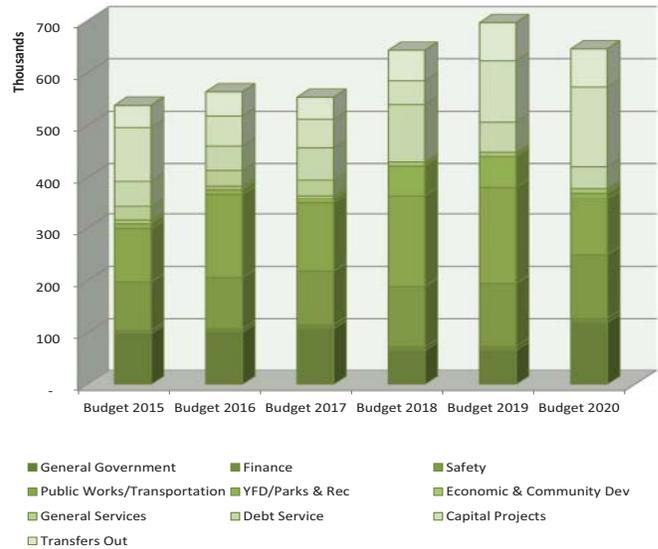




Financial Overview



Budgeted Revenues & Other Funding Sources
(in 1,000)

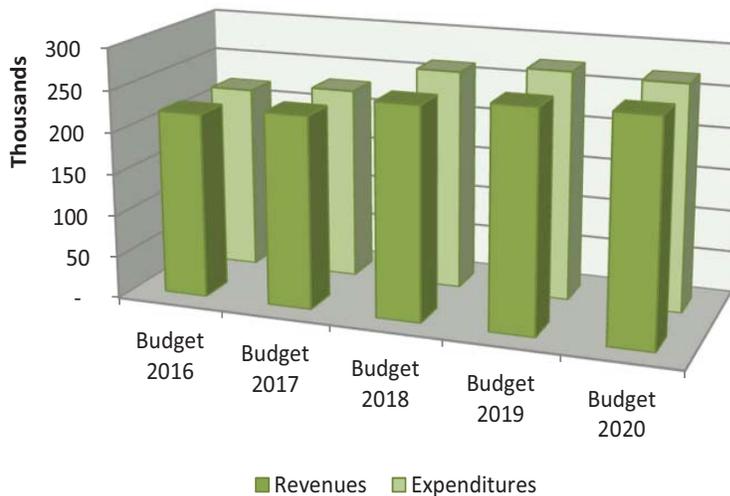


Budgeted Expenditures
(in 1,000)

Revenue and Expenditure History

Total City revenues and operating transfers in for the fiscal year ended June 30, 2016 were \$563,947,320. Total projected City revenue and transfers in for the fiscal year ended June 30, 2020 is \$720,363,304 an increase of \$156,415,984 or 27.7% over this five year period. Increases include property tax due to rising assessment values, water quality fees, bonds for capital projects, sewer fees, and cost of operations largely due to large capital improvements because of the consent decree. Also below are comparisons of total Budgeted revenues and expenditures for the Undesignated General Fund.

Undesignated General Fund



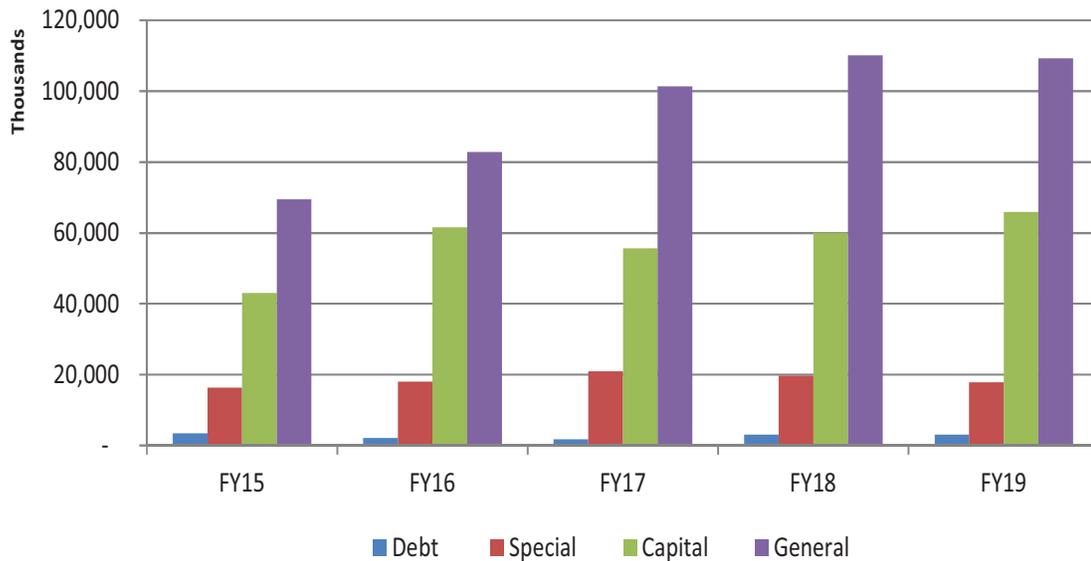
**BUDGETED Sources & Uses of Funds
BY FUND TYPE
Fiscal Year Ending June 30, 2020**

Sources	Governmental Fund Types					Internal Service Funds	Budget Total	Budget Total	Actual Total
	Undesignated General	Special Revenue	Debt Service	Capital Projects	Proprietary Fund Types		Revenue/Uses 2020	Revenue/Uses 2019	Revenue/Uses 2018
Taxes	170,219,561	25,531,327	-	-	-	-	195,750,888	193,306,377	192,671,769
Licenses & Permits	5,239,200	-	-	-	-	-	5,239,200	4,900,297	4,684,459
Intergovernmental	75,621,245	25,047,304	374,485	38,996,258	-	-	140,039,292	116,789,478	110,195,551
Charges for services	1,875,000	1,698,974	-	-	104,850,634	22,439,616	130,864,224	127,699,852	131,661,362
Fines, forfeitures and penalties	679,400	624,000	-	-	-	-	1,303,400	1,260,700	1,322,265
Interest earnings/Use of Property	3,530,824	500	-	-	500,000	-	4,031,324	3,620,500	4,207,249
Miscellaneous	6,641,770	1,045,648	75,442	-	232,764	51,369,990	59,365,614	55,537,620	47,794,318
Bonds	-	-	-	9,900,490	59,000,000	-	68,900,490	56,365,647	50,579,556
Fund Balance	6,000,000	10,490,359	-	-	15,320,026	-	31,810,385	37,225,609	7,698,887
Transfers In	-	1,501,934	23,911,969	37,345,828	26,422,000	500,000	89,681,731	87,375,204	75,826,562
Total Revenues	269,807,000	65,940,046	24,361,896	86,242,576	206,325,424	74,309,606	726,986,548	684,081,284	626,641,978
Uses									
General Government	35,467,995	34,182,151	-	-	-	500,000	70,150,146	62,298,661	65,244,215
Finance & Administration	7,027,833	624,000	-	-	-	-	7,651,833	7,309,347	6,177,902
Safety	119,958,157	310,000	-	-	1,608,386	-	121,876,543	120,730,657	112,077,698
Public Works	32,825,407	1,740,359	-	-	40,919,557	22,439,616	97,924,939	104,833,387	84,392,965
Parks & Recreation	-	-	-	-	-	-	-	-	-
Youth & Family Development	11,132,203	-	-	-	-	-	11,132,203	11,097,411	10,409,510
Human Resources	3,019,071	-	-	-	-	50,490,858	53,509,929	51,269,466	40,501,775
Economic & Community Dev	9,209,454	-	-	-	-	-	9,209,454	8,268,037	7,040,214
Executive Branch	2,088,731	-	-	-	-	-	2,088,731	1,890,342	1,871,926
Education, Arts, & Culture	-	-	-	-	-	-	-	-	-
General Services	-	-	-	-	-	-	-	-	-
Transportation	11,658,613	-	-	-	-	-	11,658,613	11,002,436	10,812,207
Debt Service	-	2,972,859	24,361,896	-	14,434,601	-	41,769,356	57,219,078	51,048,558
Capital Projects	-	18,669,889	-	86,242,576	47,112,711	-	152,025,176	117,011,957	92,415,769
Transfers Out	37,419,536	3,500,300	-	-	32,148,195	-	73,068,031	73,195,204	72,762,909
Total Appropriations	269,807,000	61,999,558	24,361,896	86,242,576	136,223,450	73,430,474	652,064,954	626,125,983	554,755,648

Fund Balance/Net Position Summary

During the past five years, the City of Chattanooga has seen a total net increase in its Governmental Fund Balances of \$63.80 million or 48.3%. This is due to the increase in the fund balance for the Capital Fund of \$22.7 million or 53.1%, an increase in General Fund of \$39.8 million or 57.3% and an increase in Special Revenue Funds of \$1.6 million or 9.7%. Debt Service Fund balance decreased \$397 thousand or 11.5% during this period.

Changes in Fund Balance Governmental Funds Includes Designated Funds



	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Actual UnAudited 2019
Debt	3,446,011	2,161,978	1,778,396	2,990,089	3,049,311
Special	16,272,869	18,046,815	20,904,478	19,724,279	17,850,330
Capital	43,042,465	61,573,139	55,695,064	60,040,452	65,883,418
General	69,436,164	82,843,492	101,405,891	110,140,502	109,251,914
TOTAL	132,197,509	164,625,424	179,783,829	192,895,322	196,034,973

Fund Balance/Net Position Summary

The General Fund Balance was \$69,436,164 in FY15. This has risen to a current unaudited balance of \$109,251,914 for FY 2019. The increase is primarily due to conservative budgeting resulting in positive variances in expenditures largely because of funded vacancies and conservative revenue estimates.

The Special Revenue Fund Balance increased from a balance of \$16,272,869 in FY15 to a FY19 unaudited balance of \$17,850,330. The City earmarks .25 percent of its share of the local option sales tax for economic development. These funds are dedicated to supported capital and the payments for the retirement of the Lease Rental Revenue Bonds.

Debt Service Fund Balance was \$3,446,011 in FY15, decreasing to \$3,049,311 by the end of FY19.

The Capital Fund Balance has fluctuated most during the past few years. This is primarily because the city recorded \$33 million bond proceeds in FY16. Since FY15, the balance has increased from \$43,042,465 to an unaudited \$65,883,418 at the ending of FY19.

The Net Position within the Enterprise Funds (excluding the Electric Power Board) has been most dramatic. Net Position of \$384,525,276 in FY16 has increased to a FY20 unaudited balance of \$511,144,406. For more than fifteen years, the City has been subject to federal mandates relative to sanitary sewer, water quality and landfill operations which necessitated the imposition of a water quality fee and increased landfill rates and sewer service fees to fund such mandates such as the EPA consent decree. In FY11, 5% increase was applied to sewer rates. In FY 12 and subsequent years rates have increased 9% per year to meet requirements of the consent decree. The Water Quality fee had remained constant at \$24.00 for two (2) or less residential units on a lot of 10,000 square feet or less since 1993. Due to increased Federal and State requirements for the current NPDES Permit, the Water Quality fee has been adjusted to \$138.76 per ERU (equivalent residential unit). One ERU is equal to 3,200 square feet of impervious area of residential property.

The Internal Service Fund Net Position was \$41,498,438 in FY16. At the beginning of FY20, this fund category is projected to have an unaudited Net Position of

\$46,511,478. This fund category is not intended to generate profits. The Internal Service fund group also includes a Health & Wellness Fund which includes On Site Pharmacy, On Site Clinic & Wellness and employee healthcare costs. Balance includes \$8.0 million in reserves to pay medical claims.

The chart on the previous page plots the year-to-year changes in Fund Balances for the governmental fund types in the City of Chattanooga. The subsequent Fund Balance schedules are inclusive of all reported funds found in and outside of the budget ordinance, while the departmental sections present only funds which are accounted for in the budget ordinance.

City of Chattanooga, Tennessee

General Fund

Includes Designated General Funds
Statement of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual on Budgetary Basis
Years Ended June 30, 2017 - 2020

	Actual 2017	Actual 2018	Unaudited Actual 2019	Budget 2020
FUND BALANCE at beginning of year	82,843,493	101,405,891	110,140,502	109,251,914
Revenues				
Taxes	156,459,144	165,804,410	167,665,260	170,219,561
Licenses and permits	6,984,927	6,322,290	7,154,821	5,239,200
Intergovernmental Revenues	87,479,926	95,381,643	99,444,905	93,965,703
Charges for Services	4,110,133	3,941,195	4,267,972	5,773,930
Fines, forfeitures and penalties	2,075,169	1,322,265	1,330,294	1,472,332
Interest Income	2,395,919	2,671,878	3,478,341	3,075,624
Contributions and donations	694,882	339,274	1,012,597	-
Sale of Property	795,216	437,601	801,442	455,200
Miscellaneous Revenues	5,638,149	5,966,315	7,133,789	7,922,948
Total Revenues	266,633,465	282,186,871	292,289,421	288,124,498
Expenditures				
General Government	49,795,282	46,818,327	48,225,735	13,589,545
Finance & Administration	5,217,730	5,572,409	5,922,457	7,282,542
Economic and Community Development	6,542,353	7,470,259	8,350,715	9,209,454
CARTA appropriation	5,049,676	5,084,598	5,352,440	5,800,000
Public Safety	103,253,476	111,456,136	116,422,824	120,436,793
Public Works and Transportation	35,491,052	43,540,320	44,466,183	42,461,244
Youth & Family Development	10,292,055	11,026,569	11,714,527	11,363,640
Total Expenditures	215,641,624	230,968,618	240,454,881	210,143,218
Excess (deficiency) of revenues over expenditures	50,991,841	51,218,253	51,834,540	77,981,280
Other Financing Sources (Uses)				
Operating transfers in	-	-	-	9,193,800
Operating transfers out	(32,429,443)	(42,483,644)	(52,723,128)	(103,492,080)
Issuance of debt/Capital Lease	-	-	-	-
Total other financing sources (uses)	(32,429,443)	(42,483,644)	(52,723,128)	(94,298,280)
Prior Year Surplus	-	-	-	-
Excess (deficiency) of revenues and other financing sources over (under) expenditures	18,562,398	8,734,609	(888,588)	(16,317,000)
Prior Period Adjustment				
FUND BALANCE at end of year	101,405,891	110,140,502	109,251,914	92,934,914

City of Chattanooga, Tennessee

Special Revenue Funds

Statement of Revenues, Expenditures, and Changes in Fund Balance
Years Ended June 30, 2017 - 2020

	Actual 2017	Actual 2018	Unaudited Actual 2019	Budget 2020
FUND BALANCE at beginning of year	<u>18,046,817</u>	<u>20,904,478</u>	<u>19,724,282</u>	<u>17,850,330</u>
Revenues				
Taxes	6,984,506	7,175,882	7,588,058	7,819,366
Licenses and permits	584,154	616,373	762,351	526,250
Intergovernmental Revenues	25,354,027	25,541,972	25,929,784	25,898,866
Charges for Services	448,138	453,654	225,991	420,000
Fines, forfeitures and penalties	42,432	45,587	34,538	-
Interest Income	131,104	156,407	120,883	500
Contributions and donations	59,368	2,008	12,120	-
Sale of Property	49,038	8,276	-	-
Prior Year Surplus	-	-	-	-
Miscellaneous Revenues	<u>960,286</u>	<u>1,264,773</u>	<u>1,950,492</u>	<u>1,238,148</u>
Total Revenues	<u>34,613,053</u>	<u>35,264,932</u>	<u>36,624,217</u>	<u>35,903,130</u>
Expenditures				
General Government	5,831,538	5,616,073	5,209,355	5,695,882
Economic Development	2,375,645	2,298,549	1,783,539	3,489,508
Public Safety	312,652	229,103	152,828	310,000
Public Works & Transportation	3,716,498	3,748,209	3,925,363	5,202,602
Youth and Family Development	16,214,643	17,045,154	17,888,640	17,343,276
Capital Outlay/Fixed Assets	-	-	-	669,889
Total Expenditures	<u>28,450,976</u>	<u>28,937,088</u>	<u>28,959,725</u>	<u>32,711,157</u>
Excess (deficiency) of revenues over expenditures	6,162,077	6,327,844	7,664,492	3,191,973
Other Financing Sources (Uses)				
Operating transfers in	3,787,377	3,901,131	3,546,701	4,287,521
Operating transfers out	<u>(7,091,793)</u>	<u>(11,409,177)</u>	<u>(13,085,145)</u>	<u>(4,713,218)</u>
Total other financing sources (uses)	<u>(3,304,416)</u>	<u>(7,508,046)</u>	<u>(9,538,444)</u>	<u>(425,697)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures	<u>2,857,661</u>	<u>(1,180,202)</u>	<u>(1,873,952)</u>	<u>2,766,276</u>
FUND BALANCE at end of year	<u>20,904,478</u>	<u>19,724,279</u>	<u>17,850,330</u>	<u>20,616,606</u>

City of Chattanooga, Tennessee

Debt Service Fund

Statement of Revenues, Expenditures, and Changes in Fund Balance
Years Ended June 30, 2017 - 2020

	Actual 2017	Actual 2018	Unaudited Actual 2019	Budget 2020
FUND BALANCE at beginning of year	<u>2,161,977</u>	<u>1,778,396</u>	<u>2,990,089</u>	<u>3,049,311</u>
Revenues				
Intergovernmental funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Expenditures				
Principal retirement	18,058,024	20,689,981	20,982,892	17,804,771
Interest	7,426,697	7,391,467	6,741,953	6,447,125
Fiscal agent fees	<u>73,418</u>	<u>62,919</u>	<u>51,217</u>	<u>110,000</u>
Total Expenditures	<u>25,558,139</u>	<u>28,144,367</u>	<u>27,776,062</u>	<u>24,361,896</u>
Excess (deficiency) of revenues over expenditures	<u>(25,558,139)</u>	<u>(28,144,367)</u>	<u>(27,776,062)</u>	<u>(24,361,896)</u>
Other Financing Sources (Uses)				
Operating transfers in	25,174,558	29,356,059	27,835,284	24,361,896
Total other financing sources (uses)	<u>25,174,558</u>	<u>29,356,059</u>	<u>27,835,284</u>	<u>24,361,896</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditure	<u>(383,581)</u>	<u>1,211,692</u>	<u>59,222</u>	<u>-</u>
FUND BALANCE at end of year	<u><u>1,778,396</u></u>	<u><u>2,990,089</u></u>	<u><u>3,049,311</u></u>	<u><u>3,049,311</u></u>

City of Chattanooga, Tennessee

Capital Funds

Statement of Revenues, Expenditures, and Changes in Fund Balance
Years Ended June 30, 2017 - 2020

	Actual 2017	Actual 2018	Unaudited Actual 2019	Budget 2020
FUND BALANCE at beginning of year	61,573,143	55,695,065	60,040,452	65,883,418
Revenues				
Intergovernmental Revenues	542,601	1,806,335	1,079,491	36,164,680
Interest Income	196,394	277,840	288,712	-
Contributions and Donations	490,354	4,981,171	826,657	2,831,578
Sale of Property	-	1,085,632	(93,990)	-
Miscellaneous Revenues	2,727	-	-	-
Total Revenues	1,232,076	8,150,978	2,100,870	38,996,258
Expenditures				
General Government	2,403,996	2,007,214	3,669,879	6,843,425
Finance & Administration	1,673,969	1,020,302	1,364,623	1,738,376
Safety	7,751,486	3,611,279	2,123,057	1,103,325
Public Works	4,582,321	1,922,924	5,853,333	26,151,145
Transportation	4,607,019	7,767,423	5,820,017	47,282,605
Parks & Recreation	903,543	94,987	125,284	-
Youth and Family Development	907,978	1,723,004	4,263,856	550,000
Economic & Community Deveopment	3,425,756	7,009,387	4,111,900	2,573,700
Human Resources			78,213	
General Services	7,095,180	129,902	-	-
Capital outlay/fixd assets	-	-	-	-
Total Expenditures	33,351,248	25,286,422	27,410,162	86,242,576
Excess (deficiency) of revenues over expenditures	(32,119,172)	(17,135,444)	(25,309,292)	(47,246,318)
Other Financing Sources (Uses)				
Operating transfers in	10,737,859	21,960,431	33,226,288	37,345,828
Operating transfers out	(178,558)	(1,324,800)	1,180,970	-
Refunding bonds issued	12,640,000			-
General Obligation bonds issued	8,200,000			9,900,490
Premium on refunding bonds issued	3,762,622			-
Premium on general obligation bonds issued	-			-
Note Proceeds	5,977,735			-
Capital Leases	-	845,200	-	-
Payments to refunded Bond Escrow Agent	(14,898,565)	-	(3,255,000)	-
Total other financing sources (uses)	26,241,093	21,480,831	31,152,258	47,246,318
Excess (deficiency) of revenues and other financing sources over (under) expenditures	(5,878,079)	4,345,387	5,842,966	-
FUND BALANCE at end of year	55,695,065	60,040,452	65,883,418	65,883,418

City of Chattanooga, Tennessee

Enterprise Funds

Statement of Revenues, Expenses and Changes in Net Position Years Ended June 30, 2017 - 2020

	Actual 2017	Actual 2018	Unaudited Actual 2019	Budget 2020
OPERATING REVENUES				
Customer Charges	121,883,682	129,848,409	132,514,674	126,565,543
Other	4,395,281	1,625	1,579	75,000
Total Revenues	<u>126,278,963</u>	<u>129,850,034</u>	<u>132,516,253</u>	<u>126,640,543</u>
OPERATING EXPENSES				
Sewer Plant Operation	37,599,467	41,730,442	44,271,517	53,974,362
Solid Waste Operation	3,148,865	2,563,153	2,451,519	2,607,692
Water Quality Management Operation	12,645,344	13,591,058	10,387,669	16,785,864
TN Valley Regional Communication Sys	1,038,356	867,586	773,293	1,608,386
Chattanooga Downtown Redevelopment	12,891,110	11,489,318	33,571,298	978,295
Depreciation and Amortization	14,113,458	16,092,498	16,445,383	10,919,736
Closure/Postclosure Costs	-	121,984	-	-
Total Operating Expenses	<u>81,436,600</u>	<u>86,456,039</u>	<u>107,900,679</u>	<u>86,874,335</u>
OPERATING INCOME	<u>44,842,363</u>	<u>43,393,995</u>	<u>24,615,574</u>	<u>39,766,208</u>
NONOPERATING REVENUES (EXPENSES)				
Investment Income	1,544,682	2,411,133	3,653,319	1,015,737
Interest Expense	(6,885,829)	(6,586,974)	(5,551,010)	(10,543,957)
Intergovernmental	-	-	-	1,204,856
Other Income (expense)	80,657	478,421	26,575,245	49,841
Total Nonoperating Rev. (Exp.)	<u>(5,260,490)</u>	<u>(3,697,420)</u>	<u>24,677,554</u>	<u>(8,273,523)</u>
INCOME (LOSS) BEFORE CONTRIBUTIONS TRANSFERS AND SPECIAL ITEM	<u>39,581,873</u>	<u>39,696,575</u>	<u>49,293,128</u>	<u>31,492,685</u>
Capital Contributions	649,203	-	-	-
Operating Transfers In	-	10,047,603	137,046	-
Operating Transfers Out	-	-	(40,602)	(46,812,711)
Special Item	-	-	-	-
CHANGE IN NET POSITION	<u>40,231,076</u>	<u>49,744,178</u>	<u>49,389,572</u>	<u>(15,320,026)</u>
NET POSITION as previously reported	384,525,276	412,010,656	461,754,834	511,144,406
PRIOR PERIOD ADJUSTMENT				
CHANGE IN ACCOUNTING PRINCIPAL	<u>(12,745,696)</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET POSITION, as restated	371,779,580	412,010,656	461,754,834	511,144,406
CHANGE IN NET POSITION	<u>40,231,076</u>	<u>49,744,178</u>	<u>49,389,572</u>	<u>(15,320,026)</u>
NET POSITION - Ending	<u>412,010,656</u>	<u>461,754,834</u>	<u>511,144,406</u>	<u>495,824,380</u>

City of Chattanooga, Tennessee

Internal Service Funds

Statement of Revenues, Expenses, and Changes in Net Position
Years Ended June 30, 2017 - 2020

	Actual 2017	Actual 2018	Unaudited Actual 2019	Budget 2020
OPERATING REVENUES				
Billings to Departments	45,090,719	47,997,152	49,426,394	49,850,959
Claim reimbursed by OPEB Trust	10,272,290	11,079,807	9,737,905	11,079,807
Other	3,726,872	4,977,007	6,934,059	5,068,840
Total Operating Revenues	<u>59,089,881</u>	<u>64,053,966</u>	<u>66,098,358</u>	<u>65,999,606</u>
OPERATING EXPENSES				
Repairs & Maintenance - Amnicola	4,145,498	3,825,983	4,436,594	3,830,591
Repairs & Maintenance - 12th St	3,830,539	3,795,019	3,425,630	4,050,025
Operations - Amnicola/Service Station	607,998	744,402	699,738	839,800
Operations - 12th St/Service Station	1,658,806	1,781,070	1,915,502	2,210,000
Fleet Leasing Capital	15,870	-	7,474	7,588,680
Fleet Leasing Operations	2,707,311	2,185,694	2,144,961	1,509,200
Judgments & Costs	523,980	(413,241)	524,679	197,500
Claims & Tort Liabilities	307,925	299,223	290,043	152,500
Special Counsel	827,345	451,087	254,986	150,000
TAWC Rate Hearing	-	-	-	-
Employee Healthcare	20,182,955	21,576,831	24,197,662	26,525,372
Pensioners Healthcare	522,384	486,596	423,537	462,858
On Site Pharmacy	6,778,610	6,784,886	7,146,607	7,749,687
On Site Clinic & Wellness	3,326,594	2,920,701	2,882,727	3,147,994
Retiree Healthcare	9,909,230	10,537,953	12,180,561	8,494,576
Technology Replacement Fund/Equip	408,664	556,155	1,196,904	800,000
Depreciation*	4,010,780	3,791,419	3,622,977	-
Total Operating Expenses	<u>59,764,489</u>	<u>59,323,778</u>	<u>65,350,582</u>	<u>67,708,783</u>
OPERATING INCOME	<u>(674,608)</u>	<u>4,730,188</u>	<u>747,776</u>	<u>(1,709,177)</u>
NONOPERATING REVENUES (EXPENSES)				
Other income (expense)	<u>359,515</u>	<u>-</u>	<u>(167,679)</u>	<u>-</u>
Total nonoperating revenues (expenses)	<u>359,515</u>	<u>-</u>	<u>(167,679)</u>	<u>-</u>
INCOME BEFORE CONTRIBUTIONS AND TRANSFERS				
	<u>(315,093)</u>	<u>4,730,188</u>	<u>580,097</u>	<u>(1,709,177)</u>
Capital contributions	-	-	38,167	-
Transfers in	4,516,624	7,041,621	-	7,588,680
Transfers out	<u>(4,516,624)</u>	<u>(7,041,621)</u>	<u>(20,320)</u>	<u>(7,588,680)</u>
CHANGE IN NET POSITION	(315,093)	4,730,188	597,944	(1,709,177)
NET POSITION, beginning of year	<u>41,498,439</u>	<u>41,183,346</u>	<u>45,913,534</u>	<u>46,511,478</u>
NET POSITION, ending of year	<u>41,183,346</u>	<u>45,913,534</u>	<u>46,511,478</u>	<u>44,802,301</u>

City of Chattanooga, Tennessee

Fiduciary Funds

Statement of Changes in Fiduciary Net Position

Years Ended June 30, 2017 - 2020

	Actual 2017	Actual 2018	Unaudited Actual 2019	Budget 2020
ADDITIONS				
Contributions:				
Employer	36,120,968	43,887,432	46,598,510	47,500,000
Plan Member	8,248,595	8,488,022	8,924,221	9,500,000
Other	151,146	135,260	144,652	145,000
	<u>44,520,709</u>	<u>52,510,714</u>	<u>55,667,383</u>	<u>57,145,000</u>
Investment Income				
Net appreciation (depreciation) in fair market value of investments	50,383,173	41,899,765	15,754,842	17,500,000
Interest	384,099	456,367	451,424	455,000
Dividends	5,071,553	6,659,930	7,141,933	7,200,000
	<u>55,838,825</u>	<u>49,016,062</u>	<u>23,348,199</u>	<u>25,155,000</u>
Less Investment income (loss)	<u>(930,403)</u>	<u>(1,081,753)</u>	<u>(574,728)</u>	<u>(750,000)</u>
Net investment income (loss)	54,908,422	47,934,309	22,773,471	24,405,000
Total Additions	99,429,131	100,445,023	78,440,854	81,550,000
DEDUCTIONS				
Benefits paid to participants	59,558,957	62,839,271	64,298,328	65,000,000
Administrative expenses	943,131	1,498,036	2,212,685	2,300,000
Total Deductions	<u>60,502,088</u>	<u>64,337,307</u>	<u>66,511,013</u>	<u>67,300,000</u>
CHANGE IN NET POSITION	38,927,043	36,107,716	11,929,841	14,250,000
NET POSITION, beginning	<u>514,215,998</u>	<u>553,143,040</u>	<u>589,250,756</u>	<u>601,180,597</u>
NET POSITION, ending	<u>553,143,040</u>	<u>589,250,756</u>	<u>601,180,597</u>	<u>615,430,597</u>



Undesignated General Fund

Fiscal Year Ending June 30, 2020

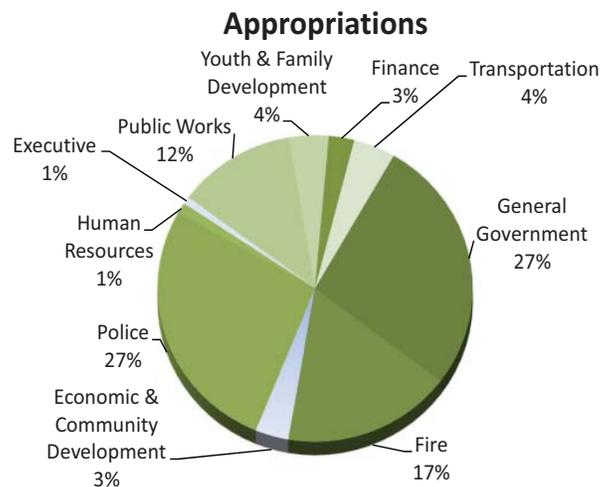
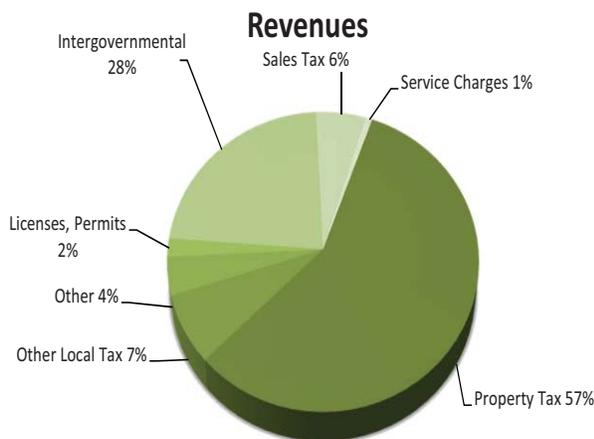
Fund Structure

The Undesignated General Fund accounts for all financial resources applicable to the general operations of city government which are not accounted for in another fund. This fund is the only unrestricted fund of a government unit. The basis of budgeting is modified accrual. Revenue is recognized in the accounting period when it becomes “susceptible” to accrual, that is, when it becomes measurable and available to finance expenditures of the fiscal period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations which should be recognized when due. Undesignated general fund operations budget is \$269,807,000 This includes funds of \$6,000,000 from reserves designated for Capital Improvements. The charts on this page relate to the undesignated general fund operations. In FY 2020, the budgeted expenditures for all reported General Fund is \$297,518,961 including designated general government and supported agencies. The largest designated fund is the Economic Development Fund with a budget of \$27,711,961.

The major revenues of the General Fund include: property taxes, other local taxes, licenses and permits, fines, forfeitures, and penalties, investment income, state and local sales taxes and other intergovernmental, and services charges. Departments of the General Fund include: General Government which includes Debt Service and Supported Agencies, Executive Branch, Finance & Administration, Human Resources, Economic & Community Development, Police, Fire, Public Works, Youth & Family Development, and Transportation.

Undesignated Revenues & Appropriations

\$269,807,000

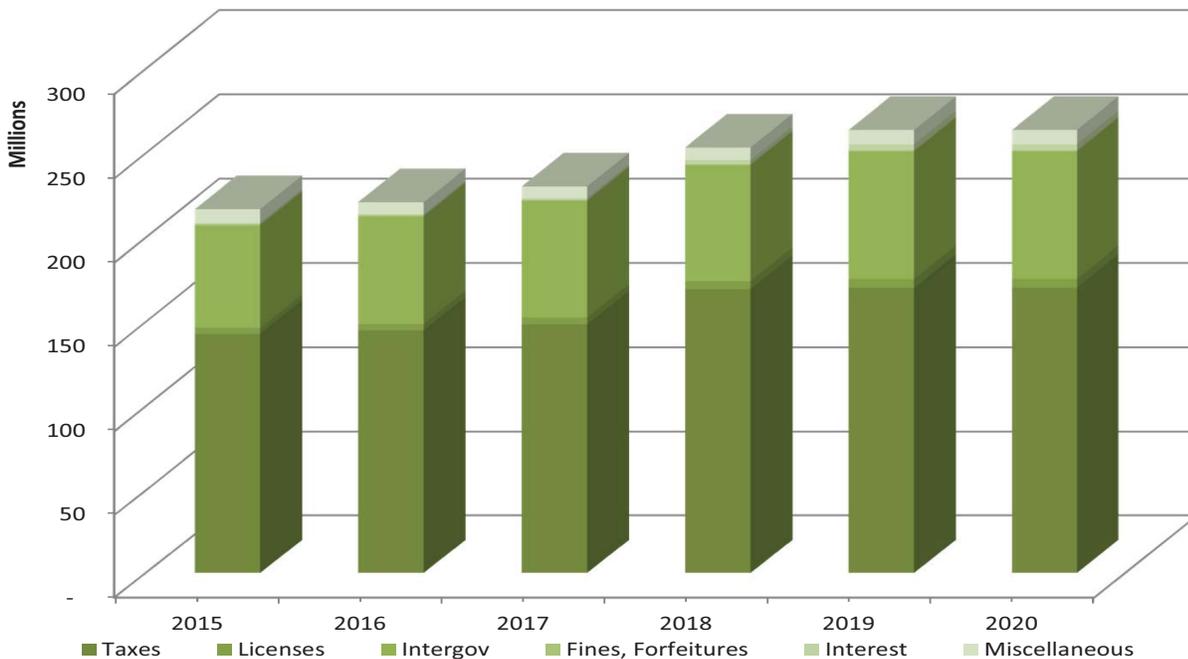


Undesignated General Fund Revenue Summary						
	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg
Undesignated General Fund:						
Property Tax	136,673,718	146,249,666	150,669,978	150,676,861	6,883	0.00%
Other Local Taxes	19,785,426	19,554,744	19,532,900	19,542,700	9,800	0.05%
Licenses & Permits	5,407,677	4,684,459	4,900,297	5,239,200	338,903	6.92%
Other Intergovernmental Revenues	6,365,006	6,615,352	6,847,371	7,445,245	597,874	8.73%
State Sales Tax	13,901,449	14,236,066	14,448,692	14,821,700	373,008	2.58%
State Income Tax	3,268,174	2,866,453	1,600,000	1,100,000	(500,000)	-31.25%
Local Option Sales Tax	45,012,507	49,450,575	52,432,493	52,254,300	(178,193)	-0.34%
Charges for Services	1,908,347	1,874,221	1,785,669	1,875,000	89,331	5.00%
Fines, Forfeitures & Penalties	683,988	683,697	605,000	679,400	74,400	12.30%
Use of Property/Interest	3,096,854	3,022,990	3,120,000	3,530,824	410,824	13.17%
Miscellaneous Revenues	5,425,050	5,926,037	6,077,600	6,641,770	564,170	9.28%
Fund Balance	-	-	11,532,000	6,000,000	(5,532,000)	-47.97%
Grand Totals	241,528,196	255,164,260	273,552,000	269,807,000	(3,745,000)	-1.37%

Revenues

The proposed Budget for FY 2020 shows a decrease of \$3,745,000 or -1.37%. The decrease is primarily due to the use of Fund Balance for one time Capital activities as it is \$5,532,000 lower than previous year. The chart shows the Undesignated General Fund Revenues by Source for the fiscal years 2017 thru 2020. The State's IMRPOVE act reduces income tax rate by 1% beginning January 1, 2017 until complete phase out in year beginning January 1, 2020.

General Fund Revenues by Source



Property Taxes

FY 2020 Estimate: **\$150,676,861**
% of General Fund: **55.85%**
Growth From FY 19: **6,883**
Change: **.00%**

Current Real Property Taxes remain the primary source of funds for the City of Chattanooga, with the FY 2020 estimate of \$132,806,000 representing 48.52% of the total undesignated General Fund Budget. All property tax estimates inclusive of delinquencies and in lieu of tax payments total \$150,676,861 or 55.8% of the total undesignated General Fund budget. The current tax rate is \$2.277 per \$100 of the assessed valuation. This is considerably less than the 1995 rate of \$2.98. Revenues generated in 1997 with a \$2.70 tax rate amounted to \$61,533,569, while the estimate for FY 2020 is \$150,676,861 an increase of \$89,143,292.

Assessments for 1997 were \$2,295,859,675. This figure has risen to \$5,992,784,141, an increase of \$3,696,924,466 or 161% over the last 20 years. In recent years, assessments have trended upward slightly based on lateral reappraisals. Therefore, Current Real Property Tax revenue is expected to have minimal increases in the next few years.

Commercial and industrial property is assessed at 40%, while residential property and farms are assessed at 25% of the appraised value. Personal property is assessed at 30% of the appraised value. Public Utilities assessments are made by the State of Tennessee for all counties and cities in the state.

The property taxes levied on taxable assessed valuation in the City are billed by the City on October 1st of each year and are due without penalty by the last day of February of the following year. Taxes not paid by the due date bear interest at twelve percent (12%) per annum, and a penalty of six percent (6%) per annum, plus other penalties as provided by law, which shall be paid by the taxpayer except for taxpayers receiving tax relief under T.C.A. Sections 67-5-702 through 67-5-705. If a tax bill continues to be unpaid through June of such following year, it is turned over to a Delinquent Tax Attorney to be filed in the Clerk and Master’s office of Chancery Court on July 1 of such year for collection. An additional fee of 10% is charged representing a 5% attorney’s collection fee and a 5% City General Fund fee. Property is subject to a tax sale once taxes are delinquent for three years.

Historical tax rates per \$100 of assessed valuation are as follows:

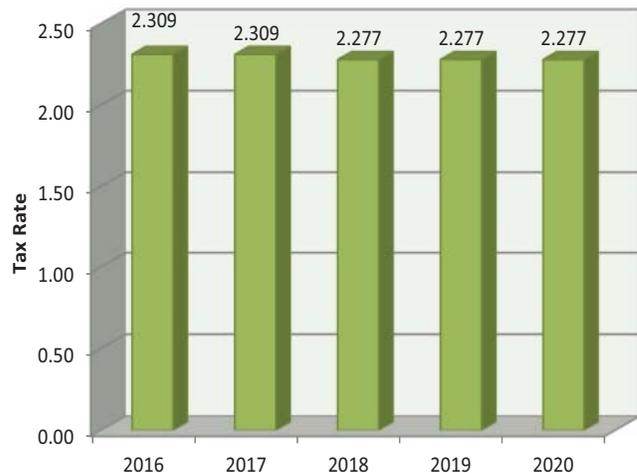
Fiscal Years		
Ending	Rate	Rate Change Explanation
1994	2.620	
1995-1996	2.980	City Tax Increase - 1995 Tax Year
1997	2.700	Property Reappraisal - 1997 Tax Year
1998-2001	2.310	City Tax Decrease - 1997 Tax Year
2002-2005	2.516	City Tax Increase - 2001 Tax Year
2006-2009	2.202	Property Reappraisal - 2005 Tax Year
2010	1.939	Property Reappraisal - 2009 Tax Year
2011-2017	2.309	City Tax Increase - 2010 Tax Year
2018	2.277	City Tax Decrease - 2018 Tax Year
2019-2020	2.277	City Tax - 2019 Tax Year

The 1995 increase in tax rates from \$2.62 to \$2.98 was the first tax increase imposed by the City since 1987 and was imposed primarily to provide funds for capital purposes. In FY02, a property tax increase of \$0.48 was approved increasing the rate to \$2.516. After the reappraisal in FY06, the tax rate was decreased to \$2.202. FY10 was a reappraisal year resulting in a decrease to \$1.939. In FY11, the City Council approved a \$0.37 or 19% increase in the tax rate. The approved rate for 2019 is \$2.277 the same as previous year.

Current City policy for budgeting is to estimate collections at 96% of the property tax levy. In 2014, the certified tax rate resulting from reappraisal is \$2.3139; Council elected not to increase the current City tax rate. In 2018, the reappraisal certified rate is \$2.057. The tax rate changed to \$2.277. The rate for 2020 remains the same.

Payments In Lieu of Taxes.

Property Tax Rates
(per \$100 of Assessed Valuation)



Through a series of tax incentives and agreements the City receives sizeable in lieu of tax payments each year. Companies paying in lieu of taxes include, but not limited to, Tennessee Valley Authority, Blue Cross Blue Shield, Gestamp, Westinghouse, and Plastic Omnium. The collection of in lieu of taxes (excluding EPB) accounts for \$4,029,080, or 1.49% of the operating budget in FY20. Several PILOTS, including Volkswagon, include a waiver of 100% of City taxes in favor of school only for Hamilton County.

Pursuant to Tennessee Code Annotated 5-52-301 to 7-52-310, known as the Municipal Electric System Tax Equivalent Law of 1987, the minimum levy for the EPB is \$2,296,692, according to a new formula specified in the 1987 Law based on a revenue floor of \$5,635,434. This revenue floor was exceeded in fiscal year 1994, resulting in a calculation which generated less PILOT collection for the City. The estimate to be received from Electric Power Board for FY 2020 is \$7,617,964, which is 3.69% over FY19. The EPB in lieu of tax is made of three pieces; Electric, Telecom, and Internet.

Other Local Taxes:

FY 2020 Estimate:	\$19,542,700
% of General Fund:	7.24%
Decrease From FY 19:	9,800
Change:	0.05%

Gross Receipts Taxes

FY 2020 Estimate:	\$5,966,600
% of General Fund:	2.21%
Decrease From FY 19:	319,600
Change:	5.66%

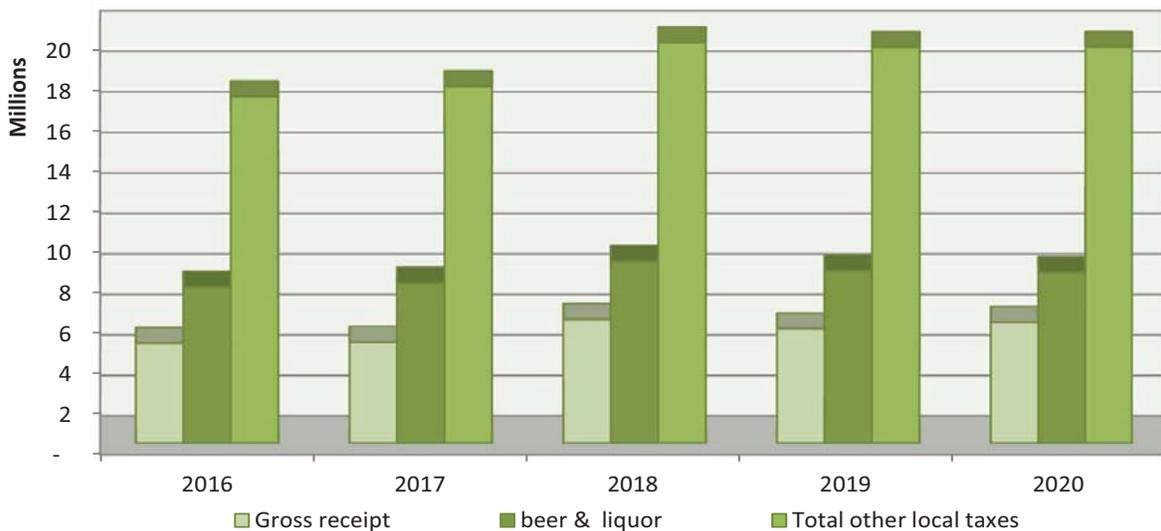
Even though Gross Receipts Taxes are a steady source in the General Fund, they represent only 2.21% of total collections this year. The trend over the past five years shows a slight upturn which is not expected to continue for FY20.

Beer & Liquor Taxes

FY 2020 Estimate:	\$8,422,200
% of General Fund:	3.12%
Decrease From FY 19:	(88,800)
Change:	- 1.04%

Beer & Liquor Taxes make up approximately 44% of Other Local Taxes. Revenue received has remained flat for the previous four years. Liquor taxes make up \$2,900,300 of the total estimate for FY20 while beer taxes total \$5,521,900.

Other Local Taxes



Licenses & Permits:

FY 2020 Estimate:	\$5,239,200
% of General Fund:	1.94%
Growth from FY 19:	338,903
% Change:	6.92%

Building Permits

FY 2020 Estimate:	\$1,747,700
% of General Fund:	.65%
Increase from FY 19:	(2,300)
% Change:	-.13%

Building Permits are the single greatest revenue generator in the category of Licenses & Permits. As shown in the chart below, revenue estimates for Building Permits have increased since 2014, reflecting the rebuilding of the housing market over that period of time. Permits spiked in 2015, mostly due to incoming industry in Chattanooga. FY 2020 shows an expected decrease of -.13 6% due to a slight downturn in construction for commercial and residential properties.

Revenue from Other Agencies:

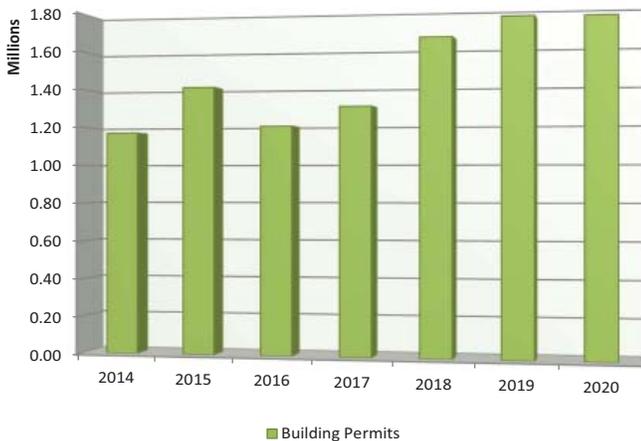
FY 2020 Estimate:	\$75,621,245
% of General Fund:	28.03%
Growth From FY 19:	(292,679)
% Change:	-.39%

City Allocation State Sales Tax

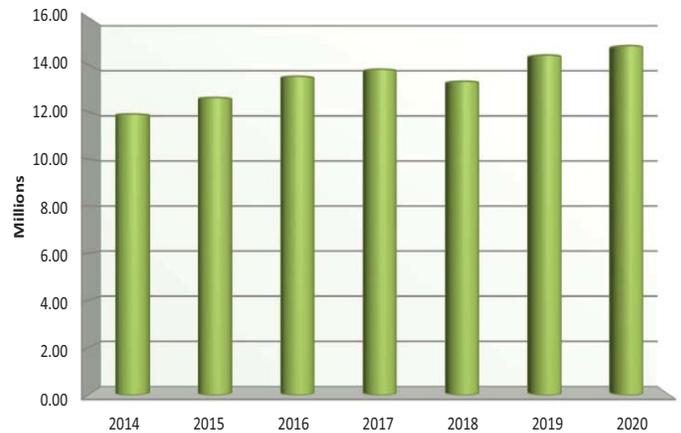
FY 2020 Estimate:	\$14,821,700
% of General Fund :	5.49%
Growth From FY 19:	(373,008)
% Change:	-2.58%

The State of Tennessee imposes a 7% tax on sales. Under TCA 67-6-103(3)(A), 4.603% is returned to all municipalities. This distribution is based on population data from the latest certified census. The City of Chattanooga has a certified population of 180,557 and its per capita allocation from state sales tax for Fiscal Year 2020 was \$82.09. This is an increase from prior year of \$80.40 when population was 177,571.

Building Permits



State Sales Tax



Local Option Sales Taxes

FY 2020 Estimate:	\$52,254,300
% of General Fund:	19.37%
Growth From FY 19:	(178,193)
% Change:	-.34%

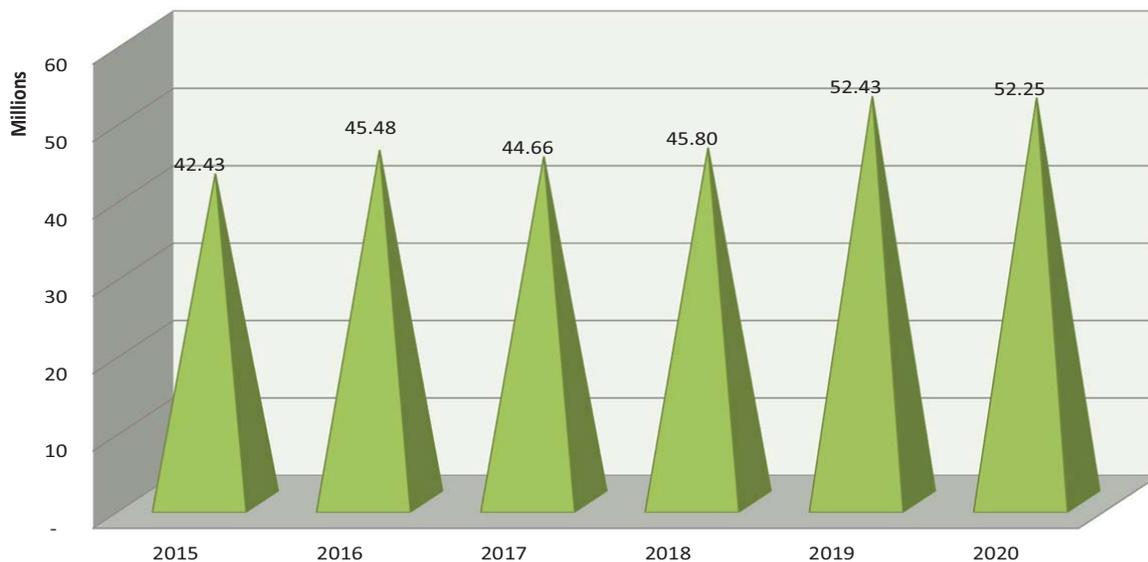
The Local Option Sales Tax, is another principal source of revenue for the City. In accordance with the 1993 Local Option Revenue Act Title 67, Chapter 6, Part 7 of the Tennessee Code Annotated, as amended. The City of Chattanooga and the citizens of Hamilton County have adopted, by referendum, a county-wide sales tax of 2.25%.

The revenues from the county-wide sales tax are distributed pursuant to the provisions of the Act and other provisions of the Tennessee Code Annotated. Fifty percent of the revenues raised through a county wide sales tax are directed to education. .25% of the sales tax collected in Chattanooga is earmarked and reported in the Economic Development Fund.

There was a steady incline in Local Option sales tax revenues since 2010. This was a reflection of the economic climate during those years. In FY2012, the City regained control of approximately \$10 million of sales tax managed on its behalf by Hamilton County under a 1966 Sales Tax agreement. The Local Option Sales Tax is expected to decrease \$178,193 in FY 20..

The Local Option Sales Tax represents 19.37% of the total General Fund revenues for FY 2020.

Local Option Sales Tax



Undesignated General Fund Expenditure Summary General Fund	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg
General Government ⁽¹⁾	57,862,380	70,444,160	80,235,593	72,887,531	(7,348,062)	-9.16%
Executive Branch	1,788,641	1,871,926	1,890,342	2,088,731	198,389	10.49%
Finance & Administration	5,220,727	5,558,187	6,653,647	7,027,833	374,186	5.62%
General Services ⁽²⁾	4,138,588	-	-	-	-	0.00%
Human Resources	1,849,750	1,829,281	2,369,155	3,019,071	649,916	27.43%
Economic & Community Dev.	6,158,026	7,040,214	8,268,037	9,209,454	941,417	11.39%
Police	64,119,196	68,204,069	73,029,049	73,002,885	(26,164)	-0.04%
Fire	38,214,850	42,156,295	45,960,072	46,955,272	995,200	2.17%
Public Works	27,491,788	32,641,480	33,046,258	32,825,407	(220,851)	-0.67%
Youth & Family Development	9,779,668	10,409,510	11,097,411	11,132,203	34,792	0.31%
Transportation	10,468,663	10,812,207	11,002,436	11,658,613	656,177	5.96%
Total General Fund	227,092,277	250,967,329	273,552,000	269,807,000	(3,745,000)	-1.37%

(1) Amount includes capital approps from general fund reserves of \$1,459,202 in FY17, \$9,981,000 in FY18, \$11,532,000 in FY19, \$6,000,000 in FY20.

(2) General Services Department was combined with Public Works Department in 2018

Expenditures

General Government

FY 2020 Appropriation:	\$72,887,531
% of General Fund:	27.01%
Increase From FY 19:	(7,348,062)
Change:	-9.16%

General Government is the area where all appropriations to other funds, joint-funded and outside agencies are accounted for. These appropriations can vary from year to year based on outside agency requests or decisions reached during the Budgeting for Outcomes process and hearings with the City Council. The decrease is due to a lower appropriation pertaining to Capital Improvements. Major appropriations in the General Government area year-to-year are:

Capital Improvements

FY 2020 Appropriation:	\$6,000,000
% of General Fund:	2.22%
Increase From FY 19:	(5,532,000)
Change:	-47.97%

Funds are provided for appropriation to the pay as you go capital. Increase due to the IMPROVE act, the largest cut in state history. This act enhanced revenue related to highway factors, specifically by increasing fuel taxes and vehicle registration.

CARTA Subsidy

FY 2020 Appropriation:	\$5,800,000
% of General Fund:	2.15%
Increase From FY 19:	447,560
% Change:	8.36%

The City finances part of the Chattanooga Area Regional Transportation Authority's (CARTA) operating cost. The appropriation consists of \$5,800,000 to enable CARTA to provide additional services to those citizens using bus service as their only means of transportation to work, school, shopping and other activities.

Chattanooga Public Library

FY 2020 Appropriation:	\$6,791,034
% of General Fund:	2.52%
Increase From FY 19:	246,034
% Change:	3.76%

The City assumed full funding of the cost of the public library system as a result of the expiration of Sales Tax Agreement with Hamilton County in FY 2011. The total appropriation consists of \$6,791,034 for Operating costs. The increase is due to the new library in Avondale community center.

Debt Service Fund

FY 2020 Appropriation	\$20,940,110
% of General Fund:	7.76%
Increase From FY 19:	(2,547,602)
% Change:	-10.85%

Funds are provided for the appropriation to the Debt Service Fund for payment of current interest and principal on the City's outstanding General Fund debt and to fund planned or anticipated new debt. The FY20 decrease is in anticipation of issuing less debt for capital improvements and retirement of existing outstanding debt.

Information Technology

FY 2020 Appropriation:	\$8,616,213
% of General Fund:	3.19%
Increase From FY 19:	500,620
Change:	6.17%

Funds are provided for telecommunications and information technology for all City departments and some agencies. The increase is due to the higher IT Maintenance and Digital Connectivity costs as well as increased license needs for Google Gsuite products.

Regional Planning Agency

FY 2020 Appropriation	\$2,003,633
% of General Fund:	0.74%
Decrease From FY19:	0
% Change:	-0.00%

The City finances part of RPA operating costs. Funds are provided to ensure land resources support, enhance, and sustain our community and its quality of life.

Executive Branch

FY 2020 Appropriation:	\$2,088,731
% of General Fund:	0.77%
Growth From FY 19:	198,389
Change:	10.49%

The Executive Branch consists of functions under direct control of the Office of the Mayor. A new position of Community Program Coordinator added to Office of Multicultural Affairs expand outreach efforts. Funding 2 new offers: Green|Light Implementation and Mayor’s Council Against Hate.

Department of Finance & Administration

FY 2020 Appropriation:	\$7,027,833
% of General Fund:	2.60%
Increase From FY 19:	374,186
% Change:	5.62%

This department oversees all aspects of the City’s financial management. The major expenses for this department are personnel costs. Added Open Data Specialist position, transferred from Library. Finance also eliminated 3 positions through attrition or transfer due to outsourcing of Sewer billing.

Department of Human Resources

FY 2020 Appropriation:	\$3,019,071
% of General Fund :	1.12%
Increase From FY 19:	649,916
Change:	27.43%

The department oversees the recruitment and hiring of all City personnel. Received the following positions via transfers from other departments: 2 Occupational Safety Specialists, 1 Accident Investigator, 1 Industrial Safety Coordinator, Director of Career Development and Recreation Facility Manager.

Department of Economic & Community Development

FY 2020 Appropriation:	\$9,209,454
% of General Fund:	3.41%
Increase From FY 19:	941,417
%Change:	11.39%

The department administers initiatives regarding affordable housing, neighborhood leadership development, economic development, code

enforcement, Outdoor Chattanooga, and public art. New positions include 7 Homeless Positions (3 Service Coordinators and 4 Housing Navigators) and 1 Open Spaces Activation of Engagement Specialist.

Department of Police

FY 2020 Appropriation:	\$73,002,885
% of General Fund:	27.06%
Increase From FY 19:	(26,164)
Change:	-0.04%

No changes to staff. Changes due to raise and benefits increase. Sworn personnel for Fiscal Year 2020 remains at 498 positions. Non-Sworn personnel totals 115 positions.

Department of Fire

FY 2020 Appropriation:	\$46,955,272
% of General Fund:	17.40%
Increase From FY 19:	995,200
Change:	2.17%

No changes to staff. Increase due to raise and benefits. Sworn personnel totals 443 positions with Non-Sworn totaling 16.

Department of Public Works

FY 2020 Appropriation:	\$32,825,407
% of General Fund:	12.17%
Increase from FY 19:	(220,851)
Change:	-.67%

The Department of Public Works General Fund added 3 new Equipment Operators for recycle collection and froze 1 Crew Worker in the Central Business District. Public Works also transferred Occupational Safety Specialists and an Accident Investigator to Human Resources.

Department of Youth & Family Development

FY2020 Appropriation:	\$11,132,203
% of General Fund:	4.13%
Increase from FY19:	34,792
Change:	.31%

The Department of Youth & Family Development was a newly created department in FY14 which resulted from the restructure of the former Parks & Recreation and Education, Arts, and Culture Departments. Director of Career Development and Recreation Facility Manager 1 moved to HR. Additionally, Baby University, a \$750K appropriation, moved to General Government.

Department of Transportation

FY2020 Appropriation:	\$11,658,613
% of General Fund:	4.32%
Increase from FY19:	656,177
Change:	5.96%

The Department of Transportation includes Complete Streets, Smart Cities, Traffic Operations & Transportation

Administration. Added 3 Transportation Project Managers, with 2 being in Complete Streets and the other in Smart Cities.

Undesignated General Fund Revenue							
Source	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg	% of total
Property Taxes:							
Current Property Taxes	116,309,641	128,966,047	132,754,669	132,800,000	45,331	0.03%	49.22%
Interest & Penalty-Current Year	217,000	908	2,000	-	(2,000)	-100.00%	0.00%
Interest & Penalty-Prior Year	1,250,030	1,297,425	1,370,000	1,375,700	5,700	0.42%	0.51%
Prior Year Property Taxes	4,746,740	4,749,265	5,200,000	4,632,412	(567,588)	-10.92%	1.72%
City Fee-Collection of Delinquent Taxes	277,704	246,265	279,000	221,700	(57,300)	-20.54%	0.08%
Payments in Lieu of Taxes	13,872,601	10,989,755	11,064,309	11,647,049	582,740	5.27%	4.32%
Total Property Tax	\$ 136,673,716	\$ 146,249,665	\$ 150,669,978	\$ 150,676,861	6,883	0.00%	55.85%
Other Local Taxes:							
Franchise Taxes-Chatt Gas	1,829,286	2,042,766	2,051,000	2,219,600	168,600	8.22%	0.82%
Franchise Taxes-Comcast	1,211,124	1,087,045	1,013,000	863,000	(150,000)	-14.81%	0.32%
Franchise Taxes-Century Tel	9,536	8,713	9,400	5,600	(3,800)	-40.43%	0.00%
Franchise Taxes-AT&T Mobility	98,484	73,708	70,000	69,400	(600)	-0.86%	0.03%
Franchise taxes-Zayo Group	9,000	20,500	20,500	29,800	9,300	45.37%	0.01%
Franchise Taxes-EPB Fiber Optics	1,362,885	1,506,635	1,658,000	1,603,500	(54,500)	-3.29%	0.59%
Franchise Taxes-Application Fee	750	-	-	-	-	0.00%	0.00%
Corporate Excise Tax-State	747,855	655,272	550,000	360,300	(189,700)	-34.49%	0.13%
Liquor Taxes	2,667,404	2,716,942	2,773,000	2,900,300	127,300	4.59%	1.07%
Beer Taxes	5,981,553	5,652,286	5,738,000	5,521,900	(216,100)	-3.77%	2.05%
Gross Receipts Tax	5,864,697	5,787,846	5,647,000	5,966,600	319,600	5.66%	2.21%
Local Litigation Taxes	2,852	3,031	3,000	2,700	(300)	-10.00%	0.00%
Total Other Local Taxes	\$ 19,785,426	\$ 19,554,744	\$ 19,532,900	\$ 19,542,700	9,800	0.05%	7.24%
Licenses & Permits.:							
Motor Vehicle License	418,770	411,205	411,500	419,200	7,700	1.87%	0.16%
Liquor by the Drink	151,730	176,435	150,000	157,000	7,000	4.67%	0.06%
Building Permits	1,893,282	1,549,182	1,750,000	1,747,700	(2,300)	-0.13%	0.65%
Other Licenses,Permits, Fees	2,943,895	2,547,637	2,588,797	2,915,300	326,503	12.61%	1.08%
Total Licenses & Permits	\$ 5,407,677	\$ 4,684,459	\$ 4,900,297	\$ 5,239,200	338,903	6.92%	1.94%
Fines, Forfeitures, & Penalties:							
City Court Fines	505,252	501,702	455,000	538,500	83,500	18.35%	0.20%
Criminal Court Fines	125,356	118,340	100,000	102,300	2,300	2.30%	0.04%
Parking Ticket Fines	48,089	45,785	45,000	33,200	(11,800)	-26.22%	0.01%
Other Fines Forfeitures, & Penalties	5,291	17,870	5,000	5,400	400	8.00%	0.00%
Total Fines, Forfeitures, & Penalties	\$ 683,988	\$ 683,697	\$ 605,000	\$ 679,400	74,400	12.30%	0.25%
Investment Income							
Interest on Investments	2,301,638	2,585,389	2,500,000	3,075,624	575,624	23.02%	1.14%
Sale of Back Tax Lots	340,283	291,204	300,000	165,000	(135,000)	-45.00%	0.06%
Sale of City Owned Property	2,289	-	-	-	-	0.00%	0.00%
Other Sales	452,644	146,397	320,000	290,200	(29,800)	-9.31%	0.11%
Total Investment Income	\$ 3,096,854	\$ 3,022,990	\$ 3,120,000	\$ 3,530,824	410,824	13.17%	1.31%

Continued on Next Page

Undesignated General Fund Revenue Source	Actual 17	Actual 18	Budget 18	Budget 20	Inc(Dec)	% chg	% of total
Revenue from Other Agencies							
Local Option Sales Taxes-GF	45,012,507	49,450,575	52,432,493	52,254,300	(178,193)	-0.34%	19.37%
State Beer Tax	80,960	78,222	80,000	78,500	(1,500)	-1.88%	0.03%
Hall Income Tax	3,268,174	2,866,453	1,600,000	1,100,000	(500,000)	-31.25%	0.41%
State Sales Tax	13,901,449	14,236,066	14,448,692	14,821,700	373,008	2.58%	5.49%
State Mixed Drink Tax	3,066,428	3,312,240	3,308,000	3,856,400	548,400	16.58%	1.43%
State Gas Inspection Fees	338,876	337,842	335,000	334,600	(400)	-0.12%	0.12%
State Maintenance of Streets	251,244	133,184	235,000	88,800	(146,200)	-62.21%	0.03%
State Alcohol Beverage Tax	139,533	142,024	136,000	95,000	(41,000)	-30.15%	0.04%
State-Special Training Funds	496,200	498,000	535,000	535,000	-	0.00%	0.20%
State-Telecom Sales Tax	18,416	251,753	220,000	234,100	14,100	6.41%	0.09%
Ham.County-Ross Landing Plaza	1,336,566	1,229,027	1,477,000	1,614,244	137,244	9.29%	0.60%
Miscellaneous	636,782	633,060	521,371	608,601	87,230	16.73%	0.23%
Total Revenue from Other Agencies	\$ 68,547,135	\$ 73,168,446	\$ 75,328,556	\$ 75,621,245	292,689	0.39%	28.03%
Service Charges:							
City Court Cost	187,080	185,419	168,000	204,400	36,400	21.67%	0.08%
Clerk's Fee	612,516	601,590	586,400	665,400	79,000	13.47%	0.25%
State Court Cost	1,305	1,242	1,000	1,800	800	80.00%	0.00%
Service Charges	1,105,416	1,085,970	1,030,269	1,003,400	(26,869)	-2.61%	0.37%
Total Service Charges	\$ 1,906,317	\$ 1,874,221	\$ 1,785,669	\$ 1,875,000	89,331	5.00%	0.69%
Miscellaneous Revenues:							
Indirect Cost	4,747,751	5,423,780	5,750,000	6,180,270	430,270	7.48%	2.29%
Capital			11,532,000	6,000,000			
Other General Government Misc.	677,299	502,257	327,600	461,500	133,900	40.87%	0.17%
Total Miscellaneous Revenues	\$ 5,425,050	\$ 5,926,037	\$ 17,609,600	\$ 12,641,770	(4,967,830)	-28.21%	4.69%
Grand Totals	\$ 241,526,163	\$ 255,164,259	\$ 273,552,000	\$ 269,807,000	(3,745,000)	-1.37%	100.00%

Undesignated General Fund Expenditure Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg	% of Total
General Government & Agencies:							
AIM Center, Inc.	60,000	60,000	65,000	65,000	-	0.00%	0.02%
Air Pollution Control Board	270,820	270,820	270,820	270,820	-	0.00%	0.10%
Arts Build	275,000	275,000	275,000	275,000	-	0.00%	0.10%
Bessie Smith Cultural Center	60,000	80,000	80,000	80,000	-	0.00%	0.03%
Bethlehem Center	45,000	65,000	65,000	65,000	-	0.00%	0.02%
CARTA	5,049,676	5,084,598	5,352,440	5,800,000	447,560	8.99%	2.15%
Carter Street Corporation	200,000	200,000	-	-	-	0.00%	0.00%
Chattanooga Area Food Bank	-	-	-	10,000	-	N/A	0.00%
Chattanooga Area Urban League	125,000	115,000	120,000	132,000	12,000	9.60%	0.05%
Chattanooga Basketball	-	-	100,000	100,000	-	N/A	0.04%
Chattanooga Design Studio	-	-	50,000	100,000	50,000	N/A	0.04%
Chattanooga Football Club Foundation	-	-	40,000	40,000	-	N/A	0.01%
Chattanooga Junior Golfers' Dev. Program	-	-	25,000	-	(25,000)	N/A	0.00%
Chattanooga's Kids on the Block	-	20,000	20,000	20,000	-	N/A	0.01%
Chattanooga Neighborhood Enterprises	662,520	747,480	705,000	705,000	-	0.00%	0.26%
Chattanooga Room in the Inn	25,000	25,000	25,000	25,000	-	0.00%	0.01%
Chattanooga State Community College	-	-	25,000	25,000	-	0.00%	0.01%
Children's Advocacy Center	60,000	65,000	65,000	65,000	-	0.00%	0.02%
Children's Home - Chambliss Shelter	350,000	350,000	350,000	350,000	-	0.00%	0.13%
Community Foundation Scholarships	106,300	106,300	100,000	100,000	-	0.00%	0.04%
Creative Discovery Museum	-	-	-	25,000	25,000	N/A	0.01%
Enterprise Center	200,000	270,000	-	-	-	0.00%	0.00%
Enterprise South Industrial Park Admin	-	-	-	-	-	N/A	0.00%
Enterprise South Nature Park	509,760	570,922	834,863	826,417	(8,446)	-1.22%	0.31%
ESIP Security	54,834	-	-	-	-	0.00%	0.00%
Family Promise of Greater Chattanooga	64,400	111,600	150,000	512,750	362,750	N/A	0.19%
Friends of Moccasin Bend	30,000	-	-	-	-	0.00%	0.00%
Friends of the Zoo	25,000	25,000	25,000	20,000	(5,000)	-20.00%	0.01%
Fortwood Center (Helen Ross McNabb)	57,000	46,500	62,000	62,000	-	0.00%	0.02%
Girls, Inc	30,000	110,000	110,000	91,000	(19,000)	-63.33%	0.03%
Goodwill	10,000	10,000	15,000	15,000	-	N/A	0.01%
Grassroots Midtown	10,000	-	-	-	-	N/A	0.00%
Greater Chattanooga Sports Comm	225,000	225,000	100,000	100,000	-	0.00%	0.04%
Green Spaces	15,000	15,000	25,000	25,000	-	0.00%	0.01%
Habitat for Humanity	50,000	50,000	40,000	40,000	-	N/A	0.01%
Heritage Hall Fund	68,685	69,500	74,725	79,266	4,541	6.89%	0.03%
Homeless Coalition	70,000	70,000	70,000	70,000	-	0.00%	0.03%
Hope for the Inner City	60,000	-	-	-	-	0.00%	0.00%
Human Services	1,165,000	-	1,259,643	-	(1,259,643)	N/A	0.00%
Joe Johnson Mental Health	60,000	60,000	60,000	60,000	-	0.00%	0.02%
LaPaz Chattanooga	50,000	50,000	50,000	50,000	-	0.00%	0.02%
Launch	-	-	-	30,000	30,000	N/A	0.01%
Lookout Mountain Conservancy	-	-	20,000	16,250	(3,750)	N/A	0.01%
Orange Grove	105,188	105,188	106,000	106,000	-	0.00%	0.04%
Partnership/Rape Crisis	65,000	65,000	65,000	65,000	-	0.00%	0.02%
Public Library	5,970,000	6,045,000	6,545,000	6,791,034	246,034	4.23%	2.52%
Regional Planning Agency	2,351,557	2,203,663	2,003,663	2,003,663	-	0.00%	0.74%
Signal Center	75,000	75,000	275,000	1,025,000	750,000	1000.00%	0.38%
Speech & Hearing Center	67,700	67,700	67,700	67,700	-	0.00%	0.03%
Tech Town Foundation	40,000	40,000	40,000	40,000	-	N/A	0.01%
Tennessee Golf Foundation	-	-	-	25,000	25,000	N/A	0.01%
Tennessee Riverpark	1,143,630	1,208,649	1,255,640	1,234,869	(20,771)	-1.83%	0.46%
United Way of Greater Chattanooga	35,000	135,000	160,000	500,000	340,000	N/A	0.19%
WTCL -TV 45	75,000	75,000	93,000	93,000	-	0.00%	0.03%
Office of Family Empowerment	-	1,426,650	-	1,334,643	1,334,643	114.56%	0.49%
Audits, Dues & Surveys	105,820	112,200	150,000	175,000	25,000	10.79%	0.06%
Capital Improvements	1,859,202	9,981,000	11,532,000	6,000,000	(5,532,000)	-61.41%	2.22%
City Attorney/Operations	1,474,042	1,546,335	1,689,150	1,742,857	53,707	3.37%	0.65%
City Attorney Liability Insurance Fund	1,966,580	2,000,000	800,000	500,000	(300,000)	-30.00%	0.19%
City Code Revision	7,080	16,029	9,000	16,000	7,000	N/A	0.01%
City Council	710,053	639,908	819,851	839,680	19,829	2.69%	0.31%
City Judges Division 1	464,627	496,767	511,491	553,788	42,297	9.02%	0.21%
City Judges Division 2	444,587	468,435	479,381	505,287	25,906	5.85%	0.19%
Contingency Fund	800,744	42,140	4,999,407	3,207,752	(1,791,655)	-159.26%	1.19%
Debt Service Fund	20,514,537	22,434,479	23,487,712	20,940,110	(2,547,602)	-14.55%	7.76%
Education Contribution per TCA 57-4-306	1,538,019	1,787,810	1,687,500	1,919,100	231,600	18.53%	0.71%
ESIP Administration	1,776	2,546	10,000	10,000	-	N/A	0.00%
Election Expense	194,614	-	25,000	25,000	-	N/A	0.01%
Information Technology	6,211,930	6,673,938	8,115,593	8,616,213	500,620	8.16%	3.19%
Internal Audit	628,406	661,806	691,663	729,608	37,945	6.31%	0.27%
Intergovernmental Relations	303,466	184,695	285,000	285,000	-	0.00%	0.11%
Purchasing	685,300	813,570	905,896	949,995	44,099	5.35%	0.35%
Renewal & Replacement	350,745	927,312	1,500,000	1,000,000	(500,000)	-108.29%	0.37%

Continued on Next Page

Undesignated General Fund Expenditure Summary							
	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg	% of Total
T.A.P (tuition & books)	12,418	11,963	25,000	25,000	-	0.00%	0.01%
Unemployment Insurance	32,350	6,036	50,000	40,000	(10,000)	-12.50%	0.01%
Water Quality Management Fee	432,230	435,974	503,800	576,458	72,658	16.15%	0.21%
311 Call Center	610,976	606,647	717,655	694,271	(23,384)	-3.88%	0.26%
Total	\$ 59,321,572	\$ 70,444,160	\$ 80,235,593	\$ 72,887,531	\$ (7,348,062)	\$ (0)	27.01%
Executive Branch:							
Mayor's Office	1,426,677	1,516,600	1,593,367	1,672,489	79,122	6.02%	0.62%
Multicultural Affairs	361,964	355,326	296,975	416,242	119,267	35.69%	0.15%
Total	\$ 1,788,641	\$ 1,871,926	\$ 1,890,342	\$ 2,088,731	\$ 198,389	12.03%	0.77%
Department of Finance & Administration							
Finance Office	2,536,174	2,675,765	2,999,053	3,188,530	189,477	6.86%	1.18%
City Treasurer	657,942	717,591	980,234	1,088,575	108,341	14.29%	0.40%
City Court Clerk's Office	1,078,634	1,139,802	1,426,721	1,460,740	34,019	2.83%	0.54%
Delinquent Tax	172,361	144,319	240,775	153,775	(87,000)	-96.67%	0.06%
Capital Planning	82,005	130,712	201,234	199,499	(1,735)	-2.19%	0.07%
Office of Performance Management	211,803	218,766	305,630	436,715	131,085	70.20%	0.16%
City General Tax Revenue (Trustee Fee) ⁽¹⁾	481,809	531,232	500,000	500,000	-	0.00%	0.19%
Total	\$ 5,220,728	\$ 5,558,187	\$ 6,653,647	\$ 7,027,833	\$ 374,186	6.67%	2.60%
⁽¹⁾ Was previously reported in Gen Gov & Agencies							
Department of General Services⁽¹⁾:							
General Services Administration	547,773	-	-	-	-	0.00%	0.00%
Office of Sustainability	102,785	-	-	-	-	0.00%	0.00%
Building Maintenance	1,911,915	-	-	-	-	0.00%	0.00%
Storage on Main Street	49,973	-	-	-	-	0.00%	0.00%
Real Estate	37,733	-	-	-	-	0.00%	0.00%
Farmer's Market Operations	3,000	-	-	-	-	0.00%	0.00%
Mailroom	60,407	-	-	-	-	0.00%	0.00%
Chattanooga Zoo	675,000	-	-	-	-	0.00%	0.00%
Memorial Auditorium	214,196	-	-	-	-	0.00%	0.00%
Tivoli Theatre	534,984	-	-	-	-	N/A	0.00%
Civic Facilities	821	-	-	-	-	N/A	0.00%
Total	\$ 4,138,587	\$ -	\$ -	\$ -	-	0.00%	0.00%
Department of Human Resources:							
Administration	1,283,039	1,258,464	1,102,394	1,902,894	800,500	59.43%	0.71%
Physicals	22,040	16,530	22,500	20,000	(2,500)	-12.50%	0.01%
Employee's Insurance Office	330,478	364,011	365,146	386,817	21,671	6.61%	0.14%
Safety Programs	100,048	115,032	368,663	278,189	(90,474)	-91.54%	0.10%
Employee Training	39,748	844	435,452	356,171	(79,281)	N/A	0.13%
Employee's Insurance Program	-	-	-	-	-	N/A	0.00%
Job Injury Administration	74,400	74,400	75,000	75,000	-	0.00%	0.03%
Total	\$ 1,849,753	\$ 1,829,281	\$ 2,369,155	\$ 3,019,071	649,916	34.97%	1.12%
Dept of Economic & Community Dev:							
Administration	641,938	813,461	378,147	1,044,952	666,805	116.46%	0.39%
Affordable Housing Program	58,648	59,830	-	1,569	1,569	N/A	0.00%
Grants Administration	-	-	-	-	-	N/A	0.00%
Neighborhood Services	365,635	379,594	402,581	434,807	32,226	17.97%	0.16%
Economic Development	263,520	247,748	612,449	626,644	14,195	2.31%	0.23%
Homeless Outreach Program	103,358	157,440	481,644	755,895	274,251	294.09%	0.28%
Community and Neighborhood Relations	-	-	-	-	-	0.00%	0.00%
Code Enforcement Office	1,328,207	1,626,158	1,968,912	1,975,155	6,243	N/A	0.73%
Outdoor Chattanooga	463,007	509,548	971,214	883,299	(87,915)	-17.64%	0.33%
Trust for Public Land	119,500	100,000	-	-	-	0.00%	0.00%
Riverpark Art Maint & Mgmt	132,294	160,184	238,525	239,428	903	0.72%	0.09%
Land Development Office	2,663,760	2,752,767	2,947,079	3,109,131	162,052	3.87%	1.15%
Board of Plumbing Examiners	1,806	122	2,100	2,100	-	0.00%	0.00%
Board of Electrical Examiners	3,592	1,861	7,150	5,650	(1,500)	-22.56%	0.00%
Board of Mechanical Examiners	544	947	1,850	1,850	-	0.00%	0.00%
Board of Gas Fitters	1,215	52	2,050	2,050	-	0.00%	0.00%
Board of Appeals & Variances	11,004	14,075	11,925	11,925	-	0.00%	0.00%
Home Repair Program	-	-	-	15,000	15,000	N/A	0.01%
Abatement & Demolition	-	109,616	100,000	100,000	-	0.00%	0.04%
Real Estate Office	-	106,811	142,411	-	-	-	0.00%
Total	\$ 6,158,028	\$ 7,040,214	\$ 8,268,037	\$ 9,209,455	941,418	13.69%	3.41%

(1) General Services Department was combined with Public Works Department and Economic and Community Development in 2018

Undesignated General Fund Expenditure Summary					Inc(Dec)	% chg	% of Total
	Actual 17	Actual 18	Budget 19	Budget 20			
Department of Police:	\$ 64,119,189	\$ 68,204,069	\$ 73,029,049	\$ 73,002,885	(26,164)	-0.04%	27.06%
Department of Fire:	\$ 38,214,850	\$ 42,156,295	\$ 45,960,072	\$ 46,955,272	995,200	2.67%	17.40%
Department of Public Works:							
Administration	964,488	1,447,744	1,045,668	1,050,412	4,744	1.06%	0.39%
City Engineer	1,464,769	1,524,409	1,328,382	1,575,997	247,615	13.92%	0.58%
Field Surveyors	265,860	161,125	231,626	210,755	(20,871)		0.08%
City Wide Services	5,369,233	5,704,208	6,102,660	6,128,930	26,270	0.53%	2.27%
Utilities	185,497	179,864	185,772	187,260	1,488	0.81%	0.07%
Pump Stations, Levee & Storm Stations	166,400	5,202	-	-	-	N/A	0.00%
Solid Waste Disposal	6,210,400	6,056,902	6,150,400	4,740,200	(1,410,200)	-22.71%	1.76%
Municipal Forestry	806,743	1,003,898	953,138	1,090,184	137,046	15.54%	0.40%
Waste Pickup - Brush	1,333,487	1,297,923	1,425,826	1,493,083	67,257	6.14%	0.55%
Waste Pickup -Garbage, Trash Flash & Recyc	5,649,257	5,924,581	5,606,663	6,228,411	621,748	9.60%	2.31%
Parks Maintenance	5,075,652	5,549,763	5,967,119	6,259,471	292,352	6.18%	2.32%
Facilities Management	-	290,183	421,263	398,444	(22,819)	N/A	0.15%
Mailroom	-	46,902	47,363	54,216	6,853	N/A	0.02%
Office of Sustainability	-	99,513	109,948	116,268	6,320	N/A	0.04%
Building Maintenance	-	1,854,008	1,987,310	2,062,675	75,365	N/A	0.76%
Storage on Main Street	-	70,255	51,120	51,100	(20)	N/A	0.02%
Farmer's Market Operations	-	-	7,000	3,000	(4,000)	N/A	0.00%
Chattanooga Zoo	-	675,000	675,000	675,000	-	N/A	0.25%
Tivoli Theatre	-	750,000	750,000	500,000	(250,000)	N/A	0.19%
Total	\$ 27,491,786	\$ 32,641,480	\$ 33,046,258	\$ 32,825,406	\$ (220,852)	-0.82%	12.17%
Department of Youth & Family Dev:							
Administration	1,537,933	1,825,042	1,910,103	2,207,987	297,884	44.66%	0.82%
Recreation Support Services	681,412	701,394	744,118	821,837	77,719	1.06%	0.30%
Programs	3,039,109	3,170,322	3,412,953	2,933,198			
Recreation Facilites	823,772	770,818	979,178	956,978	(22,200)	-5.97%	0.35%
Recreation Centers	3,697,428	3,941,934	4,051,059	4,212,203	161,144	24.47%	1.56%
Total	\$ 9,779,654	\$ 10,409,510	\$ 11,097,411	\$ 11,132,203	\$ 34,792	0.39%	4.13%
Department of Transportation:							
Traffic Engineering Admin	829,631	1,074,052	-	-	-	0.00%	0.00%
Street Lighting	3,134,054	3,698,747	-	-	-	0.00%	0.00%
Smart Cities Operations	-	1,769	4,986,411	5,578,464	592,053	N/A	2.07%
Complete Streets	-	-	993,931	1,081,596	87,665	N/A	0.40%
Traffic Operations	2,229,381	2,347,253	4,525,023	4,467,927	(57,096)	-2.63%	1.66%
Transportation Admin	508,052	649,777	497,071	530,626	33,555	8.21%	0.20%
Engineering	836,545	915,757	-	-	-	0.00%	0.00%
Paving	2,931,000	2,124,852	-	-	-	0.00%	0.00%
Total	\$ 10,468,663	\$ 10,812,207	\$ 11,002,436	\$ 11,658,613	\$ 656,177	6.40%	4.32%
Expenditure Total	\$ 228,551,451	\$ 250,967,329	\$ 273,552,000	\$ 269,807,000	(3,745,000)	-1.65%	100.00%

Special Revenue Funds

Fund Structure

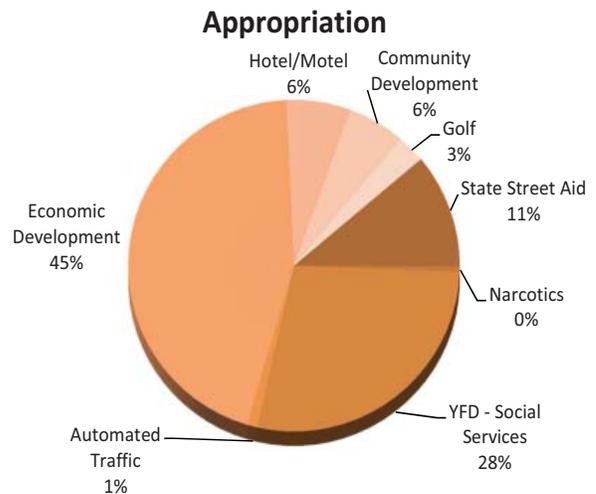
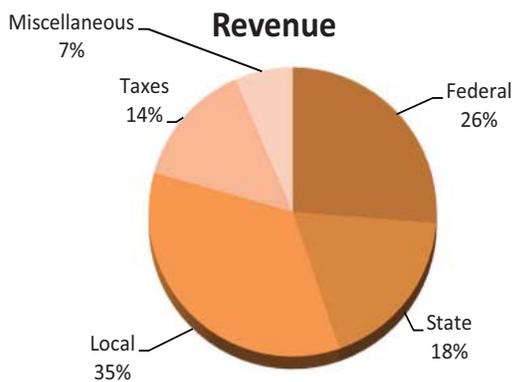
Fiscal Year Ending June 30, 2020

Special Revenue Funds are used to account for revenues from specific taxes or other earmarked revenue sources which by law are designated to finance particular functions or activities of government. The basis of budgeting for these funds is modified accrual. Revenue is recognized in the accounting period when it becomes “susceptible” to accrual, that is, when it becomes measurable and available to finance expenditures of the fiscal period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations which should be recognized when due. Included funds are State Street Aid, Youth & Family Development (YFD) - Social Services, Economic Development, Narcotics, Community Development, Hotel/Motel Occupancy Tax Fund, and Municipal Golf Course Fund. While presented in the chart & graphs below, the Economic Development Fund, Golf Course, and Automated Traffic Enforcement are reported as a designated portion of General Fund.

FY 19 Results	Budget Rev & Exp	Unaudited Actual Rev	Unaudited Actual Exp
State Street Aid	6,733,918	5,425,146	5,689,441
YFD - Social Services*	17,100,995	17,609,605	17,728,251
Economic Development Fund	23,046,669	20,550,258	21,198,939
Narcotics	310,000	295,601	151,316
Federal Asset Forfeiture Fund	-	-	-
Hotel/Motel Tax Fund ⁽¹⁾	11,111,595	6,877,146	10,767,240
Community Development Fund	4,200,323	2,895,475	2,209,062
Municipal Golf Course	1,711,385	2,123,726	1,809,591
Automated Traffic Enforcement	655,700	659,653	732,462
Total Special Revenue Fund	64,870,585	56,436,609	60,286,303

**Some Federal/State Grants are October-September and data above is the City of Chattanooga Fiscal Year July-June*

FY 2020 Revenue & Appropriation by Fund \$65,939,946



Special Revenue Fund Summary	Actual 17	Actual 18	Budget 19	Budget 20	Budget Inc(Dec)	% chg
REVENUES						
State Street Aid ¹	4,831,464	5,838,646	6,733,918	6,942,961	209,043	3.10%
YFD - Social Services	16,490,584	17,609,605	17,100,995	17,343,276	242,281	1.42%
Economic Development Fund	17,171,108	19,691,477	23,046,669	27,711,961	4,665,292	20.24%
Narcotics	484,696	389,134	310,000	310,000	-	0.00%
Federal Asset Forfeiture Fund	26,221	23,719	-	-	-	N/A
Hotel/Motel Tax Fund ²	7,417,979	7,175,882	11,111,595	7,819,366	(3,292,229)	-29.63%
Community Development Fund	3,820,321	3,259,693	4,200,323	3,489,508	(710,815)	-16.92%
Municipal Golf Course	1,577,335	1,436,108	1,711,385	1,698,974	(12,411)	-0.73%
Automated Traffic Enforcement	1,393,768	639,504	655,700	624,000	(31,700)	-4.83%
Total Special Revenue Fund	53,213,476	56,063,768	64,870,585	65,940,046	1,069,461	1.65%

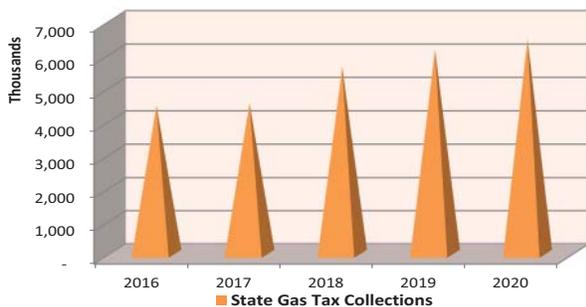
¹ Using Reserve for State Street Aid

² Using Reserve for Hotel Motel

Revenues

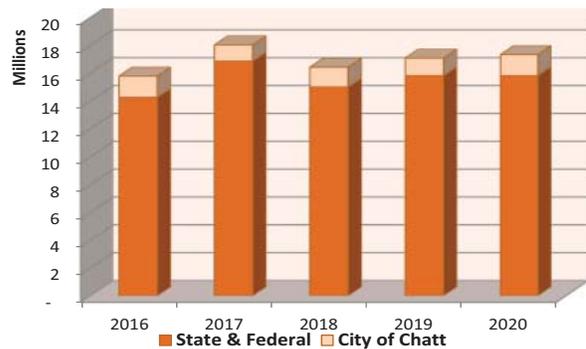
State Street Aid

This fund was established to receive and account for the State's distribution of the gasoline fuel tax. Funds received in this fund are restricted to municipal street related projects. In FY18 the State Legislature passed the IMPROVE Act. One of the main things it enhances existing revenues for the highway fund by increasing fuel taxes and identified over 900 transportation projects to be paid for with the increase. The fuel tax dedicated to the State Street Aid fund increased \$308,684 in FY19 to FY20. The allocation to cities is based on per capita and set annually by the Tennessee State Legislature. The revenue trend has been increasing slightly and is expected to continue in FY20.



YFD - Social Services Fund

YFD - Social Services receives Federal, State, and City appropriations as well as some program fees. The City's funding has increased from last year. FY19 had \$17,100,995 while FY20 budget totaled \$17,343,176. Overall, the fund has a 1.42% increase resulting from non-City revenue sources.



Economic Development Fund

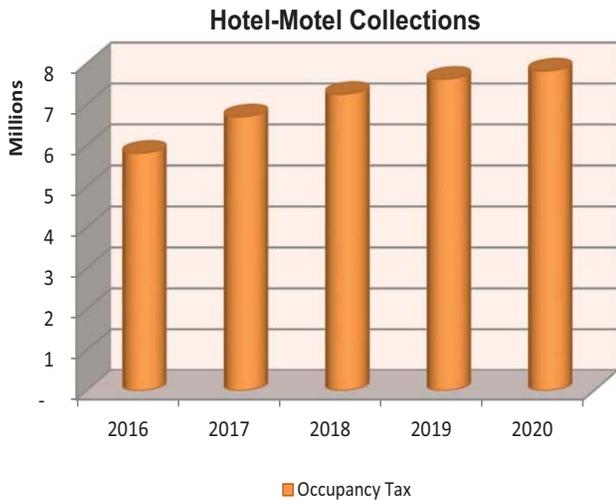
In August 1997, the citizens of Chattanooga approved a half-percent tax on retail sales in the city. Revenues from this tax were shared on a 50/50 basis for education and economic development. The additional taxes generated by the 1/2% increase in the county-wide tax will be distributed to the county, city and education in accordance with TCA 67-6-712 which requires that 50% is used for education and the remainder on a situs basis. The education component is distributed directly to the Hamilton County Department of Education. Local Option Sales Tax budget has risen from \$15,484,968 in FY19 to \$17,711,961 in FY20; an increase of 14.38% due to an additional \$1,500,000 budgeted for the Local Option Tourist Development Zone.



Hotel-Motel Occupancy Privilege Tax Fund

The City of Chattanooga has the authority to levy a privilege tax on the occupancy of hotel/motel rooms by transients. Pursuant to T.C.A 67-4-1401, et seq. and City Ordinance No 11303, the City has levied such a tax. The tax is set at 4%.

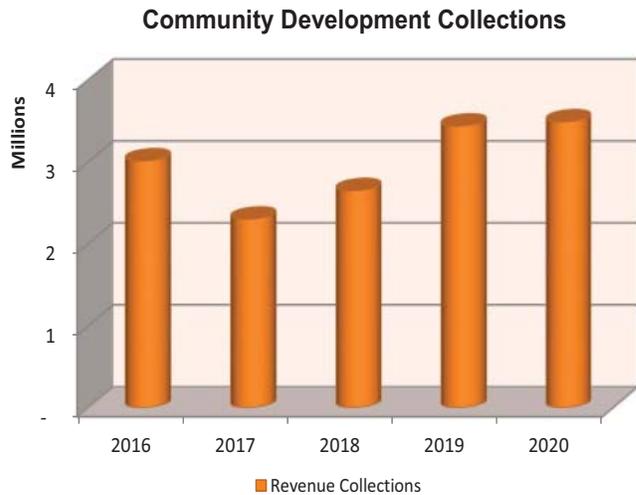
The FY20 budgeted revenue totals \$7,819,366, which is \$124,165 lower than FY19 totals of \$7,943,531.



Community Development

Annual funding is allocated by the U.S. Department of Housing and Urban Development which amounts awarded fluctuates each year.

The FY20 budgeted revenue totals \$3,489,508, which is a 1.49% increase over FY19.



Municipal Golf Course Fund

Revenues come mainly from green fees and golf cart rentals. Overall, estimated revenues are expected to be \$1,698,974 which is -0.73% lower than last fiscal year.

Automated Traffic Enforcement Fund

Revenues comes primarily from automated traffic and speeding fines. The FY20 revenues are estimated at \$624,000. Collections are being decreased based on the steady decline in actual collections resulting from services with a new vendor which was established in FY14. This includes a legislative change resulting in a phase out of certain fixed or mobile camera subject to enforcement.

Narcotics Fund

Revenues come mainly from confiscated funds which include forfeited cash and proceeds from the sale of items seized. Funds are also received from Federal and State. Total collections tripled in FY15 due to a significant increase in confiscated funds. However, this increase is not expected to be sustainable long term. FY20 budgeted revenue totals \$310,000, which is the same as prior two years. Revenue fluctuates from year to year based on police drug investigations and activities

Federal Asset Foreiture Fund

Revenues come mainly from Federal Funds. Both FY19 & FY20 has no appropriated budget and FY18 Budget of \$500,000 consisted of a one-time capital appropriation of \$250,000 to capital.

Special Expenditure Fund Summary	Actual 17	Actual 18	Budget 19	Budget 20	Budget Inc(Dec)	% chg
EXPENDITURES						
State Street Aid	3,940,838	4,723,357	6,733,918	6,942,961	209,043	3.10%
YFD - Social Services	16,546,889	17,728,249	17,100,995	17,343,276	242,281	1.42%
Economic Development Fund	12,651,884	11,824,349	23,046,669	27,711,961	4,665,292	20.24%
Narcotics	626,838	229,101	310,000	310,000	-	0.00%
Federal Asset Forfeiture Fund	386,000	-	-	-	-	N/A
Hotel/Motel Tax Fund	5,705,465	10,140,192	11,111,595	3,878,878	(7,232,717)	-65.09%
Community Development Fund	3,508,730	2,955,564	4,200,323	3,489,508	(710,815)	-16.92%
Municipal Golf Course	1,733,477	1,734,011	1,711,385	1,698,974	(12,411)	-0.73%
Automated Traffic Enforcement	1,107,939	619,715	655,700	624,000	(31,700)	-4.83%
Total Special Expenditure Fund	46,208,060	49,954,538	64,870,585	61,999,558	(2,871,027)	-4.43%

Expenditures

State Street Aid

State gasoline fuel tax distribution is collected into this fund and used for major street improvements and construction in the Chattanooga area, under State guidelines. The primary use of these funds are personnel, vehicle, and road repair and construction costs. Expenses for FY20 are estimated to increase from FY19 due to an increase in personnel costs of \$92,000 and \$146,000 in equipment purchase of dump trucks.

YFD - Social Services

This fund supports numerous Federal and State Funded Programs which are offset by Federal & State Grants. The expenses to administer the program are also included within the fund overall expenses. Social Service’s expenses in FY20 are estimated to increase 1.42%. The Headstart Program has decreased due to reduction of Federal/State Funding.

Economic Development Fund

There is an overall increase of 20.24% in FY20 due to the increase in the capital fund appropriation as well as new programs including Chattanooga Dream and Resiliency Planning. There also is a lease rental payments relating to the Industrial Development Board.

An amount of \$3,583,881 will be allocated to lease rental payments for Lease Rental Revenue Bonds on behalf of the Chattanooga Downtown Redevelopment Corporation. The remaining funds are dedicated to economic development projects in downtown Chattanooga and Enterprise South.

Narcotics Fund

This fund accounts for the cost of drug enforcement activity which includes purchase of surveillance equipment, drug identification kits, maintenance on narcotics officers’ vehicles and pay to informants. Funds can also be used for local drug treatment and educational programs.

Hotel-Motel Occupancy Privilege Tax Fund

This tax is used to fund improvements in the downtown and riverfront area to encourage tourism and enhance quality of life. This tax is dedicated to the 21st Century Waterfront Plan which involved redevelopment of the city waterfront. The Waterfront Plan, with an estimated cost of \$120 million of which the City funded \$55 million, was funded jointly by the public and the private sectors. Current funds will be used to pay debt service on the Hotel-Motel Tax Bonds and fund any additional waterfront related capital costs. There was \$669,889 appropriated for capital in FY20 while FY19 had \$6,800,000.

Community Development

This fund receives federal grants directly from HUD as well as grants administered through the State of Tennessee. Each year the expenses from one block grant year to the next spans multiple fiscal years because the City’s fiscal year is different than the Federal government’s fiscal year. The federal funding is on a draw down basis as expended by the entity; therefore due to the spending rate of specific qualified programs the expenses will vary from year to year. Expenses for FY20 are expected to decrease -16.92%. Major decline due to the decrease in appropriating funds to the Walnut Street Bridge and the Holmberg Bridge by over \$6,000,000.

Municipal Golf Course Fund

Funds are used to cover the operational cost of the City’s two golf courses; Brainerd and Brown Acres The primary costs are personnel and purchased services. Expenses for FY20 are estimated to decline approximately 0.73% from FY19.

Automated Traffic Enforcement Fund

Funds used to account for automated traffic enforcement operations including student driver training. Expenses for FY20 are due to decrease \$31,700 from the previous year.

Special Revenue Revenue Summary	Actual 17	Actual 18	Budget 19	Budget 20	Budget Inc(Dec)	% chg	% of total Budget
State Street Aid (Fund 2050)							
State of Tennessee	4,655,849	5,580,198	6,143,918	6,452,602	308,684	5.02%	9.79%
State Maintenance of Streets	117,459	201,430	-	-	-	N/A	0.00%
Other (EPA, FEMA, TEMA)	58,156	57,018	-	-	-	N/A	0.00%
Fund Balance	-	-	590,000	490,359	(99,641)	-17%	0.74%
Total State Street Aid	\$ 4,831,464	\$ 5,838,646	\$ 6,733,918	\$ 6,942,961	\$ 209,043	3.10%	10.53%
YFD - Social Services (Fund 2030)							
Federal - State Grants	14,880,560	15,443,603	15,817,194	15,817,194	-	0.00%	23.99%
City of Chattanooga	1,165,000	1,426,650	1,259,653	1,501,934	242,281	19.23%	2.28%
Miscellaneous	444,947	739,352	23,648	23,648	-	0.00%	0.04%
Interest Income	77	-	500	400	(100)	-20.00%	0.00%
Total YFD - Social Services	\$ 16,490,584	\$ 17,609,605	\$ 17,100,995	\$ 17,343,176	\$ 242,181	1.42%	26.30%
Economic Development (Fund 1111)							
Local Option Sales Tax	17,171,108	19,691,477	15,484,968	17,711,961	2,226,993	14.38%	26.86%
Fund Balance	-	-	7,561,701	10,000,000	2,438,299	32%	15.17%
Total Economic Development	\$ 17,171,108	\$ 19,691,477	\$ 23,046,669	\$ 27,711,961	\$ 4,665,292	20.24%	42.03%
Narcotics (Fund 9250)							
Confiscated Narcotics Funds	407,850	335,272	250,000	250,000	-	0.00%	0.38%
Other	76,846	53,862	60,000	60,000	-	0.00%	0.09%
Total Narcotics	\$ 484,696	\$ 389,134	\$ 310,000	\$ 310,000	\$ -	0.00%	0.47%
Fed. Asset Forfeitures (Fund 9252)							
Federal	19,389	17,626	-	-	-	N/A	0.00%
Other	6,831	6,093	-	-	-	N/A	0.00%
Fund Balance	-	-	-	-	-	N/A	0.00%
Total Fed. Asset Forfeitures	\$ 26,221	\$ 23,719	\$ -	\$ -	\$ -	N/A	0.00%
Hotel/Motel Tax (Fund 2070)							
Occupancy Tax	6,984,506	7,175,882	7,618,531	7,819,366	200,835	2.64%	11.86%
SRC Parking Garage Revenue	430,370	-	325,000	-	(325,000)	-100.00%	0.00%
Fund Balance	-	-	3,168,064	-	(3,168,064)	-100.00%	0.00%
Interest Income	3,103	-	-	-	-	N/A	0.00%
Total Hotel/Motel Tax	\$ 7,417,979	\$ 7,175,882	\$ 11,111,595	\$ 7,819,366	\$ (3,292,229)	-29.63%	11.86%
Community Development (Fund 2060) <i>(includes HOME program)</i>							
Federal	2,909,140	2,218,524	2,725,143	2,527,508	(197,635)	-7.25%	3.83%
Fund Balance	-	-	762,180	-	-	-	-
Miscellaneous/Program	911,181	1,041,169	713,000	962,000	249,000	34.92%	1.46%
Total Community Development	\$ 3,820,321	\$ 3,259,693	\$ 4,200,323	\$ 3,489,508	\$ (710,815)	-16.92%	5.29%
Total Municipal Golf Course (1105)	\$ 1,577,335	\$ 1,436,108	\$ 1,711,385	\$ 1,698,974	\$ (12,411)	-0.73%	2.58%
Automated Traffic Enforcement (Fund 9091)							
Automated Traffic & Speeding Fines	1,391,182	638,568	655,700	624,000	(31,700)	-4.83%	0.95%
Other	2,586	936	-	-	-	N/A	0.00%
Total Automated Traffic Enforcement	\$ 1,393,768	\$ 639,504	\$ 655,700	\$ 624,000	\$ (31,700)	-4.83%	0.95%
Grand Total	\$ 53,213,476	\$ 56,063,768	\$ 64,870,585	\$ 65,939,946	\$ 1,069,361	1.65%	100.00%

Special Revenue Expenditure Summary	Actual 17	Actual 18	Budget 19	Budget 20	Budget Inc(Dec)	% chg	% of total Budget
State Street Aid (Fund 2050)							
Street Maintenance	3,940,838	4,723,357	6,733,918	6,942,961	209,043	3.10%	11.20%
Total State Street Aid	\$ 3,940,838	\$ 4,723,357	\$ 6,733,918	\$ 6,942,961	\$ 209,043	3.10%	11.20%
YFD - Social Services (Fund 2030)							
Administration	1,275,479	1,547,000	1,052,743	1,295,024	242,281	23.01%	2.09%
Headstart	11,495,719	12,434,724	12,125,045	12,125,045	-	0.00%	19.56%
Daycare	325,051	349,040	-	-	-	N/A	0.00%
Foster Grandparents	487,088	512,321	505,860	505,860	-	0.00%	0.82%
LIHEAP	2,234,151	2,200,499	2,656,039	2,656,039	-	0.00%	4.28%
Community Service Block Grant	649,256	611,281	603,200	603,200	-	0.00%	0.97%
YFD - Social Services Programs	26,569	21,085	85,358	85,358	-	0.00%	0.14%
City General Relief	13,580	22,215	25,000	25,000	-	0.00%	0.04%
Other	39,996	30,084	47,750	47,750	-	0.00%	0.08%
Total YFD - Social Services	\$ 16,546,889	\$ 17,728,249	\$ 17,100,995	\$ 17,343,276	\$ 242,281	1.42%	27.97%
Economic Development (Fund 1111)							
Capital Projects_Economic Development	3,268,622	1,140,000	2,686,099	8,000,000	5,313,901	197.83%	12.90%
Approp to Capital From Fund Balance	525,000	-	7,561,701	10,000,000	2,438,299	32.25%	16.13%
Enterprise Center	369,000	409,654	1,002,500	1,002,500	-	0.00%	1.62%
Enterprise Center-Innovation District & Innovation Center	412,000	452,846	850,000	-	(850,000)	-100.00%	0.00%
Chattanooga Chamber of Commerce	-	450,000	450,000	450,000	-	0.00%	0.73%
Chamber of Comm Marketing-Enterprise South	-	75,000	75,000	75,000	-	0.00%	0.12%
Commission to Hamilton County	128,181	152,654	134,850	144,280	9,430	6.99%	0.23%
Transfers to Indus. Dev. Board	-	350,000	-	-	-	N/A	0.00%
Agency Appropriations	-	165,000	765,750	956,000	190,250	24.84%	1.54%
Lease Payments	7,949,081	2,879,659	9,520,769	3,583,881	(5,936,888)	-62.36%	5.78%
TDZ transfer to CDRC to Cover Debt	-	5,749,536	-	3,500,300	3,500,300	N/A	5.65%
Contingency	-	-	-	-	-	N/A	0.00%
Total Economic Development	\$ 12,651,884	\$ 11,824,349	\$ 23,046,669	\$ 27,711,961	\$ 4,665,292	20.24%	44.70%
Narcotics (Fund 9250)							
Operations	626,838	229,101	310,000	310,000	-	0.00%	0.50%
Total Narcotics	\$ 626,838	\$ 229,101	\$ 310,000	\$ 310,000	\$ -	0.00%	0.50%
Fed. Asset Forfeitures (Fund 9252)							
Operations	-	-	-	-	-	N/A	0.00%
Transfer to Police Capital	386,000	-	-	-	-	N/A	0.00%
Total Fed. Asset Forfeitures	\$ 386,000	\$ -	\$ -	\$ -	\$ -	N/A	0.00%
Hotel/Motel Tax (Fund 2070)							
Public Works Capital Fund	1,350,000	4,700,000	6,800,000	669,889	(6,130,111)	-90.15%	1.08%
River Pier Garage Operations	189,346	-	325,000	-	(325,000)	-100.00%	0.00%
Hamilton County	138,738	145,525	152,371	157,936	5,565	3.65%	0.25%
Debt Service	3,997,381	5,124,359	3,758,039	2,972,859	(785,180)	-20.89%	4.79%
Miscellaneous	-	100,000	-	-	-	N/A	0.00%
Hotel/Motel Collection Fee	30,000	70,308	76,185	78,194	2,009	2.64%	0.13%
Total Hotel/Motel Tax	\$ 5,705,465	\$ 10,140,192	\$ 11,111,595	\$ 3,878,878	\$ (7,232,717)	-65.09%	6.26%
Community Development (Fund 2060) (includes HOME Program)							
Administration	445,062	556,768	573,770	557,540	(16,230)	-2.83%	0.90%
Chattanooga Neighborhood Enterprise	216,561	157,161	250,000	250,000	-	0.00%	0.40%
Other Community Development Projects	2,003,555	1,602,505	3,376,553	2,681,968	(694,585)	-20.57%	4.33%
Transfers	843,552	639,130	-	-	-	N/A	0.00%
Contingency	-	-	-	-	-	N/A	0.00%
Total Community Development	\$ 3,508,730	\$ 2,955,564	\$ 4,200,323	\$ 3,489,508	\$ (710,815)	-16.92%	5.63%
Total Municipal Golf Course (1105)	\$ 1,733,477	\$ 1,734,011	\$ 1,711,385	\$ 1,698,974	\$ (12,411)	-0.73%	2.74%
Automated Traffic Enforcement (Fund 9091)							
Automated Traffic	1,107,939	619,715	655,700	624,000	(31,700)	-4.83%	1.01%
Total Automated Traffic Enforcement	\$ 1,107,939	\$ 619,715	\$ 655,700	\$ 624,000	\$ (31,700)	-4.83%	1.01%
Grand Totals	\$ 46,208,060	\$ 49,954,538	\$ 64,870,585	\$ 61,999,558	\$ (2,871,027)	-4.43%	100.00%

Enterprise Funds

Fiscal Year Ending June 30, 2020

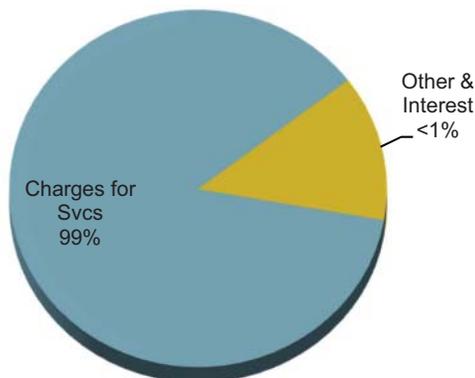
Fund Structure

Enterprise Funds are used to account for activities that the City operates as private enterprises. An Enterprise Fund might be established because an operation is expected to cover its costs (including depreciation expense) through user charges or because the City believes it is necessary to account for income and capital maintenance. The budgetary basis of accounting for these funds is the full accrual method where measurement focus is their economic resources, much like that of a private-sector business. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. The Comprehensive Annual Financial Report (CAFR) shows the status of the funds finances on the basis of Generally Accepted Accounting Principals (GAAP). The City of Chattanooga has four (4) budgeted Enterprise Funds: Interceptor Sewer Fund, Water Quality Management Fund, Solid Waste, and Tennessee Valley Regional Communication System. For fiscal year ending June 30, 2019 the budgeted and unaudited revenue and expenses are in the table below. The FY 2020 Budget for revenues and expenses is provided in the graphs below:

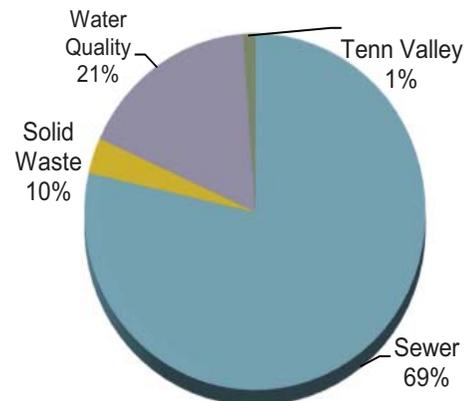
FY 19 Results	Budget	Unaudited	
	Rev & Exp	Actual Rev	Actual Exp
Interceptor Sewer Fund	96,850,000	127,788,856	127,193,680
Solid Waste Fund	5,878,200	5,932,794	5,331,664
Water Quality Fund	22,458,635	24,046,603	28,475,441
Tenn Valley Regional Comm	1,431,536	1,443,399	1,321,179
Total Enterprise Funds	126,618,371	159,211,653	162,321,965

FY2020 Revenue & Appropriation by Fund
\$136,223,450

Revenues



Appropriation



Enterprise Funds						
Revenue Fund Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg
Interceptor Sewer System 1	78,951,145	86,637,104	96,850,000	106,985,500	10,135,500	10.47%
Solid Waste	8,659,293	6,416,513	5,878,200	4,378,841	(1,499,359)	-25.51%
Water Quality Fund 2	24,498,061	21,531,070	22,458,635	23,250,723	792,088	3.53%
Tenn Valley Regional Comm	1,090,746	1,488,233	1,431,536	1,608,386	176,850	12.35%
Total Enterprise Funds	113,199,245	116,072,920	126,618,371	136,223,450	9,605,079	7.59%

1 Use of Reserves \$14,985,500

2 Use of Reserves \$334,526

Revenues

Interceptor Sewer Fund

Sewer Service Charges. Revenues to operate, maintain and finance the System are derived primarily from sewer service charges collected from residential, commercial and industrial customers using the System. Effective May 15, 2019 the billing and collection of sewer fees previously conducted by the City of Chattanooga Treasurer’s Office is once again under contract with ENCO Utility Services. The sewer service charge rates are based upon the quantity of water used and are expressed as cents per thousand gallons.

Regional users such as Walker County, Georgia, the City of Collegedale and the Town of Lookout Mountain, Tennessee are billed on the basis of metered water consumption. This method of billing does not allow for the recovery of costs incurred to treat flows beyond the amount of water purchased, such as inflow and infiltration into the System. However, the wheelage and treatment rate is approximately two times the total metered flow rate, therefore, payment is made for some inflow and infiltration. The City of Chattanooga has installed flow metering stations on the discharge lines connecting regional users so that they may be billed on the basis of total measured wastewater flow, under the EPA approved user charge system.

The sewer service charges for the regional users (Windstone, Rossville, Northwest Georgia, Dade County, Ringgold, Collegedale, Lookout Mountain, TN, Lookout Mountain, GA, Hamilton County, East Ridge, Soddy Daisy, Red Bank and Walker County) are based on a regional service charge rate schedule (wheelage and treatment). The regional service charge rate schedule currently in effect provides rate schedules for billing the regional users on either a metered water consumption basis (billable flow method) or a total measured wastewater flow basis (total flow method). This allows the City to begin billing the regional users on a total flow method immediately upon completion of successful contract negotiation for total flow method billing. Other System revenues come from an industrial user sewer surcharge, truck discharge operation permit

fees, septic tank discharge fees, holding tank discharge fees, service line connection fees and garbage grinder usage fees.

The City operates the System on a self-supporting basis from sewer service charges and fees. The July 1, 2019 approved rate schedule, is as follows:

Enumeration Of Charges - Quantity of Water Used

Sewer service charges are based upon the quantity of water registered by water meters. The dollar amount is derived by applying the total charge in dollars per one thousand (1,000) gallons for the following quantities of water:

User Class	FY 20 Total Charges (\$/1,000 gal)
First 100,000	\$ 11.99
Next 650,000	8.92
Next 1,250,000	7.25
Next 30,000,000	6.12
Over 32,000,000	5.95

Regional Service Charge Rate (Wheelage and Treatment)

The regional sewer service user charge (wheelage and treatment) shall be collected from regional users of the system including Rossville, Northwest Georgia, Dade County, Ringgold, Collegedale, Lookout Mountain, TN, Lookout Mountain, GA, Hamilton County, East Ridge, Soddy Daisy, Red Bank and Walker County and shall be determined either under the “billable flow” method based upon quantity of water used as shown by applicable water company meter readings or the “total flow” method based upon flow meter measured flow accordingly to the applicable contract with the regional user.

Billable Flow

The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below per one thousand (1,000) gallons of water sold.

User Class	Regional Operation & Maintenance Charge (\$/1,000 gal)	Regional Debt Charge (\$/1,000 gal)	Total Regional Charge Wheelage & Treatment (\$/1,000 gal)
Wheelage & Treatment	\$ 3.4060	\$ 0.7847	\$ 4.1907

If regional customers are billed directly through the water company, the rate shall be four dollars and nineteen cents (\$4.19) per one thousand (1,000) gallons.

Total Flow

The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below applied to the quantity of wastewater measured by a flow meter installed and maintained at or near the point of connection between the system of the regional user and the Chattanooga System. In the event of any malfunction of said meters, flow shall be estimated, interpolated and/or projected in the most equitable manner possible.

User Class	Regional Operation & Maintenance Charge (\$/1,000 gal)	Regional Debt Charge (\$/1,000 gal)	Regional Total Charge Wheelage & Treatment (\$/1,000 gal)
Wheelage & Treatment	\$1.9164	\$ 0.4869	\$2.4033

Monthly Minimum Sewer Service Charges

Minimum sewer service charges based upon water meter connection size are as follows:

Meter Size	FY20 10/1/2019 Charge per Month
5/8"	\$ 24.63
3/4"	87.87
1"	153.54
1 1/2"	343.64
2"	608.45
3"	1,426.26
4"	2,635.76
6"	6,277.95
8"	11,104.56

Industrial User Sewer Surcharge

An industrial user surcharge is levied upon industrial users which discharge wastewater in concentrations in excess of "normal wastewater" at the following rates:

- \$0.1229 per pound of 5-day biochemical oxygen demand (BOD₅) for concentrations in excess of three hundred (300) milligrams per liter.
- \$0.0852 per pound of total suspended solids for concentrations in excess of four hundred (400) milligrams per liter.

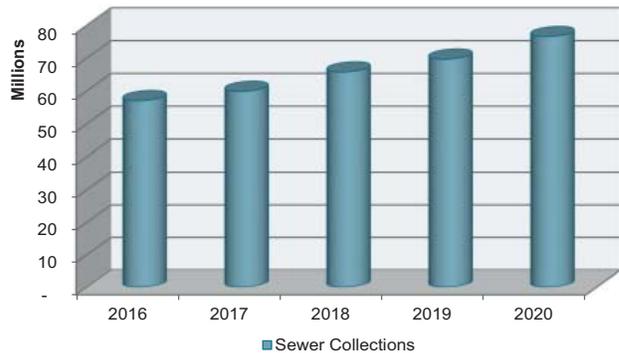
The City has also established the following fees and charges:

- A Sewer Service Line Connection Fee of \$800.
- A Truck Discharge Operation Permit Fee of \$100 per truck per year.
- A Septic Tank Discharge Fee of \$142.00 per 1,000 gallons of waste.
- Holding Tank Waste Fee of \$11.99 per 1,000 gallons of waste.
- Garbage Grinders Fee of \$369.00 per month per unit.

The City remains committed to keeping the System self-supported from sewer revenues including adoption of any necessary sewer rate increases to ensure that it remains self supporting. Increases since FY2013, reflect financing to provide for continuing program of upgrading the City's interceptor sewer system in compliance with EPA consent decree requirements. From FY19 to FY20 there has been a 3.7 rate increase. The following is a history of rate increases since 1988:

FYE 6/30	Rate	FYE 6/30	Rate
1988-1990	6.14	2005	2.54
1991	5.24	2006	0.00
1992	3.32	2007	15.48
1993	5.79	2008-2009	6.00
1994	3.00	2010-2011	3.00
1995-1999	0.00	2012	5.00
2000	(10.00)	2013	9.50
2001-2002	0.00	2014-2018	9.80
2003	7.29	2019	6.00
2004	7.07	2020	9.70

Below is the sewer system's historical trend of collections. Revenue increases can be attributed to the completion of several construction projects bringing more taps on line and rate increases to address the CMOM (Capacity, Management, Operations and Maintenance) project proactively.



Solid Waste Fund

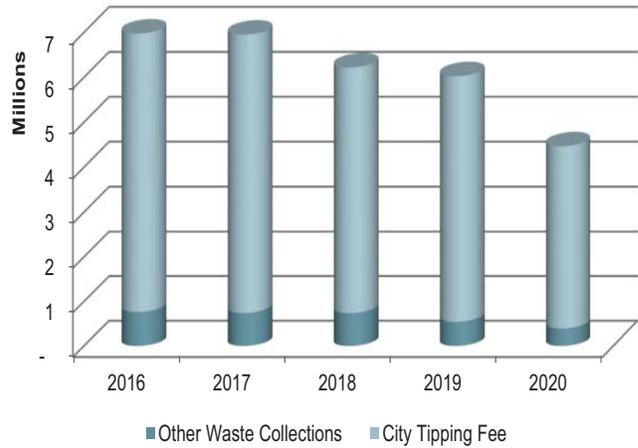
This fund accounts for the costs associated with the disposal of solid waste and recyclable materials. Section 68-31-874 (a) of the Tennessee Code Annotated sets forth the accounting requirements for financial activities related to the management of solid waste. Effective July 1, 1993, it became a requirement to account for the operation of a landfill as an enterprise fund.

Landfill Tipping Fees. Revenues to operate, maintain and finance the Solid Waste Disposal System are derived primarily from tipping fees charged at the disposal sites. Municipalities may impose such a fee upon each ton of waste or its volume equivalent received at such a disposal facility. During FY 98/99, the disposal operation was relocated to a new site in Birchwood as the available space at the old facility had been depleted. The new location is farther away from the center of the city, which has led some disposal companies to reroute their disposal traffic to other regional disposal facilities more conveniently located. The new sanitary landfill also stopped accepting construction waste; the construction debris site is operated by a private company. These changes have led to a reduction in the projected revenue for the fund but should result in a longer life for the landfill.

Solid Waste Disposal Fee. Since the City garbage service is the primary customer, General Fund supports the Solid Waste Fund through a General Fund Waste Disposal Fee. The FY 20 budget is \$4,073,000, which is \$1,410,200 less than the year prior at \$5,483,200 due to the retirement of outstanding debt. The City Waste disposal fee reduced due to debt service requirement reduction.

The chart below shows the historical trend of collections. The primary sources of revenues for this fund are landfill tipping fees and a City of Chattanooga waste disposal fee.

Solid Waste Revenue



Water Quality Management Fund

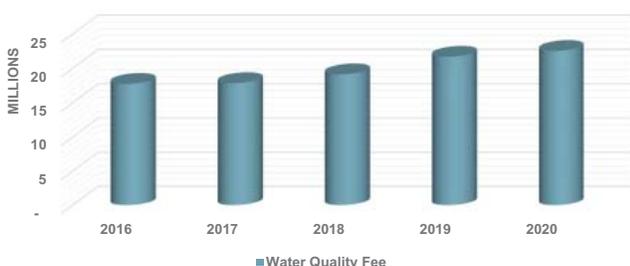
The Water Quality Management Fund was established in 1993 to comply with a Federal mandate for the City to control storm water runoff. The City is required to impose controls to reduce the discharge of pollutants in storm water to the maximum extent practicable using management practices, control techniques, system design and engineering methods for the control of such pollutants. This fund accounts for the construction and operation of the storm water system of the City.

For the purpose of operating the water quality program of the City and the payment of the cost and expenses appurtenant, incident or necessary thereto for the construction, extension, enlargement or acquisition of necessary storm water facilities or flood control improvement, including replacement thereof, and for the operation and maintenance thereof, is imposed a water quality user's fee upon the owner of property served directly or indirectly by the City's storm water system. Based on an analysis of service levels, rates, and cash flow, the Council determined that it was in the best interest of the City, its citizens, and the users of the City storm water system to revise the mechanism for the financing of storm water and water quality facilities, systems, and services provided by the City through a revised water quality fee. While the residential fee of \$138.76 per ERU was implemented immediately following the study in 2011 per Ordinance 12523, the commercial rate was phased in over a 5 year period that ended in fiscal year 2015.

The revenue, \$23,250,723, for this fund is primarily derived from water quality fees which is up 3.53% over FY2019. The current year budget is \$792 thousand increase over the previous year's budget. The use of reserve fund for FY20 is \$334,526. This rate increase is for capital projects in targeted areas that will most benefit. The includes multiple sites such as Avondale YFD GI Project, Central Avenue Ext Separation Project, East Lake Restoration Project, and Green Alley Program.

Following is a chart showing the historical trend of fees collected:

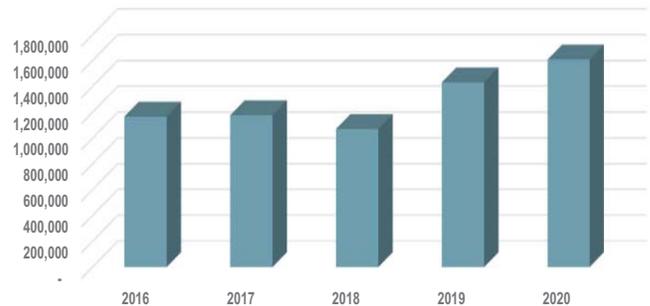
Water Quality Collections



Tennessee Valley Regional Communication Fund

Revenues come from fees assessed to both internal and external radio system users on an annual basis for system access and maintenance. In FY16, this fund was converted to an Enterprise Fund from a Special Revenue Fund.

TN Valley Regional Communications Revenue



Enterprise Funds						
Expend Fund Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg
Interceptor Sewer System	69,300,335	86,637,104	96,850,000	106,985,500	10,135,500	10.47%
Solid Waste	6,722,488	6,416,513	5,878,200	4,378,841	(1,499,359)	-25.51%
Water Quality Fund	18,460,708	21,531,070	22,458,635	23,250,723	792,088	3.53%
Tenn Valley Regional Comm	875,238	1,488,233	1,431,536	1,608,386	176,850	12.35%
Total Enterprise Funds	95,358,769	116,072,920	126,618,371	136,223,450	9,605,079	7.59%

Expenses

Interceptor Sewer Fund

Expenses for the Interceptor Sewer System reflect major cost areas: personnel costs, chemical costs for liquid and solid handling, maintenance costs, electricity costs, pump stations, combined sewer overflow facilities and depreciation. Major capital expenses needed for the Moccasin Bend Wastewater Treatment Plant (MBWWTP), such as vehicle replacement, pump replacement, and major system repairs occur here. In FY20, the operations and maintenance budget increased \$10.1 million, or 10.46%, due to a large increase in capital appropriations, \$8,107,500.

The debt service portion of the proposed budget for FY20 decreased \$623K or 5.36% in FY19. This change is due to the varying interest and principal payments on bonded debt and/or capital outlay notes required from one fiscal year to the next.

Solid Waste Fund

Expenses in the Solidwaste Fund include:

- *Recycle Center*
- *Waste Disposal - Landfill*
- *Compost Waste Center*
- *Debt Service*
- *Capital Projects*

In February 1995, the City issued \$13,291,500 General Obligation Bonds for Solid Waste facilities improvements and equipment purchases. This issue provided financing for the capital improvements necessary for the landfill.

In March 1998 and March 2001, the City issued general obligation bonds totaling \$17.9 million and \$6.7 million respectively, to fund capital improvements at the Summit landfill and the new landfill located in Birchwood. In fiscal year 2004, the City issued \$540,000 general obligation bonds for capital improvements at the Summit landfill and \$5,705,097 in fiscal year 2006 for construction of additional landfill area located in Birchwood.

Major expenses of this fund are personnel, services, vehicle, and debt related costs. In FY20, there was an overall decrease in budget of \$1.49M or 25.5% due to lower outstanding debt and the City contracting out its mulch operations to a third party vendor.

Water Quality Management Fund

As this is an Enterprise Fund, its major revenue is derived from the Water Quality Fee. Expenses in the Water Quality Management Fund include:

- Personnel
- Operations
- Debt Service
- Capital Projects

Due to requirements from the Tennessee Department of Environment and Conservation to obtain a NPDES Phase I permit, the City is required to implement new programs to improve the quality of storm water entering the system. As a part of this process the Public Works Department was reorganized in fiscal year 2011 to consolidate Water Quality related expenses. General Fund and State Street Aid costs were transferred to Water Quality along with thirty (30) General Fund and nineteen (19) State Street Aid positions. Currently, Water Quality has one hundred fifty-three (153) funded positions.

The appropriation to capital for FY 2020 is \$4,784,875, a 3.46% increase from the \$4,625,000 from the year prior. These funds are to be used for creation and maintenance of existing sites to ensure proper storm water flow.

Tennessee Valley Regional Communication Fund

The Fund is for the Operations, Management, & Maintenance of the Regional Communications System. The TVRCS is a jointly funded Interoperable Public Safety communications system made up of Partners from the City of Chattanooga, 13 Counties in Tennessee & Georgia, & the State of Tennessee. The governance of the system is handled by an Advisory Committee composed of a member from each of the Partners. Expenses for FY20 are estimated to be \$1,608,386.

Enterprise Funds Revenue Fund Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg	% of total
Interceptor Sewer System (Fund 6010):							
Sewer Service Charges	64,020,046	66,818,581	69,708,636	76,576,876	6,868,240	9.9%	56.21%
Sewer Surcharges (Industrial)	4,334,978	3,065,049	2,540,453	2,602,347	61,894	2.4%	1.91%
Septic Tank Charges	326,481	357,480	371,153	407,526	36,373	9.8%	0.30%
Wheelage & Treatment:							
Lookout Mountain, TN	463,619	460,105	442,548	454,792	12,244	2.8%	0.33%
Dade County, GA	20,306	21,767	21,622	25,748	4,126	19.1%	0.02%
Walker County, GA	716,473	2,103,178	659,618	1,075,139	415,521	63.0%	0.79%
Collegedale, TN	1,465,631	1,492,395	1,423,846	1,482,267	58,421	4.1%	1.09%
Soddy-Daisy, TN	378,475	368,939	424,396	419,615	(4,781)	-1.1%	0.31%
East Ridge, TN	2,664,329	2,791,678	2,930,502	2,851,729	(78,773)	-2.7%	2.09%
Windstone	43,596	56,063	40,501	62,574	22,073	54.5%	0.05%
Hamilton County, TN	1,252,963	1,281,368	1,228,714	1,408,469	179,755	14.6%	1.03%
Northwest Georgia	1,274,679	904,678	714,599	1,011,790	297,191	41.6%	0.74%
Lookout Mountain, GA	110,025	119,424	110,491	129,331	18,840	17.1%	0.09%
Ringgold, GA	693,779	622,614	555,554	701,991	146,437	26.4%	0.52%
Rossville, GA	763,717	846,134	798,281	723,096	(75,185)	-9.4%	0.53%
Red Bank, TN	1,281,330	1,320,325	1,237,167	1,392,576	155,409	12.6%	1.02%
Debt Service Northwest Georgia	447,353	447,353	286,273	-	(286,273)	-100.0%	0.00%
Industrial User Permits	46,004	82,600	45,000	45,000	-	0.0%	0.03%
Industrial Violation Fines	-	6,800	-	-	-	N/A	0.00%
Garbage Grinder Fees	76,033	118,998	80,645	91,494	10,849	13.5%	0.07%
Miscellaneous Revenue	93,341	22,459	30,000	37,640	7,640	25.5%	0.03%
Bad Debt Expense	(2,426,689)	-	-	-	-	N/A	0.00%
Interest Earnings	904,676	1,184,259	500,000	500,000	-	0.0%	0.37%
Fund Balance for Capital	-	2,144,857	12,700,000	14,985,500	2,285,500	18.0%	11.00%
Total Interceptor Sewer	78,951,145	86,637,104	96,850,000	106,985,500	10,135,502	10.5%	78.5%
Solid Waste (Fund 6020):							
Landfill Tipping Fees	293,420	256,744	350,000	250,000	(100,000)	-28.6%	0.18%
City of Chattanooga Tipping Fees	5,670,906	5,483,200	5,483,200	4,073,000	(1,410,200)	-25.7%	2.99%
Sale of Mulch	161,942	111,483	-	-	-	N/A	0.00%
Misc Revenues	108,025	241,542	45,000	55,841	10,841	24.1%	0.04%
Fund Balance for Capital	2,425,000	323,544	-	-	-	N/A	0.00%
Total Solid Waste	8,659,293	6,416,513	5,878,200	4,378,841	(1,499,359)	-25.5%	3.2%
Water Quality (Fund 6030):							
Water Quality Fee	20,077,740	19,380,715	21,719,000	22,566,197	847,197	3.9%	16.57%
Water Quality Permits	75,721	97,851	362,400	350,000	(12,400)	-3.4%	0.26%
Bad Debt Expense	1,024,496	-	-	-	-	N/A	0.00%
Misc Revenue	120,104	97,670	1,000	-	(1,000)	-100.0%	0.00%
Fund Balance for Capital	3,200,000	1,954,834	376,235	334,526	(41,709)	-11.1%	0.25%
Total Water Quality	24,498,061	21,531,070	22,458,635	23,250,723	792,088	3.5%	17.1%
Tenn Valley Regional Communications (Fund 6070)							
Federal Operations Funds	21,974	21,936	22,348	23,155	807	3.6%	0.02%
State Operations Funds	41,663	35,262	42,562	50,411	7,849	18.4%	0.04%
Other Intergovernmental Operation	780,302	945,078	978,679	1,131,290	152,611	15.6%	0.83%
Outside Sales Radio Shop	-	50,039	-	-	-	N/A	0.00%
Mobile Communications Services	200,905	210,113	210,899	226,607	15,708	7.4%	0.17%
Master Site Buy-In Capital	-	-	-	120,000	120,000	N/A	0.09%
Miscellaneous Revenue	45,902	33,107	177,048	56,923	(120,125)	-67.8%	0.04%
Fund Balance for Capital	-	192,698	-	-	-	N/A	0.00%
Total TVRC	1,090,746	1,488,233	1,431,536	1,608,386	176,850	12.4%	1.2%
Grand Totals:	113,199,245	116,072,920	126,618,371	136,223,450	9,605,081	7.6%	100.0%

Enterprise Funds Expenditure Fund Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg	% of total
Interceptor Sewer System (Fund 6010):							
Operations & Maintenance							
Administration	3,418,635	4,008,481	7,724,625	5,502,121	(2,222,504)	-28.77%	4.04%
Laboratory	760,483	929,278	929,120	960,500	31,380	3.38%	0.71%
Engineering	906,819	996,882	1,103,693	1,092,600	(11,093)	-1.01%	0.80%
Plant Maintenance	2,949,497	3,585,317	4,136,590	8,460,095	4,323,505	104.52%	6.21%
Sewer Maintenance	3,792,378	4,104,816	5,446,585	8,083,895	2,637,310	48.42%	5.93%
Moccasin Bend - Liquid Handling	13,328,015	12,382,342	14,751,890	12,101,300	(2,650,590)	-17.97%	8.88%
Inflow & Infiltration	1,823,339	2,015,485	2,472,045	2,575,000	102,955	4.16%	1.89%
Safety & Training	147,158	160,569	372,235	375,000	2,765	0.74%	0.28%
Pretreatment/Monitoring	586,639	553,224	719,130	819,342	100,212	13.94%	0.60%
Moccasin Bend - Solid Handling	3,856,338	3,705,620	4,216,070	3,664,500	(551,570)	-13.08%	2.69%
Landfill Handling	1,433,202	1,582,525	1,600,800	1,650,000	49,200	3.07%	1.21%
ISS Contingency	-	-	-	2,700,000	2,700,000	N/A	1.98%
Inventory Moc Bend	427,940	1,410	-	-	-	N/A	0.00%
Combined Sewer Overflow	247,583	1,361,095	524,400	282,850	(241,550)	-46.06%	0.21%
Municipal Billing	259,644	3,751	-	-	-	N/A	0.00%
Pump Station Operations	7,380	642,371	1,234,860	1,096,339	(138,521)	-11.22%	0.80%
Subtotal O & M	33,945,050	36,033,166	45,232,043	49,363,542	4,131,499	9.13%	36.2%
Pumping Stations							
19th Street	279,255	119,470	153,750	106,650	(47,100)	-30.63%	0.08%
23rd Street	248,293	259,188	281,750	199,100	(82,650)	-29.33%	0.15%
Big Ridge 1 - 5	158,717	516,708	237,600	154,600	(83,000)	-34.93%	0.11%
Brainerd	50,596	32,852	81,450	44,000	(37,450)	-45.98%	0.03%
Citico	616,229	938,268	630,250	504,900	(125,350)	-19.89%	0.37%
Davidson	-	-	1,200	-	(1,200)	-100.00%	0.00%
Dupont Parkway	93,318	748,495	56,200	50,150	(6,050)	-10.77%	0.04%
East Brainerd	177,623	255,091	84,250	88,000	3,750	4.45%	0.06%
Enterprise South	40,073	21,549	29,200	14,750	(14,450)	-49.49%	0.01%
Friar Branch	224,373	306,852	393,300	354,900	(38,400)	-9.76%	0.26%
Highland Park	39,245	30,548	61,800	43,100	(18,700)	-30.26%	0.03%
Hixson 1,2,3,& 4	381,195	446,726	558,050	317,850	(240,200)	-43.04%	0.23%
Latta Street	32,513	10,288	37,225	19,750	(17,475)	-46.94%	0.01%
Mountain Creek	132,143	36,084	88,800	38,950	(49,850)	-56.14%	0.03%
Murray Hills	131,176	90,560	75,950	65,350	(10,600)	-13.96%	0.05%
North Chattanooga	104,476	62,011	64,000	50,050	(13,950)	-21.80%	0.04%
Northwest Georgia	63,190	76,486	172,100	97,300	(74,800)	-43.46%	0.07%
Odor Control Pump Stations	1,363,367	1,417,765	1,700,000	1,500,000	(200,000)	-11.76%	1.10%
Ooltewah-Collegedale	(195,646)	5,125	45,600	18,200	(27,400)	-60.09%	0.01%
Orchard Knob	68,069	120,140	69,700	44,750	(24,950)	-35.80%	0.03%
Regional Metering Stations	11,667	36,464	44,800	19,600	(25,200)	-56.25%	0.01%
Residential Pump Stations	67,638	43,383	67,400	11,700	(55,700)	-82.64%	0.01%
Ringgold Pump Station	141,533	66,095	142,850	86,100	(56,750)	-39.73%	0.06%
River Park	3,206	2,698	3,900	2,800	(1,100)	-28.21%	0.00%
South Chattanooga	17,849	13,863	22,720	11,720	(11,000)	-48.42%	0.01%
South Chickamauga Creek	643,078	853,844	721,250	613,750	(107,500)	-14.90%	0.45%
Tiftonia 1&2	149,601	219,072	247,850	144,000	(103,850)	-41.90%	0.11%
West Chickamauga	9,160	5,781	-	-	-	N/A	0.00%
Other (Warner Park #1)	1,069	-	6,600	2,500	(4,100)	-62.12%	0.00%
VAAP	7,376	8,558	13,350	6,300	(7,050)	-52.81%	0.00%
Subtotal Pumping Stations	5,060,382	6,743,964	6,092,895	4,610,820	(1,482,075)	-24.32%	3.4%
Debt Service & Reserve							
Principal	6,677,020	10,285,942	9,190,674	8,823,899	(366,775)	-3.99%	6.48%
Interest	2,215,430	2,591,081	2,921,106	2,630,191	(290,915)	-9.96%	1.93%
Reserve Coverage / Other	52,453	82,951	113,282	149,549	36,267	32.01%	0.11%
	8,944,903	12,959,974	12,225,062	11,603,639	(621,423)	-5.08%	8.5%
Appropriation to Capital	21,350,000	30,900,000	33,300,000	41,407,500	8,107,500	24.3%	30.4%
Total Interceptor Sewer	69,300,335	86,637,104	96,850,000	106,985,500	10,135,501	10.5%	78.5%

Enterprise Funds Expenditure Fund Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg	% of total
Solid Waste (Fund 6020):							
Recycle	914,030	821,391	868,305	926,310	58,005	6.68%	0.68%
Capital Improvements	1,865,719	1,822,759	1,000,000	920,336	(79,664)	-7.97%	0.68%
Waste Disposal - Landfill	966,283	820,104	1,149,993	923,818	(226,175)	-19.67%	0.68%
Compost Waste Recycle	764,942	727,280	490,600	457,564	(33,036)	-6.73%	0.34%
Household Hazardous Waste	277	2,390	-	-	-	N/A	0.00%
Other	-	-	312,630	-	(312,630)	-100.00%	0.00%
Debt Service	2,211,237	2,222,589	2,056,672	1,150,813	(905,859)	-44.04%	0.84%
Total Solid Waste	6,722,488	6,416,513	5,878,200	4,378,841	(1,499,359)	-25.5%	3.2%
Water Quality (Fund 6030):							
Water Quality Management	3,365,139	3,699,923	4,298,605	4,597,899	299,294	6.96%	3.38%
Water Quality Operations	6,327,447	6,410,097	8,917,275	9,454,726	537,451	6.03%	6.94%
Water Quality Site Development	743,537	826,071	1,092,639	1,068,368	(24,271)	-2.22%	0.78%
Water Quality Engineering	1,245,940	1,107,994	1,313,092	1,408,039	94,947	7.23%	1.03%
Water Quality Public Education	95,090	97,778	90,830	95,429	4,599	5.06%	0.07%
Renewal & Replacement	52,029	50,540	72,808	75,200	2,392	3.29%	0.06%
Levee & Storm Stations	-	112,582	100,000	86,038	(13,962)	-13.96%	0.06%
Capital Improvement	4,071,805	6,628,816	4,625,000	4,784,875	159,875	3.46%	3.51%
Debt Service & Reserve	2,559,721	2,597,269	1,948,386	1,680,149	(268,237)	-13.77%	1.23%
Total Water Quality	18,460,708	21,531,070	22,458,635	23,250,723	792,088	3.53%	17.07%
Tenn Valley Regional Communications (Fund 6070)							
Operations	875,238	1,488,233	1,431,536	1,608,386	176,850	12.35%	1.18%
Total TVRC	875,238	1,488,233	1,431,536	1,608,386	176,850	12.35%	1.18%
Grand Totals:	95,358,769	116,072,920	126,618,371	136,223,450	9,605,079	7.59%	100.00%



Internal Service Funds

Fiscal Year Ending June 30, 2020

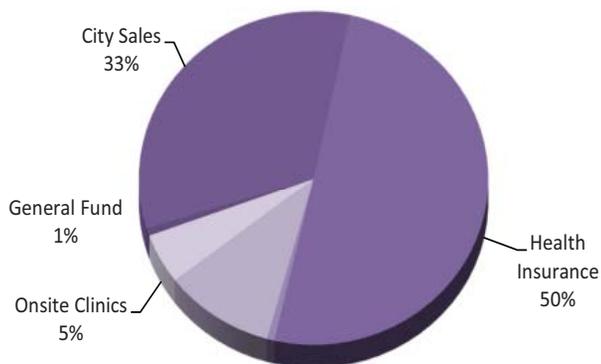
Fund Structure

Internal Service Funds are used to provide goods or services to other governmental operating units such as departments, bureaus, and agencies. The cost associated with providing these goods or services is usually recovered from those governmental units that receive benefits. The budgetary basis of accounting for these funds is the accrual method with economic resources measurement focus, much like that of a private-sector business. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. Funds are reported on GAAP basis in CAFR. For fiscal year ending June 30, 2019 the budgeted and unaudited revenue and expenses are in the table below. The FY 2020 Budget for revenues and expenses is provided in the graphs below:

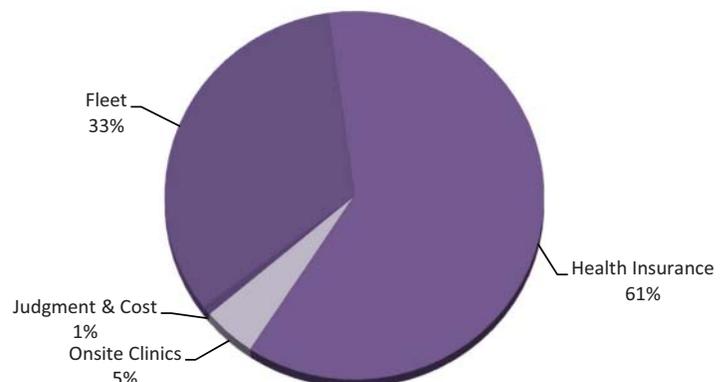
FY 19 Results	Budget	Unaudited	
	Rev & Exp	Actual Rev	Actual Exp
Municipal Service Station	2,520,000	2,701,460	2,618,762
Municipal Garage	8,084,445	7,372,943	8,201,796
Fleet Leasing Operations	10,271,500	10,123,572	7,417,562
Fleet Leasing Capital	3,259,000	1,798,114	2,125,323
Liability Insurance	800,000	800,134	1,075,227
Technology Replacement Fund	708,167	708,167	1,196,904
Health & Wellness Fund	51,369,990	42,945,906	42,842,142
Total Internal Service Fund	77,013,102	66,450,297	65,477,716

FY2020 Revenue & Appropriation 67,686,362

Revenue



Appropriation



Internal Services Funds					Budget	
Revenue Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg
Municipal Service Station	2,282,054	2,514,312	2,520,000	3,049,800	529,800	21.0%
Municipal Garage	6,768,711	6,720,941	8,084,445	7,880,616	(203,829)	-2.5%
Fleet Leasing Operations	3,995,821	3,252,440	3,259,000	1,509,200	(1,749,800)	-53.7%
Fleet Leasing Capital	5,221,506	10,456,407	10,271,500	10,000,000	(271,500)	-2.6%
Liability Insurance	1,994,580	2,000,000	800,000	500,000	(300,000)	-37.5%
Health & Wellness Fund	41,610,806	44,051,617	52,448,318	51,369,990	(1,078,328)	-2.1%
Total Internal Services	61,873,478	68,995,718	77,383,263	74,309,606	(3,073,657)	-4.0%

Municipal Fleet Services Fund accounts for revenues and expenditures associated with the operation of the City's garage, service station, and fleet leasing services. The cost for these services are paid by the departments and agencies of City government and charges to external agencies.

Liability Insurance Fund accounts for the City self-insurance programs for claims and losses due to liabilities arising under the laws of State and Federal governments. The costs for these programs are funded through premiums paid by the departments and agencies of City government.

Health & Wellness Fund accounts for the health insurance, onsite clinic, and wellness program benefits for current employees and retirees. The costs are funded by employee and department/agency premiums as well as retiree cost through the Other Post Employment Benefit Trust Fund.

Revenues

Municipal Fleet Services Fund

Service Station and Garages. Revenues to operate, maintain, and finance the Fleet Services are derived primarily from sales of fuel, parts, labor, and leased vehicles to City Departments and other municipalities and agencies.

The estimated garage collections are budgeted to increase in FY2020 while the service station will see a marked increase of 21% in City sales of fleet fuel. Users will pay a \$90.00 per hour charge for garage services for vehicles that are not part of the lease program. For budgeting or planning purposes during FY20, a 25% premium is applied to parts billed to departments. Gasoline and diesel fuel will be billed to departments with an approximate 10% premium applied to cost.

Fleet Replacement Program. The Vehicle Replacement Program began in FY19, a change from the Fleet Leasing Program in which departments will bear more fiscal responsibility when unavoidable damage occurs to the vehicle. The program will continue to have new vehicles purchased, owned and maintained by Fleet Services and leased to the various departments and agencies at a fixed rate. The original Fleet Leasing Program began in FY07 to replace the City's entire fleet of vehicles over a period of six years, the program is expected to both provide the capital for vehicle replacement going forward and reduce maintenance costs with the progressive replacement of the oldest vehicles in the city fleet with new vehicles. In FY14, in order to relieve some expenses to the departments, the capital replacement component of the lease rate was suspended temporarily. The capital replacement component of the lease rate was restored in FY15 and has continued thru FY20.

Internal Services Funds					Budget	
Expenditure Summary	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg
Municipal Service Station	2,272,150	2,525,475	2,520,000	3,049,800	529,800	21.0%
Municipal Garage	8,029,811	7,779,391	8,084,445	7,880,616	(203,829)	-2.5%
Fleet Leasing Operations	2,913,244	2,089,587	3,259,000	1,509,200	(1,749,800)	-53.7%
Fleet Leasing Capital	8,321,841	8,190,604	10,271,500	10,000,000	(271,500)	-2.6%
Liability Insurance	1,659,250	337,069	800,000	500,000	(300,000)	-37.5%
Health & Wellness Fund	41,292,859	42,304,011	52,983,747	50,490,858	(2,492,889)	-4.7%
Total Internal Services	64,489,156	63,226,136	77,918,692	73,430,474	(4,488,218)	-5.8%

Liability Insurance Fund

Revenues to operate this fund are primarily premium payments from the General Fund. Revenue and expenses have fluctuated over the past four years. The premium requirement from General Fund fluctuates from fiscal year to fiscal year depending on the outstanding liabilities and potential outcomes based on the opinion and advice of the City Attorney.

Health & Wellness Fund

Revenues are generated from health insurance premiums charged to employees, retirees, departments, agencies, and from charges to departments and agencies for the onsite medical clinics and wellness initiatives. The City currently operates a consolidated facility which houses a clinic, an employee fitness facility, and a pharmacy located at 612 East 11th Street.

Expenses

Municipal Fleet Services Fund

Disbursements for these funds are primarily for personnel, fuel, inventory supplies, and vehicle purchases. The City continues to purchase more fuel efficient vehicles in an effort to minimize costs. FY20 projects an increase in expenses over FY19 budget for the Service Station. As more vehicles are added to the Fleet Leasing program, Leasing Operations cost may rise. The budget for fiscal year 2020 is approximately \$394,671 above prior year budget.

Liability Insurance Fund

Expenses fluctuate from year to year depending on advice of Council as a result of claims made against the City.

Health & Wellness Fund

Expenses are primarily for employee and retiree health insurance claims and the cost of operating the onsite clinic and wellness program. The City also invests in stop loss insurance so as to mitigate the financial impact of unusually large medical claims.

Internal Service Fund Revenue Summary	Actual 17	Actual 18	Budget 19	Budget 20	Budget Inc(Dec)	% chg	% of total Budget
Municipal Service Station (Fund 6501):							
Amnicola Service Station:							
Fleet Fuel-City Sales	630,698	681,090	750,000	837,000	87,000	11.60%	1.13%
Fleet Fuel-Outside Sales	3,329	3,866	3,000	2,800	(200)	-6.67%	0.00%
Miscellaneous Revenue	43	7	-	-	-	N/A	0.00%
Total Amnicola Station	634,026	684,956	753,000	839,800	\$ 86,800	11.53%	1.13%
12th & Park Service Station:							
Fleet Fuel- City Sales	1,632,443	1,812,967	1,750,000	2,185,000	435,000	24.86%	2.94%
Fleet Fuel- Outside Sales	15,585	16,390	17,000	25,000	8,000	47.06%	0.03%
Miscellaneous Revenue	43	7	-	-	-	N/A	0.00%
Total 12th & Park Station	1,648,028	1,829,356	1,767,000	2,210,000	443,000	25.07%	2.97%
Total Municipal Service Station	\$ 2,282,054	\$ 2,514,312	\$ 2,520,000	\$ 3,049,800	\$ 529,800	21.02%	4.10%
Municipal Garage (Fund 6502):							
Amnicola Garage:							
Fleet - Sale of Parts	1,353,460	1,307,405	1,450,000	1,700,000	250,000	17.24%	2.29%
Outside Sale of Parts	228,449	203,289	210,000	350,000	140,000	66.67%	0.47%
Sales - Labor	1,568,321	1,339,029	1,709,360	1,593,863	(115,497)	-6.76%	2.14%
Outside Sales - Labor	190,181	174,076	188,081	186,728	(1,353)	-0.72%	0.25%
Miscellaneous Revenue	1,230	1,545	-	-	-	N/A	0.00%
Total Amnicola Garage	3,340,412	3,023,799	3,557,441	3,830,591	\$ 273,150	7.68%	5.15%
12th & Park Garage:							
Fleet - Sale of Parts	1,921,495	1,867,569	2,400,000	1,900,000	(500,000)	-20.83%	2.56%
Outside Sale of Parts	-	-	2,000	-	(2,000)	-100.00%	0.00%
Sales - Labor	1,506,631	1,829,378	2,124,004	2,150,025	26,021	1.23%	2.89%
Outside Sales - Labor	-	195	1,000	-	(1,000)	-100.00%	0.00%
Miscellaneous Revenue	173	14	-	-	-	N/A	0.00%
Total 12th & Park Garage	3,428,299	3,697,142	4,527,004	4,050,025	(476,979)	-10.54%	5.45%
Total Municipal Garage	\$ 6,768,711	\$ 6,720,941	\$ 8,084,445	\$ 7,880,616	\$ (203,829)	-2.52%	10.61%
Fleet Leasing Operations(Fund 6503)							
Fleet Leased Vehicles	3,519,681	2,843,604	2,784,000	1,509,200	(1,274,800)	-45.79%	2.03%
Fleet Mileage Surcharge	476,140	408,836	475,000	-	(475,000)	-100.00%	0.00%
Total Fleet Leasing Operations	\$ 3,995,821	\$ 3,252,440	\$ 3,259,000	\$ 1,509,200	\$ (1,749,800)	-53.69%	2.03%
Fleet Leasing Capital(Fund 6504-6505)							
Damage Settlements	40,615	92,661	120,000	-	(120,000)	-100.00%	0.00%
Sale of Surplus Equip/Scrap	319,562	83,756	150,000	-	(150,000)	-100.00%	0.00%
Vehicle Replacement Reserve	4,859,360	4,279,139	5,000,000	5,000,000	-	0.00%	6.73%
Fleet Mileage Surcharge	1,172	851	1,500	-	(1,500)	-100.00%	0.00%
Use of Fund Balance	-	6,000,000	5,000,000	5,000,000	-	0.00%	6.73%
Miscellaneous Revenue	798	-	-	-	-	N/A	0.00%
Total Fleet Leasing Capital	\$ 5,221,506	\$ 10,456,407	\$ 10,271,500	\$ 10,000,000	\$ (271,500)	-2.64%	13.46%
Total Fleet Services	\$ 18,268,092	\$ 22,944,100	\$ 24,134,945	\$ 22,439,616	\$ (1,695,329)	-7.02%	30.20%
Liability Insurance Fund (6511)							
General Fund Transfer-1100	1,994,580	2,000,000	800,000	500,000	(300,000)	-37.50%	0.67%
Total Liability Insurance	\$ 1,994,580	\$ 2,000,000	\$ 800,000	\$ 500,000	\$ (300,000)	-37.50%	0.67%
Health & Wellness Fund (6521-6526)							
Dept Prem Empl/Ret Healthcare	20,600,908	24,537,881	29,274,350	28,303,403	(970,947)	-3.32%	38.09%
Dept Prem Pensioners	453,695	373,273	532,815	462,858	(69,957)	-13.13%	0.62%
Dept Prem On Site Clinic & Wellness	2,708,237	3,194,497	2,879,290	3,397,250	517,960	17.99%	4.57%
On Site Pharmacy Co Pay & OTC sales	6,456,779	6,559,008	6,424,022	6,601,903	177,881	2.77%	8.88%
Medicare Advantage	3,103,282	3,631,517	4,083,436	4,110,000	26,564	0.65%	5.53%
Ret Healthcare	8,287,905	5,755,441	9,254,405	8,494,576	(759,829)	-8.21%	11.43%
Use of Fund Balance	-	-	-	-	-	N/A	0.00%
Total Health & Wellness	\$ 41,610,806	\$ 44,051,617	\$ 52,448,318	\$ 51,369,990	\$ (1,078,328)	-2.06%	69.13%
Grand Total:	\$ 61,873,478	\$ 68,995,718	\$ 77,383,263	\$ 74,309,606	\$ (3,073,657)	-3.97%	100.00%

Internal Service Fund Expenditure Summary	Actual 17	Actual 18	Budget 19	Budget 20	Budget Inc(Dec)	% chg	% of total budget
Municipal Service Station (Fund 6501):							
Amnicola Service Station							
Salaries & Wages	26,506	24,032	23,838	12,279	(11,559)	-48.49%	0.02%
Fringes	15,739	12,923	15,029	8,275	(6,754)	-44.94%	0.01%
Purchased Services	7,612	38,379	17,000	12,500	(4,500)	-26.47%	0.02%
Materials & Supplies	1,413	982	1,000	2,400	1,400	140.00%	0.00%
Vehicle Operating Expenses	-	885	-	-	-	N/A	0.00%
Inventory Supplies	542,407	647,700	677,700	725,000	47,300	6.98%	0.99%
Capital Outlay	-	-	-	-	-	N/A	0.00%
Gov'tl Charges, Taxes, Fees, Misc.	14,323	19,503	25,500	39,200	13,700	53.73%	0.05%
Total Amnicola Station	607,999	744,404	760,067	799,654	39,587	5.21%	1.09%
12th & Park Service Station							
Salaries & Wages	48,962	50,702	43,779	33,067	(10,712)	-24.47%	0.05%
Fringes	28,143	27,053	27,669	21,949	(5,720)	-20.67%	0.03%
Purchased Services	7,774	27,728	63,485	76,600	13,115	20.66%	0.10%
Materials & Supplies	1,436	9,896	-	11,250	11,250	N/A	0.02%
Vehicle Operating Expenses	5,996	542	1,000	2,500	1,500	150.00%	0.00%
Insurance, Claims, Damages	64	68	-	-	-	N/A	0.00%
Inventory Supplies	1,529,396	1,635,629	1,590,300	2,061,580	471,280	29.63%	2.81%
Capital Outlay	-	-	-	-	-	N/A	0.00%
Gov'tl Charges, Taxes, Fees Misc.	42,379	29,453	33,700	43,200	9,500	28.19%	0.06%
Total 12th & Park Station	1,664,151	1,781,071	1,759,933	2,250,146	490,213	27.85%	3.06%
Total Municipal Service Station	\$ 2,272,150	\$ 2,525,475	\$ 2,520,000	\$ 3,049,800	\$ 529,800	21.02%	4.15%
Municipal Garage (Fund 6502):							
Amnicola Garage - Repair & Maint.							
Salaries & Wages	1,147,544	1,161,726	1,295,268	1,315,561	20,293	1.57%	1.79%
Fringes	626,940	679,982	852,137	878,140	26,003	3.05%	1.20%
Purchased Services	385,263	262,380	251,062	205,663	(45,399)	-18.08%	0.28%
Materials & Supplies	71,747	80,506	65,700	59,900	(5,800)	-8.83%	0.08%
Travel	320	1,089	-	-	-	N/A	0.00%
Vehicle Operation Expenses	228,651	179,571	172,000	220,500	48,500	28.20%	0.30%
Insurance, Claim, Damages	6,625	7,152	-	-	-	N/A	0.00%
Inventory Supplies	1,327,599	1,076,449	989,000	1,108,500	119,500	12.08%	1.51%
Capital Outlay	15,866	10,343	-	-	-	N/A	0.00%
Gov'tl Charges, Taxes, Fees, Misc.	364,647	363,941	420,000	387,910	(32,090)	-7.64%	0.53%
Total Amnicola Garage	4,175,202	3,823,139	4,045,167	4,176,174	\$ 131,007	3.24%	5.69%
12th & Park Garage - Repair & Maint.							
Salaries & Wages	1,037,465	1,011,700	1,060,457	1,046,536	(13,921)	-1.31%	1.43%
Fringes	540,966	560,124	646,870	714,407	67,537	10.44%	0.97%
Purchased Services	305,973	190,680	120,961	101,968	(18,993)	-15.70%	0.14%
Materials & Supplies	58,086	83,318	57,000	59,200	2,200	3.86%	0.08%
Travel	-	-	1,500	1,500	-	0.00%	0.00%
Vehicle Operating Expenses	155,095	209,240	243,000	216,200	(26,800)	-11.03%	0.29%
Insurance, Claims, Damages	1,004	1,405	1,200	1,000	(200)	-16.67%	0.00%
Inventory Supplies	1,392,560	1,433,438	1,477,115	1,169,046	(308,069)	-20.86%	1.59%
Capital Outlay	17,557	102,976	-	-	-	N/A	0.00%
Gov'tl Charges, Taxes, Fees, Misc.	345,903	363,371	431,175	394,585	(36,590)	-8.49%	0.54%
Total 12th & Park Garage	3,854,610	3,956,252	4,039,278	3,704,442	(334,836)	-8.29%	5.04%
Total Municipal Garage	\$ 8,029,811	\$ 7,779,391	\$ 8,084,445	\$ 7,880,616	\$ (203,829)	-2.52%	10.73%
Fleet Leasing Operations (Fund 6503)							
Vehicle Operating Expenses	2,913,244	2,089,587	3,259,000	1,509,200	(1,749,800)	-53.69%	2.06%
Total Fleet Leasing Operations Program	\$ 2,913,244	\$ 2,089,587	\$ 3,259,000	\$ 1,509,200	(1,749,800)	-53.69%	2.06%
Fleet Leasing Capital (Fund 6504-6505)							
Capital Outlay	4,021,841	2,190,604	5,271,500	5,000,000	(271,500)	-5.15%	6.81%
Fund Balance Reserve	4,300,000	6,000,000	5,000,000	5,000,000	-	0.00%	6.81%
Total Fleet Leasing Capital Program	\$ 8,321,841	\$ 8,190,604	\$ 10,271,500	\$ 10,000,000	(271,500)	-2.64%	13.62%
Total Fleet Services	\$ 21,537,046	\$ 20,585,057	\$ 24,134,945	\$ 22,439,616	(1,695,329)	-7.02%	30.56%
Liability Insurance (Fund 6511)							
Special Council & Claims	1,659,250	337,069	800,000	500,000	(300,000)	-37.50%	0.68%
Total Liability Insurance	\$ 1,659,250	\$ 337,069	\$ 800,000	\$ 500,000	(300,000)	-37.50%	0.68%

Internal Service Fund							
Expenditure Summary							
	Actual 17	Actual 18	Budget 19	Budget 20	Inc(Dec)	% chg	% of total
Health & Wellness (Fund 6521-6526)							
Employee/Retiree Healthcare	20,757,814	21,576,830	27,204,196	26,525,372	(678,824)	-2.50%	36.12%
Pensioners	511,077	486,596	533,984	462,859	(71,126)	-13.32%	0.63%
On Site Clinic & Wellness	3,324,820	2,917,746	3,999,747	3,147,994	(851,753)	-21.30%	4.29%
On Site Pharmacy	6,778,610	6,784,886	8,325,996	7,749,687	(576,309)	-6.92%	10.55%
Medicare Advantage	3,103,282	3,631,517	4,083,436	4,110,370	26,934	0.66%	\$ 0
Retiree Healthcare	6,817,256	6,906,436	8,836,387	8,494,576	(341,811)	-3.87%	\$ 0
Total Health & Wellness	\$ 41,292,859	\$ 42,304,011	\$ 52,983,747	\$ 50,490,858	(2,492,889)	-4.71%	68.76%
Grand Total:	\$ 64,489,156	\$ 63,226,136	\$ 77,918,692	\$ 73,430,474	(4,488,218)	-5.76%	100.00%



DEPARTMENTS

General Government

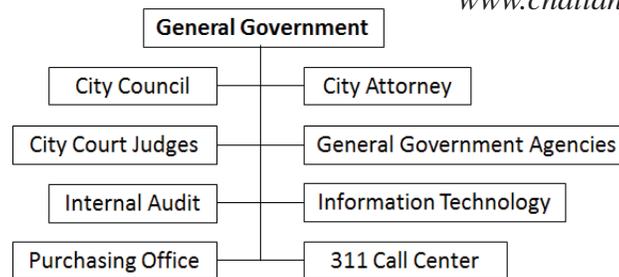
Mission:

To administer the executive, legislative, legal and judicial affairs for the City of Chattanooga.

Description:

The General Government budget provides for legal and legislative functions of government that pertain to the general day to day operations of the City of Chattanooga, as well as appropriations for most agencies and nonprofit organizations or other special funds to which the City contributes funding. The City Council Office and City Court Judges represent the elected officials of the City and their respective operations. The City Attorney's Office represents the City in all legal matters, litigating on behalf of the City, as well as providing legal advice to the governing body and other departments where appropriate. 311 Call Center simplifies citizen access to government by providing a single point of contact for all City services. The Department of Information Technology provides, maintains, and innovates, the information and telecommunications systems across the City. It is the policy of the Mayor to maintain a comprehensive program of internal auditing as an overall control measure and as a service to the City. Its purpose is to aid City management in achieving City goals without undue risk. Internal control functions by measuring and evaluating the effectiveness of other controls. It also serves as a deterrent to fraud, waste, and abuse. The Purchasing Department provides support to every department, division, and function of City government. Services include procuring all supplies, equipment, materials, and services required for City operations.

www.chattanooga.gov



Goals & Objectives

Develop prudent and applicable laws to further economic development, enhance educational opportunities and to respond to citizens requests as deemed prudent and necessary.

1. 100% consideration of all citizens requests and concerns which pertain to legislative matters.
2. Council minutes to be made available to any concerned party within 2 workdays after completion of a Council meeting.
3. Adopt a budget to operate within budget guidelines and parameters set forth within the budget ordinance.

Enforce all laws pertaining to City ordinances and to support the city in legal disputes in which the city is involved.

1. Hear 100% of cases reported to be in violation of any city ordinance and applicable traffic violations.
2. Reduce the number of legal claims against the City.
3. Handle all Open Records requests timely by all Citizens of the State
4. Handle Title VI Compliance issues for all City Departments.

Make recommendations that will enhance the efficiency and effectiveness of service delivery, reduce costs where appropriate, and ensure compliance with applicable standards and guidelines

1. Aid City management in achieving goals without undue risk.
2. Identify high risk areas for audit or review and manage the City's Hotline.
3. Plan and conduct audits, projects and investigations in an independent and objective manner.
4. Conduct an annual survey of Citizen's level of satisfaction with City government.

To be a catalyst for digital transformation and innovation.

1. Increase overall partner satisfaction with IT services.
2. Increase Information Technology (IT) Operational Excellence
3. Increase technology standardization and reuse.
4. Increase the City's technological maturity and sustainability.

Goals & Objectives (con't)

Provide premium customer service in response to the needs of everyone who visits, works, and lives in our City.

1. Increase citizen experience when requesting assistance from the City.
2. Maintain or decrease the average wait times and average abandonment rates for citizens at the 311 call center.
3. Maintain satisfaction ratings of "good" or "excellent" for 90% of 311 contacts.

Procure the best quality products and services available for our customers in an economical, efficient, ethical, and environmentally responsible manner

1. Improve the efficiency and quality of the purchasing process
2. Standardize, measure, evaluate, and innovate operations to improve the purchasing process.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
311 - Abandonment Rate	15%	12%	17.2%	12%
311 - Average Wait Time (minutes)	1:47	1:30	2:16	1:30
Purchasing - Percent of Local Supplies	52%	55%	53%	55%
Purchasing - Internal customer training satisfaction	93%	90%	94%	90%
IT - SLA Targets met	98%	99%	91%	95%
IT - Percent System Uptime	99.95%	99.95%	99.96%	99.98%
IT - Customer Satisfaction	85%	87%	81%	82%
IT - Percent Project On Time and On Budget	98%	90%	93.4%	95%
City Auditor - Number of Projects Completed*	72	41	72	38
City Attorney - Number of Days to Respond to Records Request	4	<7	9	<7
City Attorney - Number of Days to Close Citizen's Claim	189	<180	72	<90

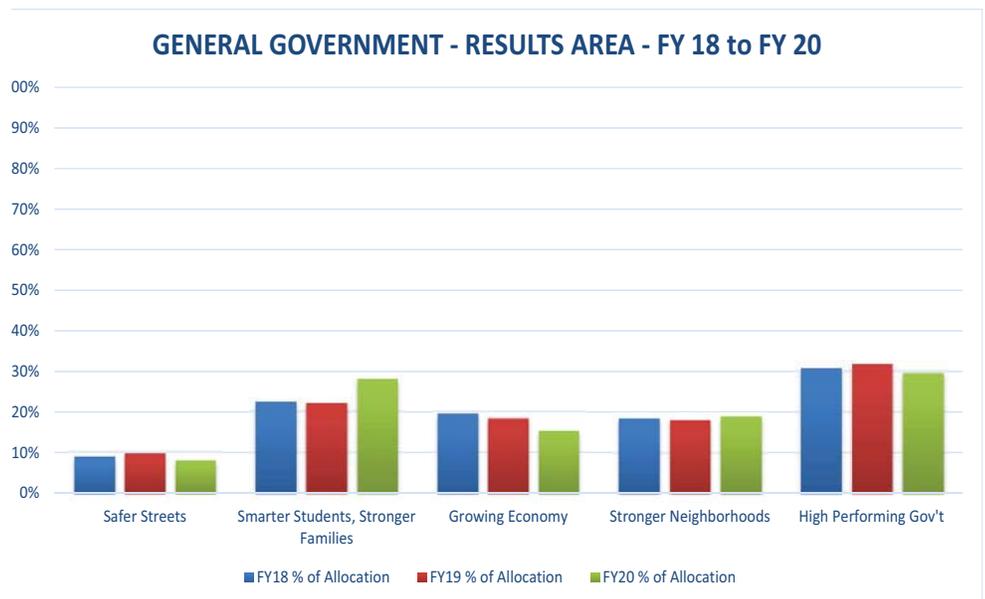
* Goals represent the average set by the Association of Local Government Auditors based on entity size.

General Government

www.chattanooga.gov

Department Summary				
	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
City Council Office	\$ 710,053	\$ 639,910	\$ 819,851	\$ 839,680
City Court Judges	909,215	965,202	1,006,555	1,059,075
City Attorney	1,474,042	1,546,334	1,689,150	1,742,857
Supported Agencies	19,972,070	20,594,570	21,240,494	23,536,412
Debt Service	20,514,537	22,434,479	23,487,712	20,940,110
Liability Insurance Fund	1,966,580	2,000,000	800,000	500,000
311 Call Center	610,975	606,648	717,655	694,271
Internal Audit	628,409	661,809	704,356	729,608
Information Technology	6,211,932	6,673,937	8,136,443	8,616,213
Purchasing	685,299	813,568	926,173	949,995
Transfer to Capital Projects	1,859,202	12,813,717	11,532,000	6,000,000
Other Activities	3,779,259	3,526,699	8,400,190	7,279,310
Total Expenditures	\$ 59,321,573	\$ 73,276,873	\$ 79,460,579	\$ 72,887,531
Per Capita	\$ 342.18	\$ 422.67	\$ 447.49	\$ 403.68
Positions Authorized	111	111	111	113

Resources				
	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 7,625,357	\$ 8,018,941	\$ 8,786,508	\$ 8,983,298
Overtime	13,145	12,323	10,400	10,400
Operating	3,591,425	3,876,144	5,203,275	5,638,001
Revenues	142,956	196,490	420,200	442,300





Supported Agencies

www.chattanooga.gov/finance/community-agency-support

Supported agencies are a portion of General Government and are primarily in two different categories. The first category is appropriations to special funds that are jointly supported with Hamilton County and/or some other agency which are accounted for in another fund on the City's books. These include Public Library, Regional Planning Agency and the Air Pollution Control Bureau. The Sales Tax Agreement that jointly funded those agencies ended during FY2011. The second category is appropriations to other organizations which the City Government determines meet the definition of serving a public purpose that are not accounted for on the City books. These include agencies such as Urban League, ARTS Build, and Chattanooga Neighborhood Enterprise (CNE). The following descriptions give a short explanation of each general government agency. Some of the appropriations are for closed-ended programs, but most are for ongoing programs or agencies which the City Government supports on a continual basis. Amounts are provided for Fiscal year 2018/2019 per City of Chattanooga Ordinance #13334.

AIM Center, Inc.

AIM Center offers critically-needed psychosocial, employment, and housing services in the Chattanooga public System of Care for mentally ill adults age 18 and older. AIM Center seeks funding for a short term contract with a literacy specialist, training for AIM center staff, and a subscription for an online adult education program in addition to increase employment for individuals who successfully manage their mental illness.

City's Contribution.....\$65,000

Air Pollution Control Bureau

The overall mission is to achieve and maintain levels of air quality which will protect human health and safety and prevent injury to plant and animal life and property. The Chattanooga Area has progressed from being listed as one of the nation's most polluted cities in the late 1960's to being held out as a model of improvement. The City currently meets all federal air quality standards. The bureau provides a program of air pollution prevention, abatement, and control to foster the health, comfort and convenience of all citizens of Hamilton County.

City's Contribution.....\$270,820

ArtsBuild

The overall mission is to build a stronger community through the arts by supporting leading arts and cultural organizations, providing access for underserved populations and promoting arts education in our public schools. ArtsBuild's goal is to use arts and culture as a tool in attracting new businesses, creative professionals, and retirees to Chattanooga.

City's Contribution.....\$275,000

Bessie Smith Cultural Center

The mission of the Bessie Smith Cultural Center is to be the premier interdisciplinary cultural center that promotes education of African and African American heritage.

The Cultural Center also houses artifacts and documents to support educational programs, services and resources for the community. The programs promote ethnic pride, self-esteem, cultural enrichment, cross-cultural awareness, improved human relations within the community and sensitivity to the African-American experiences. The Cultural Center also provides a venue that allows the multi-cultural community to celebrate through education, art and entertainment.

City's Contribution.....\$80,000

Chambliss Center for Children

The Children's Home has two programs, both of which care for the at-risk children in the City. The Extended Child Care Program focuses on early childhood education and school preparedness, while allowing parents to work or stay in school. Fees are based on income, so that low-income families can afford child care and continue to work or further their education. The residential side of the Home, called Chambliss Shelter, cares for children who have been removed from their homes either due to neglect, abuse, or delinquency. Children in this program are cared for in their group home or in their foster homes. Caring for the children in both of these programs allows for a better quality of life for the children, brings some of them out of the cycle of poverty, and helps families who struggle financially. The result is that more parents can hold down a job, more children begin school with the necessary skills, and hundred of children are kept safe every day.

City's Contribution.....\$350,000

Chattanooga Area Food Bank

The Chattanooga Area Food Bank's mission is to lead a network of partners in removing hunger and to promote overall better nutrition to those affected in the Chattanooga region.

City's Contribution.....\$10,000

Chattanooga Area Regional Transportation Authority (ARTA)

ARTA is the sole provider in the Chattanooga-Hamilton County area of public transportation. The Authority operates the regional bus service, the Lookout Mountain Incline Railway, and the free Downtown Electric Shuttle. Specialized transportation services are offered for the disabled in Hamilton County. ARTA continues to pursue Grants for Federal/State funds to support future expansion.
 City's Contribution.....\$5,800,000

Chattanooga Basketball

Chattanooga Basketball is an educational program that uses competitive basketball as a hook for student participation in literacy initiatives, life skills classes, and parent education with the ultimate goal of improving the lives of area student-athletes and their families through the opportunity to attend and graduate from college.
 City's Contribution.....\$100,000

Chattanooga Design Studio

Chattanooga Design Studio is an independent, non-profit urban design resource for Chattanooga, created to educate the public on issues concerning urban design, offer design and research services to public and government entities and provide programs for the professional design community.
 City's Contribution.....\$100,000

Chattanooga Football Club Foundation

The mission of the Chattanooga Football Club Foundation is to engage and empower the community through soccer. Their flagship youth program is Operation Get Active (OGA), a health initiative launched in spring 2016 that uses the game of soccer to encourage youth to live active and healthy lifestyles.
 City's Contribution.....\$40,000

Chattanooga Goodwill Industries

Goodwill assists and empowers individuals with disabilities and disadvantage to achieve their potential, increase their independence and to improve quality of life. Funding for programs and services comes from the sale of donated items to Goodwill retail stores, from personal, corporate and Government financial contributions and contract labor services that Goodwill provides to businesses and government. Funding for FY19 is split between their walk in employment training and to supplement The Furniture Bank, which provides basic needs of citizens who are coming out of homelessness, fleeing domestic violence, suffered an emergency such as fire, flood etc. or a first time renter to give them furniture.
 City's Contribution.....\$15,000

Chattanooga Kids on the Block

A licensed child abuse prevention agency created in 1977. This organization utilizes puppets with distinctive personalities to help children open up.
 City's Contribution.....\$20,000

Chattanooga Neighborhood Enterprise

Established in 1986 to find effective ways to address the housing needs of the city with its main goal to remediate blighted housing, create new affordable housing through homeownership and rentals, and build stronger neighborhoods by investment activities and community engagement. The mission of the organization is to build and sustain livable Chattanooga neighborhoods by providing homeownership education and counseling; providing affordable loans; encouraging neighborhood engagement; and working in partnership with like-missioned organizations. The City government joined in this effort in 1989.
 City's Contribution.....\$705,000

Chattanooga Public Library

The library serves the community by making materials and services available to all residents. To meet patrons' educational, professional, and personal needs, the library provides current information, promotes learning, and preserves the community's history. The library provides access to information through books, periodicals, newspapers, pamphlets, government documents, phonograph records, audiocassettes, videocassettes, films, internet, and brochures. Through state, regional, national and international networks, the library can provide access to resources. The library encourages the love of reading in children and adults and provides information for both leisure and professional use.
 City's Contribution.....\$6,791,034

Chattanooga Regional Homeless Coalition

The Coalition provides emergency cold weather shelter as a stopgap prevention service for chronically homeless individuals in the Chattanooga region when temperatures represent an imminent threat to at-risk populations. The Coalition will begin offering case management access for support services and mainstream benefits via a referral service to other agencies within the region.
 City's Contribution.....\$70,000

Chattanooga Room in the Inn

The overall purpose is to empower homeless women and children to become self-sufficient by providing temporary housing and offering support in accessing appropriate community services for homeless women, and women with children who desire to make a commitment to

bringing stability to their lives.
 City's Contribution.....\$25,000

Chattanooga Sports & Events

The mission of the Chattanooga Sports Committee is to maximize sports tourism related events and business that have an economic and social impact on the Chattanooga region. The vision is to define the region as a premier sports destination by creating new sporting events, capturing new sports business and cultivating the growth of sustainable annual sports activities which will have a positive impact on the economy and its citizens' quality of life. The appropriation was awarded to support the IRONMAN Chattanooga & the 70.3 IRONMAN Events.
 City's Contribution.....\$100,000

Chattanooga State Community College

Chattanooga State Community College will provide the English as a Second Language (ESL) Classes at a Highland Park Area Site for a maximum of 150 students for 32 weeks.
 City's Contribution.....\$25,000

Children's Advocacy Center

Mission is to provide a safe environment where a child's voice is heard and respected. This includes the coordination and facilities for the state-mandated team responsible for the investigation, intervention and treatment for the child and family, and prosecution of the abuser. Extended assessments, crisis counseling, therapeutic groups and support groups for children and their families are also provided.
 City's Contribution.....\$65,000

Community Foundation of Greater Chattanooga

Provides needs-based renewable college scholarships which target eligible graduating high school seniors from Hamilton County Public schools residing within the City Limits. This program is to provide our City's most financially challenged students a supplemental scholarship in addition to the primary funding from Federal and State Programs.
 City's Contribution.....\$100,000

Creative Discovery Museum

The Creative Discovery Museum's mission is to 'inspire all children to explore, innovate, create, and play.' The 'Creative Discovery Museum is a leader in effectively sparking children's passions for learning through hands-on experiences, as well as, a vital educational resource collaborating with community partners across our region. As a non-profit institution only 60% of our budget is funded by ticket sales, membership or in-house museum purchases.'

City's Contribution.....\$25,000

Family Promise

This offer is a partnership between the City of Chattanooga Homeless Program and Family Promise of Greater Chattanooga to provide low-barrier emergency shelter to any veteran experiencing homelessness in the City of Chattanooga.
 City's Contribution.....\$512,750

Friends of the Zoo, Inc.

The mission is to engage and inspire the Chattanooga community to better understand and preserve wildlife by creating meaningful connections between people and animals. With its intimate, innovative exhibits, its wide-ranging education offerings, and its commitment to conservation, the Chattanooga Zoo is a top destination for all residents and visitors and the pride of the community.
 City's Contribution.....\$20,000

Girls, Inc.

The mission of Girls Inc. is to inspire and equip all girls to be strong, smart, bold, healthy, educated and independent on their journey to self-discovery. Girls Inc. offers in-school, afterschool, and school break programming for girls ages 6-18 that is age-appropriate, research-based, and outcome-focused. Since the established in 1961, 25,000 girls throughout Hamilton County have been served with 100% of girls who complete the high school afterschool programs (in their senior year) go on to college.
 City's Contribution.....\$91,000

GreenSpaces

The organization is engaged in charitable, scientific, literary or educational activities in developing and improving environmental standards and practices for commercial and residential buildings for the benefit of the general public.
 City's Contribution.....\$25,000

Habitat for Humanity of Greater Chattanooga

Habitat for Humanity of Greater Chattanooga Area partners with eligible low-income families to assist them in obtaining a affordable housing. These families spend a minimum of 350 hours investing in "sweat equity" in building their own home and the homes of their neighbors. The program assists these families with obtaining a 30-year zero percent mortgage.
 City's Contribution.....\$40,000

Hamilton County - Tennessee Riverpark

This is a jointly funded activity in partnership with the Hamilton County Government. The local leaders have

committed to a redevelopment of the riverfront area which includes a park connecting the north shore and downtown area with the Chickamauga Dam. This park is maintained by the County government, with the City contributing half of the cost of operations.

City's Contribution.....\$1,234,869

Hamilton County - Enterprise South Nature Park

This is the passive park area of the Enterprise South Industrial Park. It is jointly funded between Hamilton County and the City. The park is managed by the County with the City contributing half of the cost of operations.

City's Contribution.....\$826,417

Helen Ross McNabb (aka Fortwood Center)

Fortwood provides mental health services for adults and children residing in the City that are uninsured or underinsured.

City's Contribution.....\$62,000

Heritage Hall

The City and Hamilton County are responsible for the overall management and maintenance of the Heritage Hall in which it houses the Bessie Smith Cultural Center and the African-American Museum.

City's Contribution.....\$79,266

Joe Johnson Mental Health Center

Our community depends upon the mental wellness of its citizens. When citizens receive treatment for their mental illness and substance abuse problems, they increase their ability to live as contributing members of our community. When people are engaged in their treatment, they often use less community resources. For the mentally ill this often means less encounters with police officers and lower rates of jail incarceration, less visits to local emergency rooms, etc. Community mental health services are delivered in the least restrictive environment, which produces a savings to the City.

City's Contribution.....\$60,000

La Paz Chattanooga

The organization's mission is to empower and engage Chattanooga's Latino community through advocacy, education, and inclusion. La Paz offers a full suite of programs and services which revolve around the needs of the fast-growing Latino community. La Paz is well-versed in addressing the social, psychological, domestic, health, and educational deficiencies of this demographic. One of the most prevalent needs encountered was a domestic violence initiative.

City's Contribution.....\$50,000

Lookout Mountain Conservancy

The primary avenue for assisting the students in fulfilling their personal and academic goals is through problem-based learning curriculum (PBL). PBL is an instructional approach that is learner-centered and empowers learners to conduct research, and apply their new knowledge and skills to develop a solution to a defined problem.

City's Contribution.....\$30,000

Office of Family Empowerment (Youth & Family Dev.)

This City department provides for the administration and the operations of all public programs and projects of a human nature in the city such as the following:

- Foster Grandparents program enables eligible older adults to help special needs children within their community, while strengthening their bond to the neighborhood
- Offer emergency assistance including food vouchers, clothing, and rent or utility funds to prevent eviction or service interruption
- Increase the availability of decent and affordable shelter through the Low Income Home Energy Assistance Program (LIHEAP), Mortgage Assistance, Rental Assistance and Reverse Mortgage counseling
- Reduce foreclosures, evictions and utility cutoffs within the very low income population
- Offer numerous channels to reduce hunger and improve nutrition
- Provide early education for low income children through Head Start and Early Head Start
- Seek constant improvement in each child's skill attainment level, tracked in a Child Portfolio, as a gauge of school readiness
- Increase the numbers of children in Early Head Start
- Increase childhood immunizations

City's Contribution.....\$1,334,643

Orange Grove Center

The Center is a private, non-profit organization serving adults and children with developmental disabilities. The Adult Comprehensive Training Program provides individualized services and supports that enables enrollees to acquire, retain or improve self-help skills, participate in community activities, and work.

City's Contribution.....\$106,000

Partnership for Families, Children and Adults/ Rape Crisis

The Partnership's Crisis Resource Center provides safe and secure shelter to victims of domestic and family violence, sexual assault, chronically homeless women and in the case of an emergency. The trained staff offer counseling

to victims, assistance with legal matters, court advocacy and shelter. It is a “one stop shop” for victims of violence.
 City’s Contribution.....\$65,000

Regional Planning Agency (RPA)

The mission of the RPA and its staff is to develop a comprehensive vision and guide for the region which ensures that our land resources support, enhance, and sustain our community and its quality of life. This vision should include both short and long-range goals and strategies which public and private community leaders can utilize to implement these objectives. The planning program facilitates government and various public and private decision-making by providing research, data, plans, studies and suggested strategies related to community land use, transportation, and social issues.

City’s Contribution.....\$2,003,663

Signal Centers

Signal Centers’ Adult Services is designed to benefit adults with a primary diagnosis of a physical disability or low-income individuals over the age of sixty. The overall goals for Signal Centers is to increase or maintain independence, reduce feelings of isolation and depression, and to provide learning opportunities. These learning opportunities are designed to develop, maintain, or increase skills in employment/work, socialization, and daily living skills.

City’s Contribution.....\$1,025,000

Speech and Hearing Center

The Center is the only nonprofit of its kind in the Chattanooga area that provides audiological and speech pathology services to individuals at or below the poverty line who are unable to afford the full fees for services. They also are an early identification and intervention program for children under five years old who have communication disorders. The services they provide to the community ensure that children are prepared to enter school and perform at grade level, and that older individuals with communication disorders are able to find or maintain gainful employment, take part in educational opportunities, and remain connected to others socially.

City’s Contribution.....\$67,700

Tech Town

The purpose of TechTown is to offer a year-round after-school program and summer camps for children aged 7 to 17. The programs are dedicated to robotics, 3D design software development, and robotics.

City’s Contribution.....\$40,000

Tennessee Golf Foundation

This program is a continuation and expansion of the former programs known as The First Tee of Chattanooga (TFTC)

and Chattanooga Junior Golfer’s Development Program (CJGDP) which have been offered through the City Youth and Family Development Centers for over 15 years. The Tennessee Golf Foundation (TGF), in collaboration with the CJGDP leadership, is delivering The First Tee of Tennessee in Chattanooga. The First Tee curriculum adds goal setting, resiliency skills, interpersonal skills and self management.

City’s Contribution.....\$10,000

United Methodist Neighborhood Center / Bethlehem Center

The Bethlehem Center has been in the business of training leaders for the last 92 years. Leaders are important to our future; therefore The Bethlehem Center specializes in training leaders with the V-Team Leadership Curriculum, an international curriculum developed by the International Leadership Institute. The 8 core values of effective leadership include: 1) Intimacy with God, 2) Passion for People, 3) Visionary Leadership, 4) Culturally Relevant Communication, 5) Multiplication of Leaders, 6) Family as Priority, 7) Good Stewardship and 8) Integrity. Teaching these values reduces the chances of our youth being involved with gangs, drugs and other criminal activities.

City’s Contribution.....\$65,000

United Way of Greater Chattanooga

The United Way helps bridge the gap between resources and the community and bring people to their passion and purpose. The Chattanooga Mentoring Collective targets both community and schools with quality mentoring services to help children succeed in school and life. The mission of this project is to convene, encourage, and coordinate efforts across a broad array of Chattanooga agencies. Additionally United Way is targeting the reduction of resident calls and subsequent service overlaps specific to both the City and United Way’s 211 call center. They will collect/enter and analyze data, respond to resident needs, and design a Father to Fatherless Program data evaluation. Trained on-site specialists will service the City’s Human Services waiting room to work with residents, enter data on-site, and make client-need community referrals. The system will build stronger community partnerships, increase the efficiency of resource referrals, and provide better accountability to both systems - leading to increased citizen stability.

City’s Contribution.....\$500,000

Urban League of Greater Chattanooga

The overall mission is to help make Chattanooga a place where African Americans and other disadvantaged persons are able to secure economic self-reliance, parity, power, and civil rights. Impacting more than 9,000 individuals annually, the core empowerment areas consists

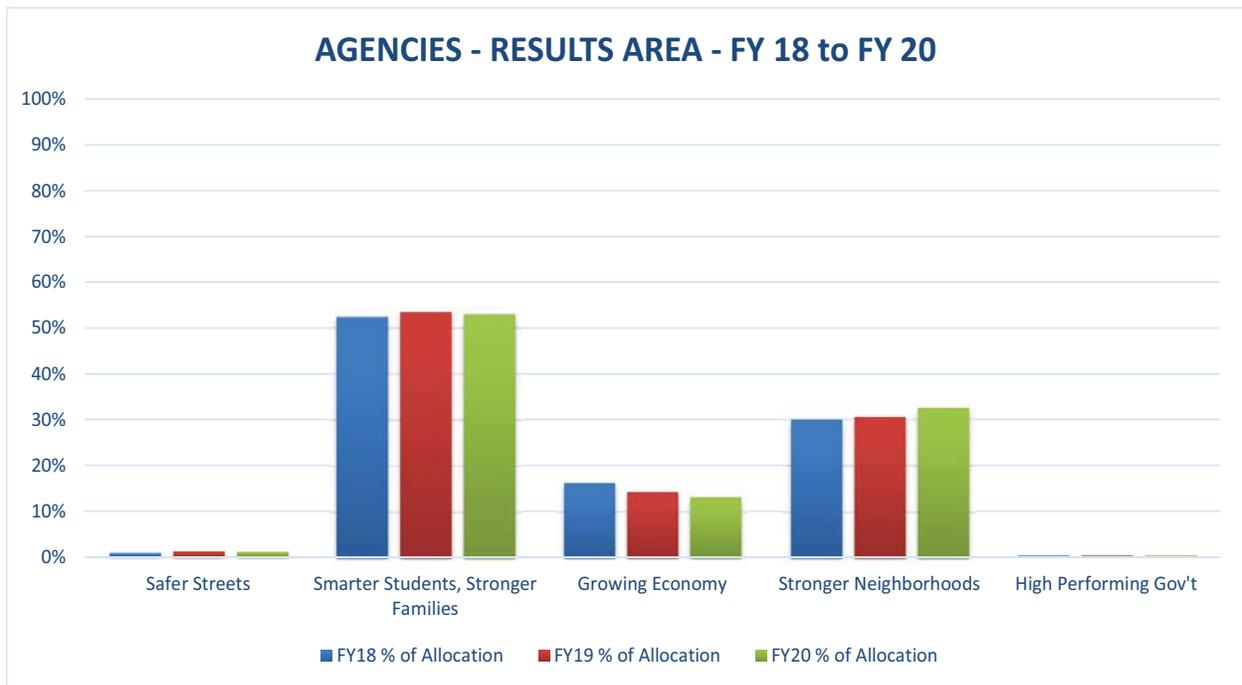
of education, health and wellness, entrepreneurship, workforce development, and financial stability. The essence of this program is to create avenues for employment opportunities and also ensure that the county is in compliance with local, state, and federal regulations governing minority representation in specific industries and have an impact on affirmative action goals throughout the local governments.

City's Contribution.....\$132,000

WTCI Tennessee Valley PBS

This is a locally owned PBS licenced affiliate serving the Tennessee Valley. The overall mission is to provide informational, educational, and quality cultural television programs to the people of the Greater Chattanooga and Hamilton County community on Channel 45. The station provides information on the City of Chattanooga and Hamilton County governments, getting the public involved by way of television.

City's Contribution.....\$93,000







Economic Development

www.chattanooga.gov

Description:

In 1997, the citizens of Chattanooga approved a half-cent tax on retail sales in the city. Revenues from this tax were shared on a 50/50 basis for education and economic development. In a county-wide election in February 2004, the residents of Hamilton County voted to increase the county-wide local option tax rate from 1.75% to 2.25% thereby repealing the city-only 1/2% tax. The additional taxes generated by the 1/2% increase in the county-wide tax are distributed to the county, city and education in accordance with TCA 67-6-712 which requires that 50% is used for education and the remainder on situs basis. The City should continue to receive a comparable amount for economic development from the county-wide local option sales tax as it has in prior years. With the passage of the county-wide tax increase the education component is distributed directly to the Hamilton County Department of Education.

Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Capital Fund	\$ 2,368,971	\$ 1,140,000	\$ 2,686,099	\$ 8,000,000
Chamber of Commerce - Econ Dev.	450,000	450,000	450,000	450,000
Chamber of Commerce - Marketing & Ind. Serv.	75,000	75,000	75,000	75,000
Enterprise Center*	781,000	1,002,500	2,227,500	1,327,500
Transfer to IDB - Workforce Development	0	350,000	0	0
Public Education Foundation	0	25,000	25,000	75,000
Commission to Hamilton County	128,181	152,654	134,850	144,280
Thrive Regional Partnership	0	0	0	100,000
Chattanooga Dream	0	0	0	60,000
Resiliency Planning	0	0	0	100,000
Chattanooga State - TN Center for Applied Tech	0	0	100,000	0
Carter Street Corporation**	0	0	200,000	200,000
TN Reconnect Program	0	0	65,750	0
Lease Payments	7,949,081	8,629,195	9,520,769	7,180,181
Appropriation to Capital from Fund Balance	899,651	0	7,561,701	10,000,000
Total Expenditures	\$ 12,651,884	\$ 11,824,349	\$ 23,046,669	\$ 27,711,961
Per Capita	\$ 72.98	\$ 68.20	\$ 129.79	\$ 153.48

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Revenue	17,171,108	19,691,477	15,484,968	17,711,961



Executive Branch

www.chattanooga.gov

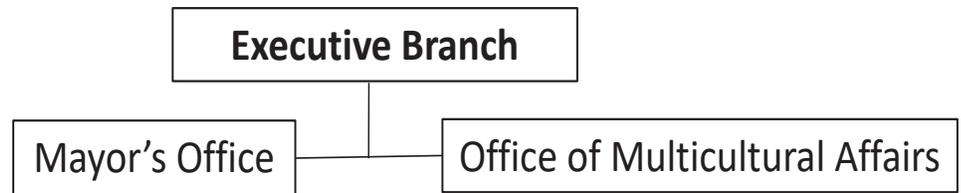
Mission:

To provide executive leadership for City government and enhance the City's capability to keep Chattanooga safe, build strong neighborhoods, grow our local economy, and retain the public trust with efficient use of taxpayer dollars.

Description:

The Executive Branch is comprised of the Mayor's Office and the Office of Multicultural Affairs. The Mayor is elected-at-large for a four year term. He serves as the chief executive officer and oversees the operations of all city departments. The Mayor sets administrative procedures and provides direction and leadership in carrying out the priorities of the citizens in matters of government operations.

The Office of Multicultural Affairs (OMA) is responsible for reviewing, implementing, and monitoring public policy that affects cultural communities in Chattanooga.



Goals & Objectives:

Mayor's Office

The Mayor serves as the chief executive for City government. He is responsible for setting the overall goals and vision of Chattanooga's municipal government. The Berke Administration has defined four principal goals for the upcoming budget year.

1. Ensure that every Chattanooga feels safe in their neighborhood.
2. Grow stronger neighborhoods and a thriving, diverse economy.
3. Provide opportunities for students to grow smarter and families to grow stronger.
4. Use every taxpayer dollar responsibly to have a sound and innovative City government.

Office of Multicultural Affairs

Promote opportunities for diverse constituents to do business with the City.

1. Provide the resources and information diverse businesses need to compete for opportunities with the City of Chattanooga.
2. Partner with the small business services community to prepare diverse businesses for City procurement opportunities.
3. Track quarterly the City's record of diverse business engagement; Report annually to Mayor and City Council.

Create a climate of dignity, respect and inclusion among City employees and citizens of Chattanooga

1. Create opportunities for meaningful civic and community engagement for City employees and citizens of Chattanooga.
2. Facilitate the City's Employee Diversity Council and Employee Resource Groups.
3. Track quarterly the City's record of diversity hiring and promotion; Report annually to the Mayor and City Council.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Diverse business engagement*	7%	10%	0%	10%
Host quarterly "Doing Business w/ City" workshops	Yes	Yes	0	0
Expand the reach of OMA (No. of community members)	4,992	5,000	-	-
Host quarterly city diversity council meetings*	Yes	Yes	0	0

*New measure beginning FY 2018

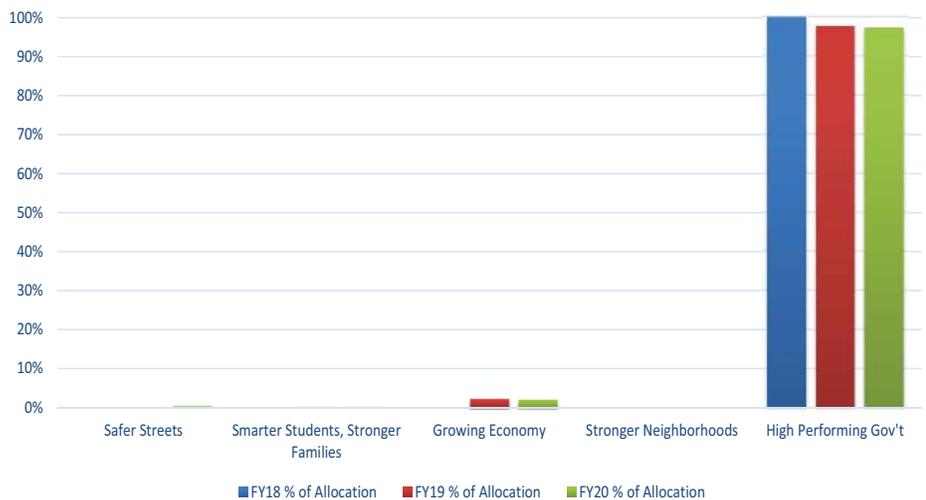
Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Mayor's Office	\$ 1,426,678	\$ 1,516,606	\$ 1,590,953	\$ 1,672,489
Office of Multicultural Affairs	361,963	355,327	299,388	416,242
Total Expenditures	\$ 1,788,641	\$ 1,871,933	\$ 1,890,341	\$ 2,088,731
Per Capita	\$ 10.32	\$ 10.80	\$ 10.65	\$ 11.57
Positions Authorized	13	13	15	16

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 1,517,479	\$ 1,549,148	\$ 1,694,911	\$ 1,879,483
Overtime	0	294	0	0
Operating	271,162	322,491	195,430	209,248

EXECUTIVE BRANCH - RESULTS AREA - FY 18 to FY 20



Finance & Administration

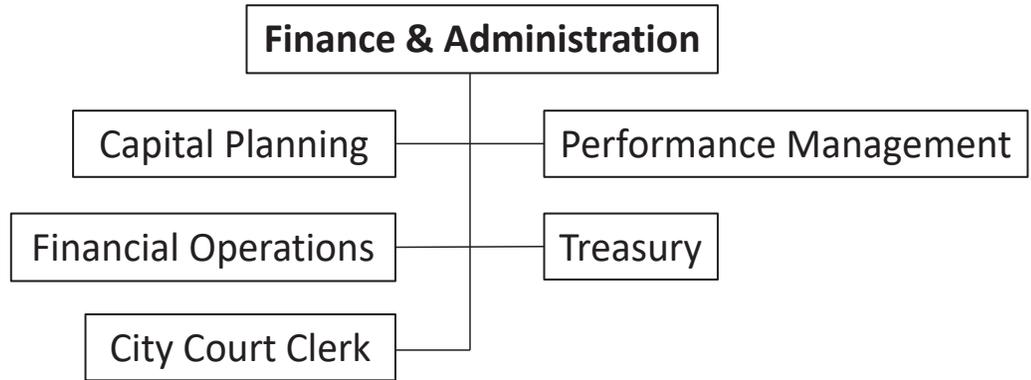
www.chattanooga.gov/finance

Mission:

To ensure the overall fiscal health of the City of Chattanooga and provide high quality support services to City departments and agencies.

Description:

The Finance and Administration Department provides financial and management information, control, and guidance to the Mayor, Department Administrators and the City Council. The department is responsible for all budget and finance related functions of the City including accounting and treasury operations. The department also provides support to other departments and agencies in the areas of City Court Clerk operations, Accounts Payable, Payroll, Capital Planning and Performance Management.



Goals & Objectives:

Using prudent economic forecasts, develop, monitor and help implement a balanced budget that secures the efficient and appropriate delivery of City Services.

1. Propose and maintain a balanced budget that accounts for recurring revenue and cost.
2. Develop an accurate and prudent economic revenue forecast.
3. Provide for the efficient and effective use of budgeted funds to eliminate wasteful spending, and maximizing the service and program results from each tax dollar spent.

To provide for the fair and efficient collection of and appropriate use and accounting of city revenues in a manner consistent with Federal, State and Local laws.

1. Maximize revenue collection.
2. Increase collection efficiency.
3. Maintain best use and investment of assets.
4. Ensure 100% GAAP compliance.
5. Compliance with law.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Percent Invoices Paid <30 Days	82.65%	82%	80.40%	82%
Percent of Current Levy Collected	96.36%	95%	95.47%	95%
Bond Rating Standard & Poor's	AAA	AAA	AAA	AAA
Online Payments to Court	34.90%	31%	37.20%	35%

**Disparity due to staffing levels*

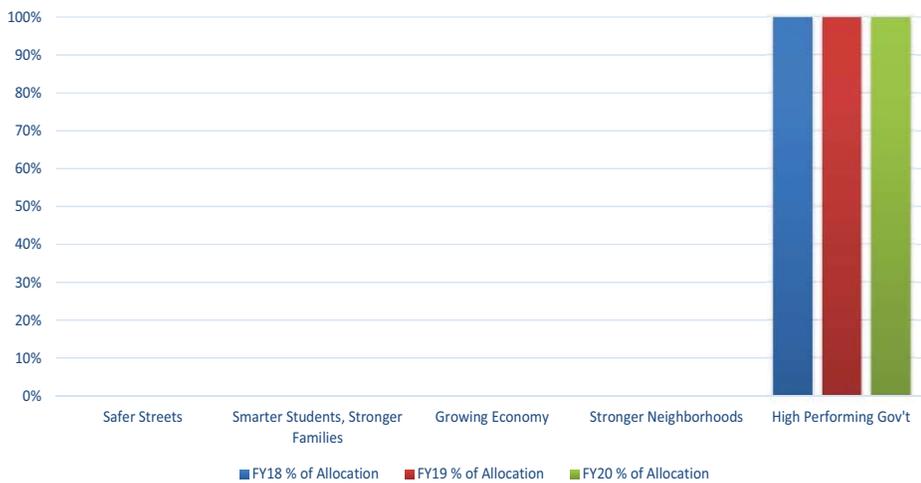
Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Finance	\$ 3,017,982	\$ 3,206,897	\$ 3,477,492	\$ 3,688,530
Treasurer	830,301	862,010	1,226,837	1,242,350
City Court Clerk	1,078,636	1,139,802	1,449,408	1,460,740
Capital Planning	82,005	130,712	192,318	199,499
Performance Mgmt	211,803	218,766	307,593	436,715
Total Expenditures	\$ 5,220,727	\$ 5,558,187	\$ 6,653,648	\$ 7,027,834
Per Capita	\$ 30.11	\$ 32.06	\$ 37.47	\$ 38.92
Positions Authorized	69	69	73	72

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 3,833,401	\$ 4,147,445	\$ 4,828,959	\$ 5,195,155
Overtime	18,392	13,299	17,000	17,000
Operating	1,368,934	1,397,442	1,807,689	1,815,678
Revenue	232,579,320	247,666,562	253,921,584	255,351,756

FINANCE - RESULTS AREA - FY 18 to FY 20



Human Resources

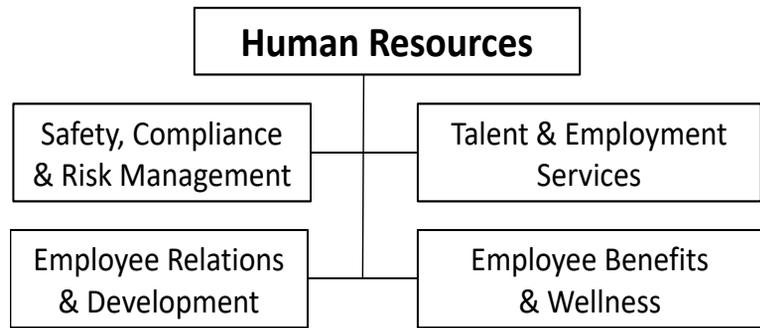
www.chattanooga.gov/human-resources

Mission:

Our Mission is to provide leadership, collaboration, and support services to departments in the selection, training, development, compensation, and well being of all employees. We will deliver best in class service to all customer groups including citizens, employees, retirees, dependents, and applicants with a positive, nurturing, and proactive approach. We strive to operate efficiently with integrity and transparency in support of the Mayor's vision of Renewing Chattanooga.

Description:

Human Resources works with each department to develop specific standards for the recruitment and hiring of a qualified, diverse workforce, and to help identify those employees who should be considered for promotion. The department also assesses job classifications, compensation and benefits, and offers employee relations initiatives, training and skill development. Additionally, the Human Resources Department maintains a competitive and quality health and wellness program including an onsite medical clinic and pharmacy dedicated to employee wellness. All safety issues and on-the-job injuries are addressed by Human Resources. The department also offers an Employee Assistance Program for confidential counseling service.



Goals & Objectives:

Provide leadership, collaboration and support to all departments in the employment services of all applicants and employees

1. Recruit and retain a well qualified, diverse workforce.
2. Monitor overall satisfaction with new hires from both the manager and new hire's perspective.
3. Ensure a proactive and consistent process for monitoring pay equity and consistency.
4. Ensure there is consistent and transparent compliance with all federal, state and city regulations, policies and procedures.

Deliver best in class service to all customer groups

1. Develop initiatives to help reduce overall turnover rate and work with each department to develop goals for departmental reduction of turnover rate.
2. Monitor overall employee satisfaction with all HR functions and service.
3. Continue to develop innovative approaches to employee well being, health and safety.

Provide continuous employee training and development for all departments and city employees

1. Determine percentage of employees who report they are satisfied with on-the-job learning and growth and development opportunities offered by the city.
2. Provide annual training needs assessments to determine development opportunities throughout the city.
3. Monitor feedback of all employee groups to ensure staff members, managers, peers and coworkers are displaying appropriate and professional employment behaviors that focus on a performance oriented work culture.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Time to fill position	57	<45	48.5	<45
Number of official and unofficial grievances	4	N/A	177	135
Turnover rate	12.66%	<7%	12.91%	<13%

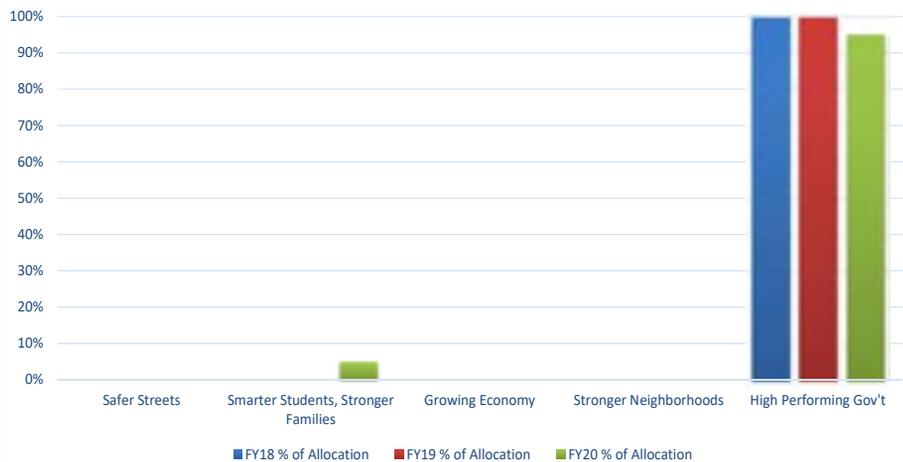
Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Administration	\$ 1,283,036	\$ 1,258,464	\$ 1,241,435	\$ 1,902,894
Employee Insurance Office	330,477	364,011	373,229	386,817
Employee Insurance Prog.	0	0	0	0
Employee Safety Program	100,049	115,032	375,930	278,189
Job Injury Administration	74,000	74,400	75,000	75,000
Physical Exams	22,040	16,530	22,500	20,000
Employee Training	39,748	844	288,603	356,171
Total Expenditures	\$ 1,849,350	\$ 1,829,281	\$ 2,376,697	\$ 3,019,071
Per Capita	\$ 10.67	\$ 10.55	\$ 13.38	\$ 16.72
Positions Authorized	21	21	21	21

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 1,510,275	\$ 1,542,120	\$ 1,834,655	\$ 2,484,539
Overtime	0	689	0	0
Operating	339,475	286,473	542,042	534,532
Revenue	71,058	60,861	45,000	45,000

HUMAN RESOURCES - RESULTS AREA - FY 18 to FY 20



Economic & Community Development

www.chattanooga.gov/economic-community-development

Mission:

To develop and invest in economic and community development strategies that assist and promote the success of businesses, revitalized communities and vibrant public spaces in Chattanooga.

Description:

The Department of Economic & Community Development is comprised of the following divisions:

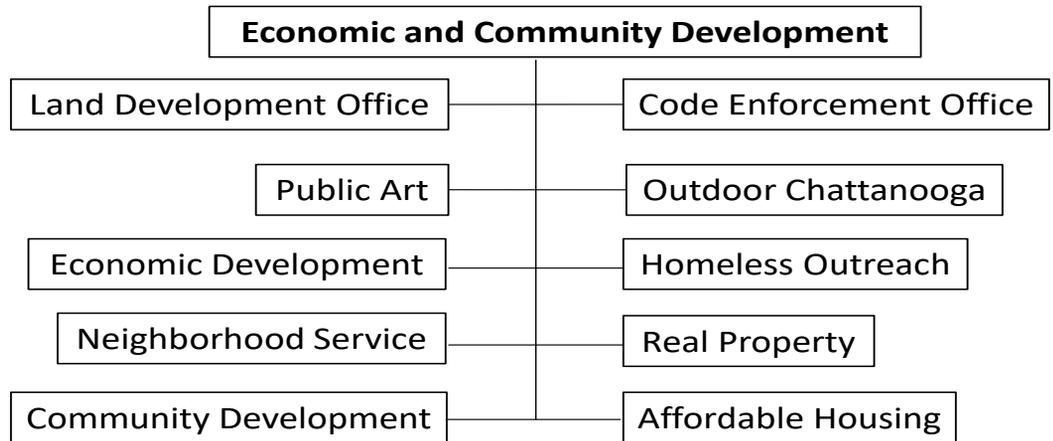
Neighborhood Services: develops strong neighborhoods through the Affordable Housing & Rehabilitation program, and provides leadership development and resolves community issues through the City's neighborhood associations.

Economic Development: responsible for workforce development, supporting small businesses, and facilitating the recruitment and expansion of businesses in Chattanooga.

Land Development Office: enforces all building, life safety codes, and zoning codes, advertising ordinance, safe housing, anti-litter, overgrowth, inoperable vehicle, proper brush/trash set out, spot blight aquisition code, and administration of the Board of Zoning Appeals, Board of Construction Appeals, Board of Sign Appeals, Board of Electrical Examiners, Board of Plumbing Examiners, Board of Gas Examiners, and Board of Mechanical Examiners.

Outdoor Chattanooga: responsible for City's "signature" outdoor lifestyle, with facilities dedicated to the recreational use, education, and stewardship of the regions natural areas.

Public Art: introduces a wide variety of high quality public art into the community, enhancing the civic environment and enriching the lives of visitors and residents.



Goals & Objectives:

To empower the community to use the tools of code enforcement and citizen participation to guarantee that every neighborhood throughout Chattanooga offers a pleasant and peaceful environment and makes an appealing choice for residents.

Increase the investment in housing in every neighborhood in the City annually.

1. To provide all neighborhoods the tools to make their community one that offers the real expectation of a sound investment and an appealing home.
2. To increase housing investment in every neighborhood annually.
3. Increase owner-occupied homes in every neighborhood.
4. Increase commercial investment in neighborhoods zoned commercial and manufacturing.

Elimination of blight in Chattanooga

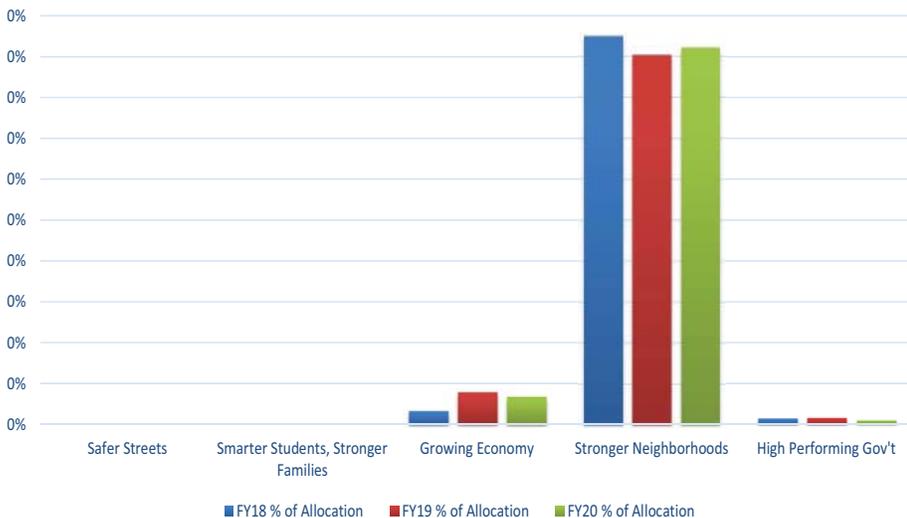
1. Reduce abandoned vacant land.
2. Increase compliance by 5 - 10% annually.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Properties brought into compliance	8,145	9,142	9,415	11,500
Time to issue building or land disturbing permit (days)	24	21	22	22

Department Summary				
	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Administration	\$ 641,937	\$ 813,461	\$ 387,801	\$ 1,044,952
Affordable Housing Prog.	58,645	53,759	0	1,569
Economic Development	263,520	247,748	653,807	626,644
Homeless Outreach Prog.	103,359	157,440	445,877	755,895
Outdoor Chattanooga	463,007	509,548	971,642	883,299
Trust for Public Land	119,500	100,000	0	0
Riverpark Art Maint. & Mgmt	132,293	160,184	221,591	239,428
Code Enforcement Office	1,328,209	1,626,158	1,983,139	1,975,155
Back Tax Prop. Abatement	0	109,616	100,000	100,000
ECD Home Repair Program	0	0	0	15,000
Real Estate Office	0	106,811	143,776	0
Land Development Office	2,663,762	2,752,767	3,040,280	3,109,131
Board of Plumbing Examiners	1,805	122	2,100	2,100
Board of Electrical Examiners	3,592	1,861	7,150	5,650
Board of Mechanical Examiner	544	947	1,850	1,850
Board of Gas Fitters	1,214	52	2,050	2,050
Board of Appeals & Variances	11,004	14,075	11,925	11,925
Neighborhood Services	365,635	385,665	408,625	434,807
Total Expenditures	\$ 6,158,026	\$ 7,040,214	\$ 8,381,613	\$ 9,209,454
Per Capita	\$ 35.52	\$ 40.61	\$ 47.20	\$ 51.01
Positions Authorized	78	88	94	102

Resources				
	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 4,799,053	\$ 5,342,284	\$ 6,130,209	\$ 7,338,971
Overtime	0	785	0	0
Operating	1,358,973	1,697,145	2,251,404	1,870,483
Revenue	3,867,219	4,330,114	3,970,790	4,269,700

ECONOMIC & COMMUNITY DEVELOPMENT - RESULTS AREA - FY 18 to FY 20



Community Development

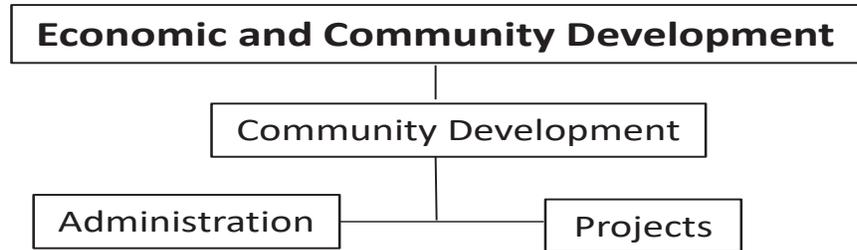
www.chattanooga.gov/communitydev

Mission:

To improve housing and employment opportunities for all low-to-moderate income Chattanooga residents and to provide the support needed to stabilize and revitalize low income communities.

Description:

Community Development, using grants from the U. S. Department of Housing and Urban Development, is dedicated to the revitalization of low-to-moderate income neighborhoods and the economic improvement of its residents. The department funds affordable housing initiatives, employment and business assistance, public facility and infrastructure improvements, and social services to assist the community as a whole. Due to Community Development being fully funded by Federal grants, their operating budget is not part of the Budgeting For Outcomes (BFO) process. Community Development is not subsidized by the City.



Goals & Objectives:

To increase availability and access to affordable, quality housing in the City's low-to-moderate income communities.

1. Increase neighborhood understanding of fair housing regulations to make sure good quality housing is accessible for lower income residents.
2. Increase the stock of available, quality housing by the creation of new homes and rental units or providing financing to enable residents to build a new home.
3. Help homeowners preserve existing housing and restore structures that have become uninhabitable.
4. Encourage home ownership as a means of further stabilizing the community.

To drive the revitalization of Community Development Block Grant eligible neighborhoods.

1. Strengthen the foundation of neighborhoods through infrastructure repairs and streetscape improvements.
2. Create or renew public facilities to be used as community centers in targeted neighborhoods.

To increase employment in lower income areas.

1. Use available resources and training to make sure that lower income residents have needed skills to get and retain good jobs.
2. Bolster the existing business base and encourage the creation of new enterprises through access to capital funds.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Increase the stock of safe, affordable rental units	81	221	43	221
Rehabilitate substandard housing # of units	471	281	142	281
Assists low/moderate income households with access to homeownership opportunities	18	20	3	20
No. of participants in Housing Education Programs	2,910	2,000	2,000+	2,000

Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Administration	\$ 445,062	\$ 556,768	\$ 573,770	\$ 557,540
Community Dev Proj	3,063,668	2,398,796	3,626,553	2,931,968
Total Expenditures	\$ 3,508,730	\$ 2,955,564	\$ 4,200,323	\$ 3,489,508
Per Capita	\$ 20.24	\$ 17.05	\$ 23.65	\$ 19.33
Positions Authorized	6	6	6	6

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 445,062	\$ 470,924	\$ 573,770	\$ 557,518
Operating	3,063,668	2,812,913	3,626,553	2,931,990
Revenue	2,820,321	3,259,693	3,438,143	3,489,508

Police

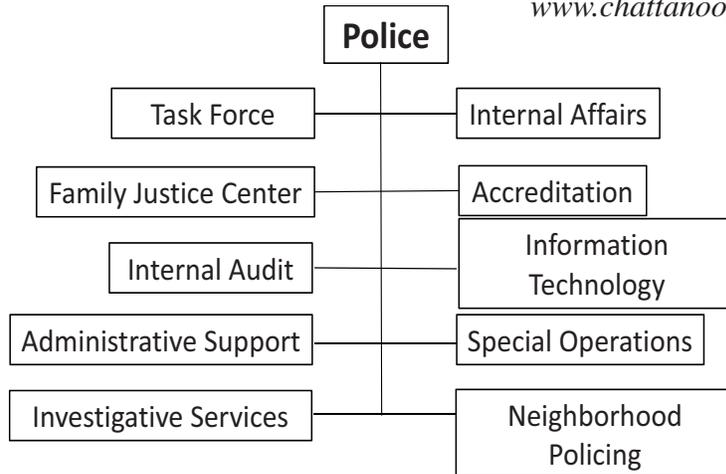
www.chattanooga.gov/police

Mission:

To develop and maximize relationships of trust and respect while enacting policies and procedures that work effectively to keep you, your family and our community safe .

Description:

The Chattanooga Police Department will support and maintain lasting relationships ensuring all members of our community are safe and feel safe in their homes, on their streets and in their neighborhoods by building and supporting community partnerships in conjunction with the best practices of community policing and problem solving.



Goals & Objectives:

Be Safe, Feel Safe

1. Improve public safety and feelings of safety – particularly through implementation of the principles learned and applied in the Violence Reduction Initiative.
2. Reduce violent crime
3. Minimize arrests and incarceration
4. Strengthen communities and relationships through increased positive contacts

Building Relationships, Creating Commitment

1. Both law enforcement and the community must play a critical role in addressing safety. Utilize progressive concepts, organizational models, resource deployment and strategies to demonstrate we value community
2. Develop and implement a customized version of community-oriented, problem-solving policing by focusing on the unique needs of our neighborhoods the department will create lasting relationships and build trust.
3. Dramatically improve public safety through the combination of the best of law enforcement practices and implementation of community-driven approaches.
4. Community-driven approaches will help law enforcement build lasting relations and create community wide commitment resulting in effective solutions.

Innovative Strategies

1. Utilize intelligence, data and technology to support our crime fighting and problem-solving efforts.

Performance Measures	Actual FY17	Goal FY18	Actual FY18	Goal FY19
Violent Crimes	1,675	1,675	1,662	1,451
Property Crimes	10,776	10,776	10,218	10,739

Based on calendar year

Department Summary

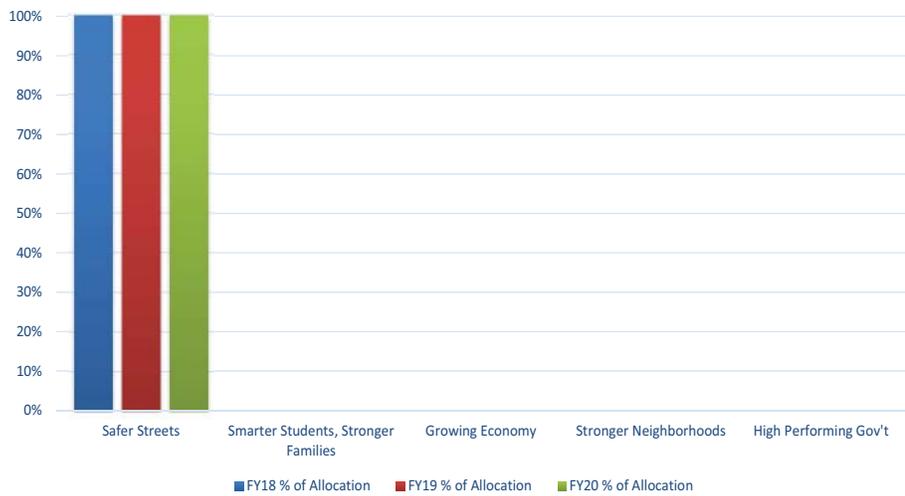
	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Police Administration	\$ 2,996,287	\$ 2,262,126	\$ 4,468,085	\$ 3,741,727
Neighborhood Policing	23,328,688	26,043,968	28,084,364	29,094,799
Investigations	10,101,564	11,383,328	13,109,154	13,267,621
Special Operations	4,199,170	4,490,186	5,316,974	5,911,387
Support Services	17,351,760	17,524,723	15,341,328	14,092,927
Communications	4,482,088	4,824,752	4,983,894	5,117,426
Animal Services	1,659,639	1,675,000	1,725,250	1,777,000
Total Expenditures	\$ 64,119,196	\$ 68,204,083	\$ 73,029,049	\$ 73,002,885
Per Capita	\$ 369.85	\$ 393.41	\$ 411.27	\$ 404.32
Positions Authorized	597	597	622	622
Sworn Authorized	486	486	498	498

*Automated Traffic Control (Special Revenue Fund) includes 2 authorized sworn positions. FY 20 total is 624.

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 44,040,540	\$ 50,059,523	\$ 55,122,232	\$ 54,973,787
Overtime	1,287,238	1,601,515	1,250,000	1,230,000
Operating	18,791,418	16,543,045	16,656,817	16,799,098
Revenue	479,832	432,027	411,600	409,200

POLICE - RESULTS AREA - FY 18 to FY 20



Fire

www.chattanooga.gov/fire-department

Mission:

To protect life, property and community resources through prevention, preparation, response and mitigation.

Description:

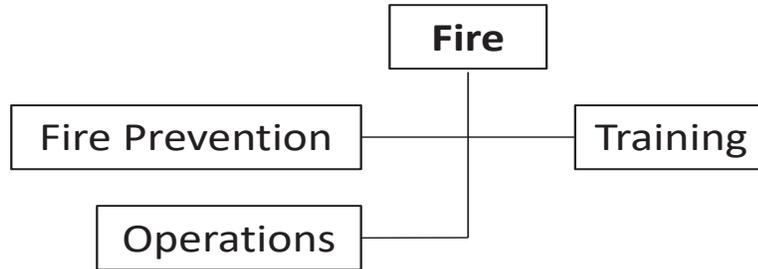
The department has four core divisions:

Fire Administration, Operations, Fire Prevention, and Training.

Operations includes 20 fire stations with 443 firefighters who respond to fire, automobile accidents, first response medical emergencies, hazardous materials incidents and other emergencies.

The Fire Prevention Bureau includes code enforcement, fire investigation, and fire safety education.

The Training Division provides instruction to all fire fighters on the latest tactics and technology in the fire service, and trains new recruits in fire academies.



Goals & Objectives:

Reduce fire fatalities and injuries for civilians and firefighters.

1. Meet or surpass National Fire Prevention Association (NFPA) reduction numbers for fatalities, injuries and total fires.
2. Pursue an aggressive fire prevention education program to reach throughout the community.

Reduce property loss resulting from fire.

Maintain or improve the City's Insurance Services Office (ISO) public protection classification in order to reduce insurance costs to residents and businesses.

Provide a timely first response to medical emergencies, and offer well-trained emergency personnel to administer appropriate treatment.

Provide a Homeland Security regional response.

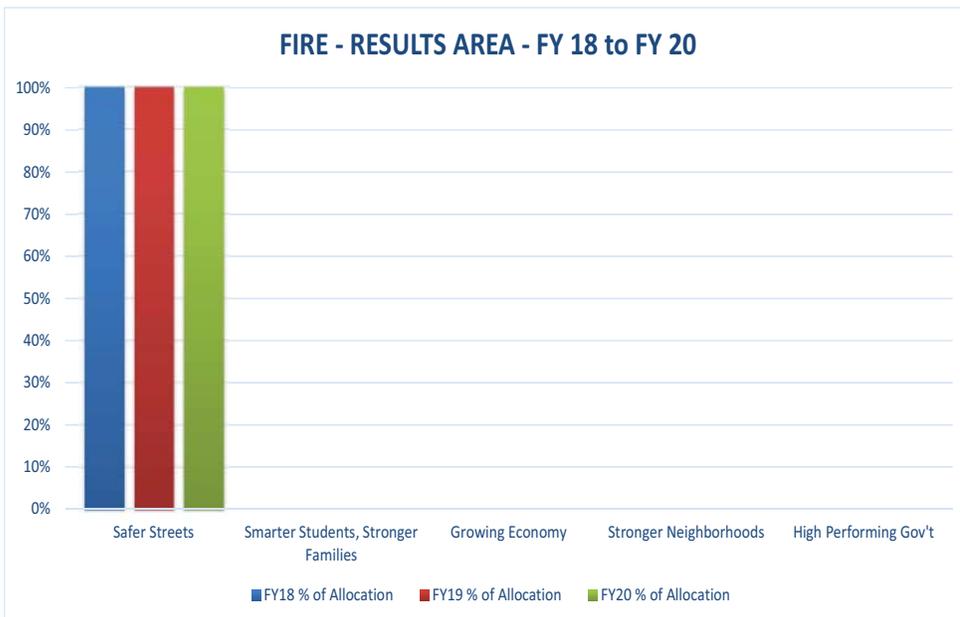
1. Establish a regional response team that is capable and ready to respond to any chemical, biological, radiological, nuclear or explosive (CBRNE) incident, as well as hazardous spills or structural collapse emergencies.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Average Response Time	5:20	5:20	5:20	5:20
Inspections	4,228	4,510	4,423	4,500
Building Fire Incidents	158	180	176	170

*Response time in minutes and seconds (mm:ss)

Department Summary				
	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Fire Administration	\$ 2,294,520	\$ 998,844	\$ 1,173,786	\$ 1,014,343
Operations	33,253,693	38,764,359	42,262,845	43,431,459
Prevention	1,335,611	1,485,129	1,559,200	1,630,888
Training	1,331,026	907,962	964,240	878,583
Total Expenditures	\$ 38,214,850	\$ 42,156,294	\$ 45,960,071	\$ 46,955,272
Per Capita	\$ 220.43	\$ 243.16	\$ 258.83	\$ 260.06
Positions Authorized	445	445	459	459
Sworn Authorized	429	429	443	443

Resources				
	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 34,353,348	\$ 37,929,202	\$ 41,647,270	\$ 42,901,625
Overtime	35,213	33,186	30,400	37,400
Operating	3,826,289	4,193,906	4,282,401	4,016,247
Revenue	662,845	452,917	434,000	528,000



Public Works

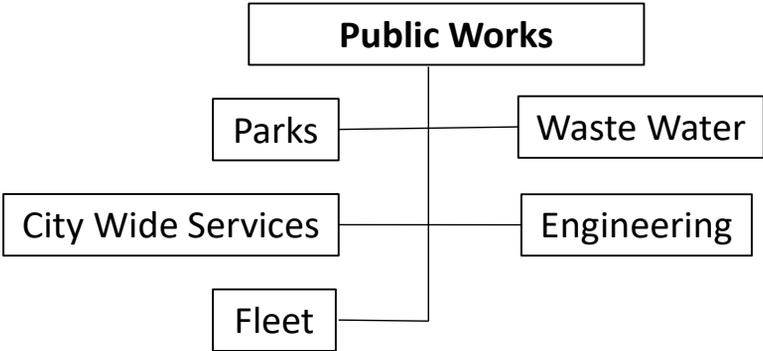
www.chattanooga.gov/public-works

Mission:

To preserve and enhance the quality of the physical environment and infrastructure through prompt, cost effective and courteous delivery of services which protect the health, safety and welfare of citizens.

Description:

The Department of Public Works includes engineering, solid waste and recycling, street maintenance and construction, fleet, water quality, wastewater collection and treatment, park maintenance, urban forestry and facilities management.



Goals & Objectives:

- Innovate**
Create efficiencies, reward excellent performance, reduce costs, improve effectiveness, leverage technology, and research and explore possibilities.
- Manage Risks**
Encourage and promote control measures to reduce negative consequences and increase safety in all operations.
- Promote Teamwork**
Invest in the workforce, encourage collaboration, strengthen community relationships and build partnerships.
- Improve Customer Service**
Ensure every customer interaction is positive by responding promptly, with cost effective solutions and service. Improve customer service with quality assurance and quality control programs.
- Promote Public Works**
Promote the importance of our services and the impact that these services have throughout the community.
- Ensure Sustainable Practices**
Ensure an appropriate balance between the environment, the community, and fiscal responsibility in all operations and practices. This includes maintaining total compliance with all environmental and facility permits and requirements.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Decrease Injuries	8	58	77	74
Average Employee Training Hours	31	40	40	40
Review Operational Procedures	95%	50%	40%	50%
Complete Service Requests on Time	98%	94%	88%	94%

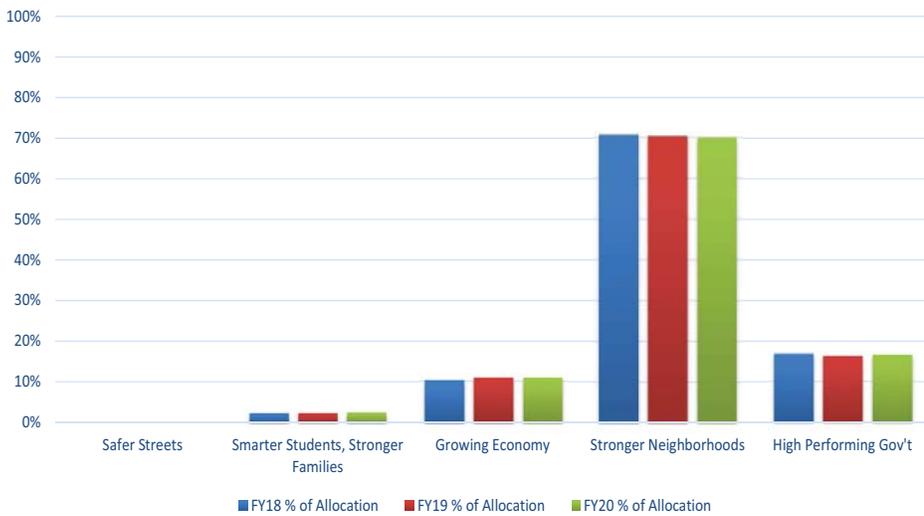
Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
General Fund	\$ 27,491,788	\$ 32,641,493	\$ 33,457,859	\$ 32,825,407
Interceptor Sewer Fund	84,114,935	111,481,035	103,157,899	106,985,500
Solid Waste Fund	12,480,214	6,416,523	5,878,200	4,378,841
Water Quality Fund	19,917,159	21,531,077	22,458,636	23,250,723
State Street Aid Fund	3,940,839	4,723,356	6,733,918	6,942,961
Total Expenditures	\$147,944,935	\$ 176,793,484	\$ 171,686,512	\$174,383,432
Per Capita	\$ 853.37	\$ 1,019.77	\$ 966.86	\$ 965.81
Positions Authorized	618	618	752	766

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 35,001,115	\$ 33,072,686	\$ 40,766,339	\$ 41,558,779
Overtime	714,577	813,221	353,500	355,000
Operating	131,311,932	142,907,577	130,566,673	132,443,678
Revenue	123,389,258	138,134,815	148,739,150	128,178,184

PUBLIC WORKS - RESULTS AREA - FY 18 to FY 20



Youth & Family Development

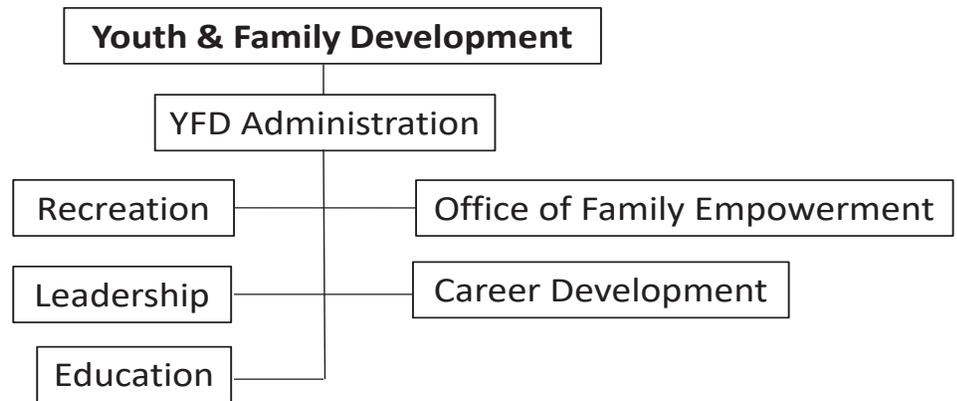
www.chattanooga.gov/youthandfamily

Mission:

To provide a strong emphasis on developing and educating youth and families in our community physically, socially, and morally. To provide safe, attractive and accessible facilities and programs that promote a healthy active lifestyle which will positively impact our community's economy and tourism. To expand, enhance and increase awareness and opportunities related to education, recreation and leadership development.

Description:

Youth and Family Development provides a wide variety of educational and recreational activities throughout a network of programs, parks and public facilities. The department includes Youth and Family Development Centers, Aquatics, Therapeutic Recreation activities, Sports, the Chattanooga Fitness Center, Champions Club tennis facility. The department is responsible for all athletic facilities maintenance including 65 athletic fields, a tournament quality tennis complex and 2 state of the art softball complexes. The Civic Centers promote the arts with programs that include art, craft, and music classes at Eastgate Senior Activity Center, Heritage House, and North River Civic Center. In addition to programs and information, publications are released to further enhance the awareness of the education and the arts.



Goals & Objectives:

To maximize usage and participation at the City's Youth and Family Development centers and recreational programs.

1. Increase the use/attendance of Youth and Family Development centers and programs, through an increased variety and number of quality program offerings in areas such as recreation, education, leadership and career development.
2. Enhance community participation through new approaches to marketing programs, facilities and services.

To increase access to resources and facilities for all residents, and to offer facilities and programs that appeal to all segments of our diverse community.

1. To ensure that all facilities are accessible to all city residents.
2. To ensure that a variety of programs are offered in diverse areas for youth and their families.
3. To reasonably anticipate the priorities or needs each community demands.
4. Provide safe and secure facilities with quality programs and training for all Chattanooga residents to enjoy and learn.
5. Identify and maintain opportunities for education, arts and recreation programs by actively seeking and sustaining sponsorships, partnerships and grants.
6. Cultivate new partnerships with public and private educational institutions and organizations.
7. Strengthen and develop effective community programming through collaboration with all City departments, as well as public and educational organizations.

To expand education, arts and recreational opportunities for underserved segments of the community.

1. Increase and develop networking and programming opportunities between education, arts and recreational groups, schools, non-profits and area churches.
2. Expand programming that addresses career and leadership development, diversity issues, social issues and community concerns.
3. Continue to work with area social services, art, and educational agencies to expand access to education, arts and recreational programs within the community.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Number of participants in YFD Recreation programs	N/A	92,000	123,749	100,000
Number of families self sufficient	84	100	84	175
Reduce violent incidents in centers	N/A	90	38	72

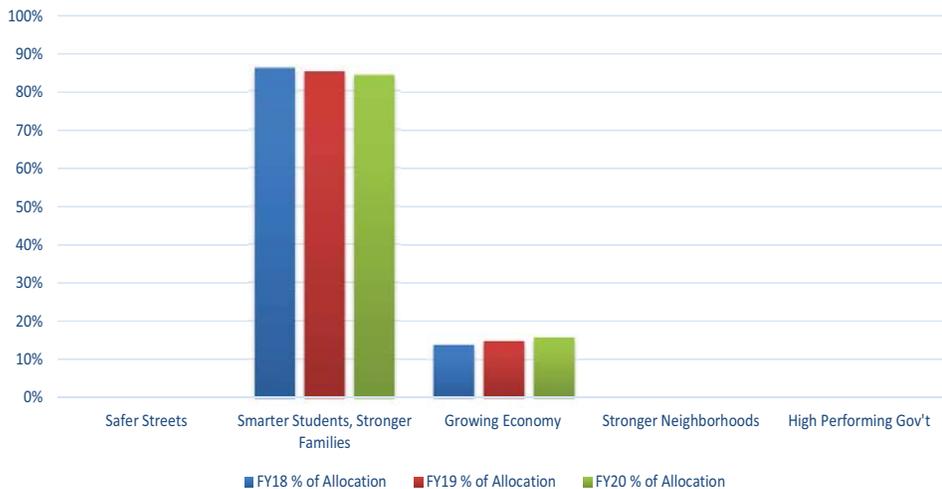
Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Administration	\$ 1,537,927	\$ 1,825,038	\$ 1,938,008	\$ 2,207,987
Complexes	1,442,179	1,442,558	1,685,429	1,765,311
Programs	2,695,946	2,784,554	3,003,540	2,403,782
Facilities	4,103,616	4,357,366	4,712,729	4,755,123
Total Expenditures	\$ 9,779,668	\$ 10,409,516	\$ 11,339,706	\$ 11,132,203
Per Capita	\$ 56.41	\$ 60.04	\$ 63.86	\$ 61.65
Positions Authorized	106	106	110	108

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 6,597,195	\$ 7,283,641	\$ 8,107,507	\$ 8,723,385
Overtime	95,492	80,901	53,000	53,000
Operating	3,086,981	3,044,974	3,179,199	2,355,818
Revenue	514,281	449,750	378,800	293,800

YOUTH & FAMILY DEVELOPMENT - RESULTS AREA - FY 18 to FY 20



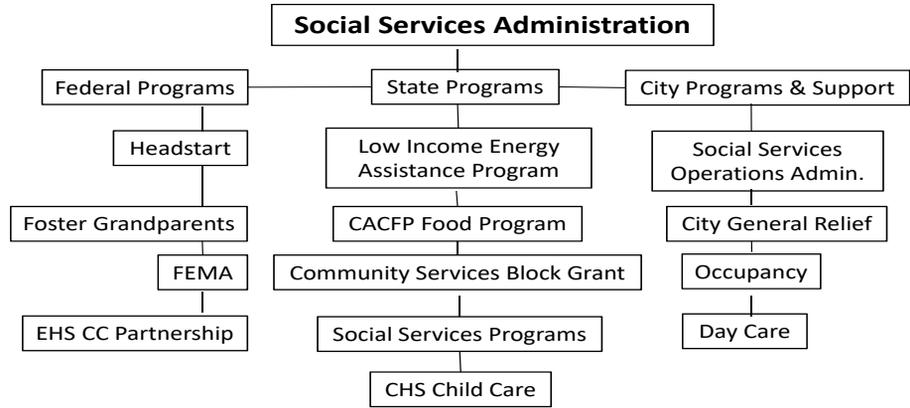
Youth & Family Development

Social Services - Federal Grants

www.chattanooga.gov

Mission:

To improve an individual's quality of life by providing a safety net of services for low income or disadvantaged citizens in Hamilton County through exceptional programming.



Description:

The Department of Human Services as a division of Youth and Family Development seeks to improve the lives of citizens in Hamilton County with a focus on lower income or disadvantaged citizens through a number of programs funded by the federal, state or local governments. Collaborations with internal and external partners provide services and connections necessary to achieve self-sufficiency. Services are provided through programs in Office of Early Learning/Chattanooga Head Start, Office of Family Empowerment and Foster Grandparent Program. The combination of programs offered creates smarter students and stronger families in line with the vision of the administration.

Goals & Objectives:

To Provide emergency assistance and an array of support services to vulnerable residents of Chattanooga and Hamilton County, which strengthen family connections, improve quality of life issues, empower them to become community stakeholders, and help them achieve self-sufficiency and maintain independent living.

1. Maintain the Foster Grandparents program to enable eligible older adults to help special needs children within their community, while strengthening their bond to the neighborhood.
2. Improve family outcomes through wrap around supports services and comprehensive community partnerships.
3. Assist families with supplemental services needed to sustain their quality of life through the Low Income Home Energy Assistance Program and goal-based case management programs and provide emergency assistance to aid families experiencing crisis situations to prevent foreclosures, evictions, and utility cut offs.
4. Provide high quality early care and education and comprehensive family supports through Chattanooga Head Start.

Performance Measures	Actual FY18	Goal FY19	Actual FY19	Goal FY20
Energy assistance	4,438	5,500	4,988	5,000
Social services clients receiving employment	314	150	135	100
Stabilized families	151	190	85	70
Households assisted	5,542	5,500	5,662	5,100
85% literacy skill improvement for enrolled Head Start children	75%	85%	74%	75%
47% gain in literacy and math for FGP students	87%	85%	83%	85%
Number of special needs children	273	204	256	275

Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Administration	\$ 1,275,479	\$ 945,653	\$ 1,052,743	\$ 1,295,024
Head Start	11,495,719	11,037,399	12,125,045	12,125,045
Day Care	325,051	325,051	0	0
Foster Grandparents	487,088	487,088	505,860	505,860
LIHEAP	2,234,151	2,220,651	2,656,039	2,656,039
CSBG	649,256	649,256	603,200	603,200
Social Services Programs	26,569	35,602	85,358	85,358
City General Relief	13,580	13,580	25,000	25,000
Emergency Food & Shelter	21,646	0	22,750	22,750
Other	18,350	6,895	25,000	25,000
Total Expenditures	\$ 16,546,889	\$ 15,721,175	\$ 17,100,995	\$ 17,343,276
Per Capita	\$ 95.44	\$ 90.68	\$ 96.31	\$ 96.05
Positions Authorized	317	317	298	277

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 7,642,117	\$ 9,156,952	\$ 9,123,226	\$ 9,885,482
Overtime	22,272	18,373	6,000	6,000
Operating	7,123,977	6,545,850	7,971,770	7,451,794

Note: Due to Youth & Family Development Social Services being funded by Federal grants, their entire budget is not part of the Budgeting For Outcomes (BFO) process. However, a portion of Administration (\$1,295,024) is subsidized by the City and is subject to the BFO process. For both FY19 and FY20, this subsidy was entirely "Smarter Students Stronger Families" Results Area.

Transportation

www.chattanooga.gov/transportation

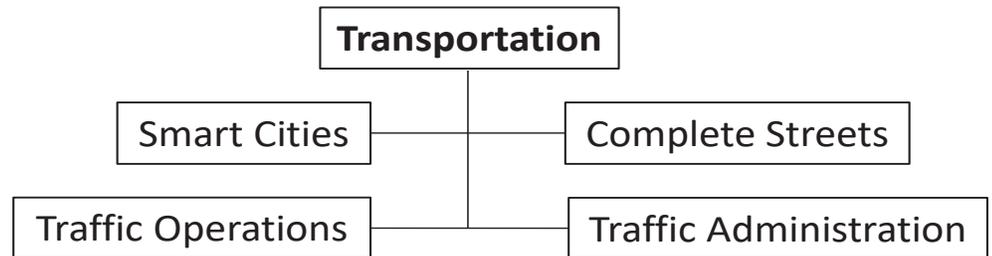
Mission:

To make efficient transportation viable for all commuters – cyclists, pedestrians, transit users and motorists while enhancing multi-use public spaces for all people.

Description:

The Chattanooga Department of Transportation (CDOT) is a steward of the transportation network that supports our community's priorities: public safety, stronger neighborhoods, economic and community development and fiscal responsibility. CDOT emphasizes transparency and collaboration with the community and provides effective services at the best value. A major facet of our department strategy is to provide facilities that encourage multiple uses of our transportation network allowing for driving, biking, walking and riding transit.

To support those priorities, CDOT plans, designs, constructs and maintains the city's transportation infrastructure to offer modal choice for residents and visitors.



Goals & Objectives:

1. Safer Streets:

- Analyze CDOT's network for traffic safety and efficiency: Design signal timing, pavement marking, signage, with adherence to Chattanooga Codes and Regulations, Federal Highway Administration (FHWA) Regulations and Guidance, American Association of State Highway and Transportation Officials (AASHTO) requirements and guidance, the Manual for Uniform Traffic Control Devices (MUTCD) and the National Association of City Transportation Officials (NACTO) Urban Street Design Guide.
- Maintain CDOT's traffic control assets: Signs, pavement markings, traffic signal maintenance and construction, manage 311 requests and service requests.

2. High Performing Government:

- Implement excellent project development from capital planning and programming to construction: collaborate with other departments, stakeholders, citizens and adhere to schedules and budgets.
- Interact with public:
 - Review of private development projects to protect the public right-of-way (ROW) and efficiency of the network such as the inclusion of multi-modal accommodation, congruence with long-range planning and vision, and day-to-day traffic engineering impacts.
 - Review citizen requests for improvements and suggestions to traffic conditions, such as neighborhood traffic management, maintenance of our street and traffic network, such as street light, traffic light, pavement marking, signage, paving and other conditions of our streets and sidewalks.
 - Review and approve Special Event Permits, Temporary Use Permits and Abandonment and Franchise Agreements in the ROW.

3. Growing Economy:

- Lead the capital planning process for CDOT projects with a focus toward maximum return on investment, long-term durability, low maintenance costs and efficient use of tax payer dollars: Guide long range planning efforts, manage Local Area Project Agreements with TDOT, lead collaboration with other departments to prioritize projects

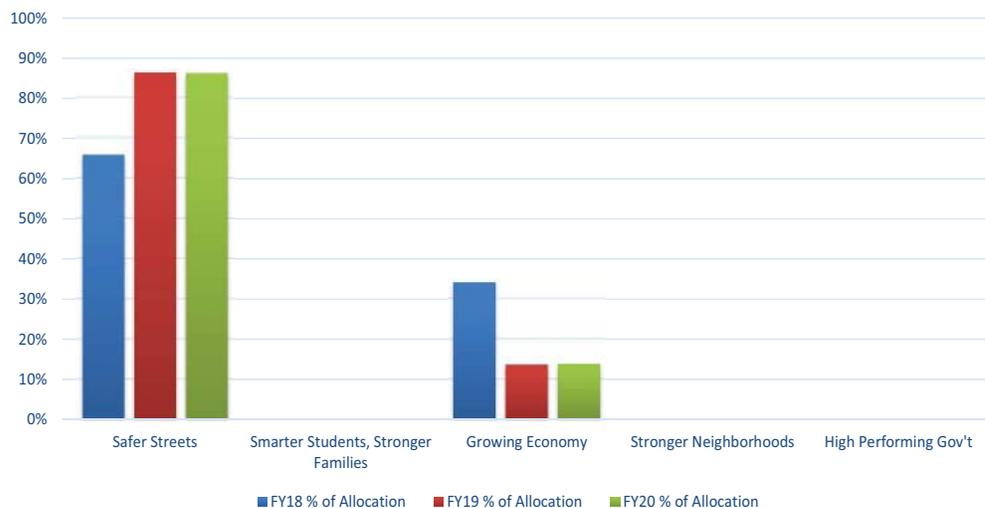
Department Summary

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Traffic Eng. Admin	\$ 829,631	\$ 1,074,052	\$ -	\$ -
Street Lighting	3,134,055	3,698,747	0	0
Traffic Operations	2,229,382	2,347,253	4,479,234	4,219,777
Transportation Admin	508,052	653,695	510,518	530,626
Transp. Design & Eng.	836,543	911,839	0	0
Smart Cities	0	1,769	5,013,938	5,826,614
Complete Streets	0	0	998,747	1,081,596
Paving	2,931,000	2,124,852	0	0
Total Expenditures	\$ 10,468,663	\$ 10,812,207	\$ 11,002,437	\$ 11,658,613
Per Capita	\$ 60.38	\$ 62.37	\$ 61.96	\$ 64.57
Positions Authorized	59	59	61	65

Resources

	Actual FY16/17	Actual FY17/18	Budget FY18/19	Budget FY19/20
Personnel	\$ 3,787,211	\$ 4,135,031	\$ 4,421,312	\$ 4,899,686
Overtime	45,234	48,545	24,181	16,000
Operating	6,636,218	6,628,631	6,556,944	6,742,927
Revenue	38,125	46,364	10,818	36,700

TRANSPORTATION - RESULTS AREA - FY 18 to FY 20





Debt Service Fund

Fiscal Year Ending June 30, 2020

The Debt Service Fund was established to account for all principal and interest payments on the City's general long-term debt. This fund is accounted for using the modified accrual method of accounting. The long-term debt is composed of City of Chattanooga General Obligation Bonds, Notes Payable, and Capital Leases. A majority of the outstanding debt is general obligation bonds. The debt can be either Direct Indebtedness, in which case an operating transfer is made from the General Fund for the maturity payments, or it can be an Indirect Indebtedness, with the supporting fund transferring funds for the maturities. The following chart shows the history of the City's debt over the past seven years and the relationship between Direct and Indirect Indebtedness.

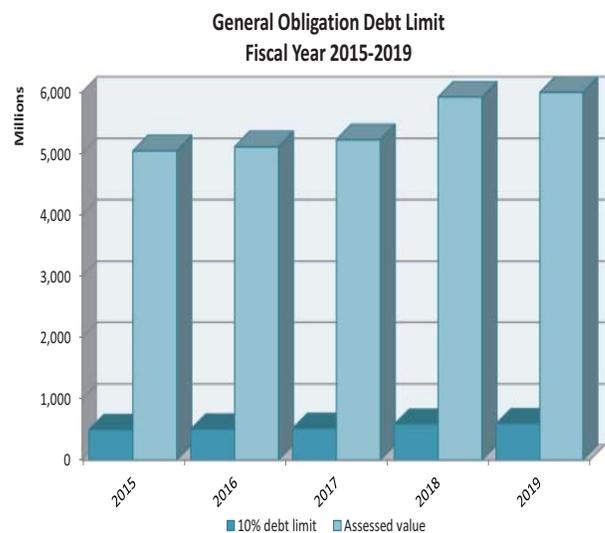
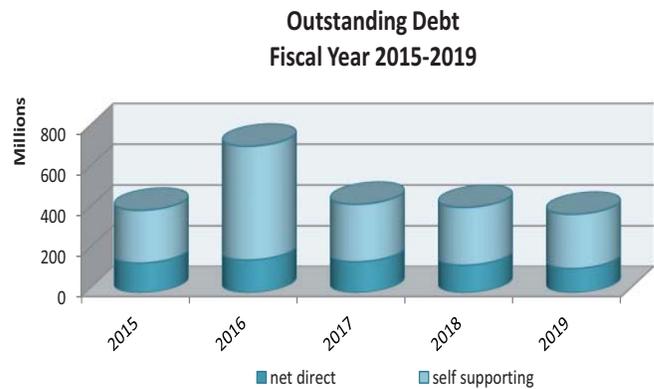
Gross outstanding indebtedness as of June 30, 2019 is \$388,039,735. This amount includes a 30-year Chattanooga Downtown Redevelopment Lease Rental Revenue Bonds of \$60,435,000 with final payment due on October 1, 2029. Total authorized unissued debt from the State of Tennessee Revolving Loan Fund for sewer infrastructure improvements is \$68,760,236. Total authorized unissued General Obligation debt is \$27,985,137.

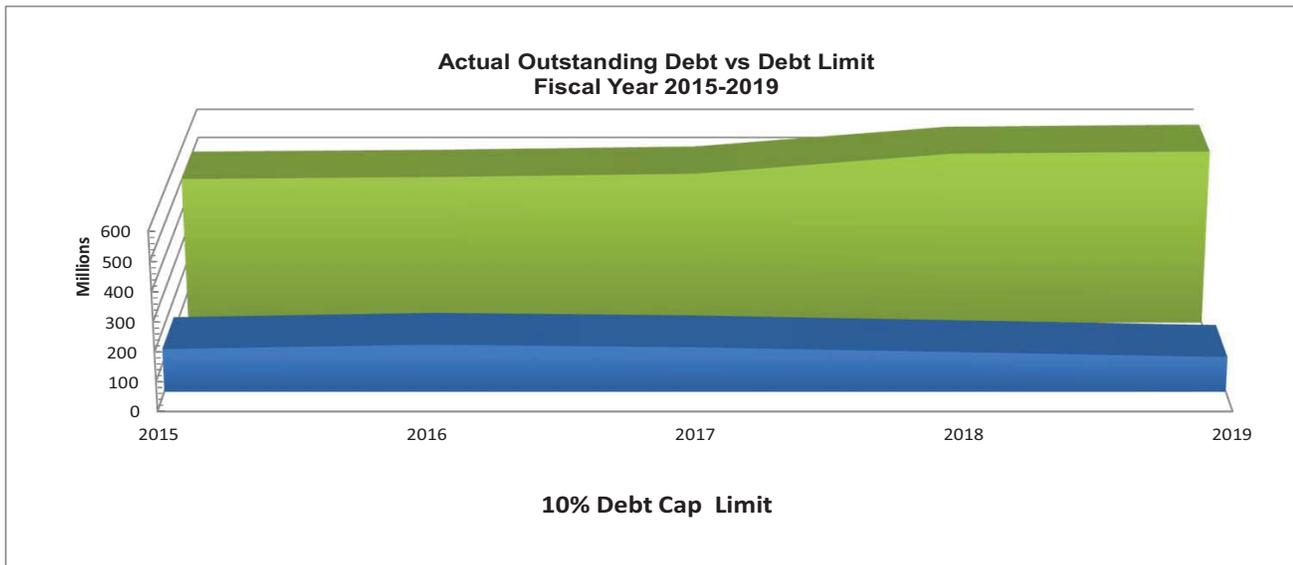
The City government is authorized by the City Charter to issue bonds. Title 6, Chapter V, Article I, Section 6.107 of the Charter creates this authority and at the same time creates a debt limit.

Sec.6.107. General Debt Limit. Hereafter no bonds shall be issued by the City of Chattanooga in such an aggregate amount as will create or increase the total bonded indebtedness of said City more than ten percent (10%) of the assessed valuation for the preceding year of all taxable property in said City.

The chart to your right shows the debt limit for the past five years, based upon the assessed property valuation for the same period of time. After viewing the debt limits imposed by the City Charter when considering the assessed property valuation, the next chart presented compares the Net Direct Indebtedness with the 10% Debt Limit.

The Net Direct Indebtedness is the Gross Indebtedness less the Self-Supporting Indebtedness and the Debt Service Fund Balance for each year. As is evidenced by the following chart, the City's Net Legal Debt Margin is very favorable.





In October 2000, the City entered into a 30-year noncancelable capital lease agreement with the Chattanooga Downtown Redevelopment Corporation (CDRC), formerly the Southside Redevelopment Corporation, for the purpose of financing the cost of designing, acquiring, constructing and equipping four (4) facilities in the Tourist Development Zone comprising of more than 631,210 sq. ft. at a cost of over \$120M. The lease provides for semi-annual payments in amounts sufficient to meet the annual debt service requirements on \$129M in revenue bonds issued by the Industrial Development Board (IDB) of the City of Chattanooga on behalf of the CDRC, a non-profit corporation. IDB bonds are secured by payments to be made by the CDRC. The lease payments are funded by the city's share from the 1/4% increase in the county-wide sales tax passed by the county-wide referendum (see overlapping debt schedule), income from The Chattanooga, state incremental sales tax generated in the Tourist Development Zone and interest income from a debt service fund in excess of \$9M included as part of the bond issue. The City's obligation under the Lease rental agreement is estimated at \$60,435,000 at June 30, 2019. The debt service reserve fund held by the fiscal agent at June 30, 2019 is \$9,681,722. The fiscal agent is required by the agreement to apply any interest on the debt service reserve fund toward the lease payments. The debt service reserve fund will be used to retire debt near the end of the lease.

In FY14, the City entered into a loan agreement with the State of TN Department of Environment and Conservation for an amount up to \$66,800,000 from the State Revolving Loan Fund. The loan is for sewer projects related to upgrades and expansion of the Moccasin Bend Waste Water Treatment Plant. The loan has an interest rate of 1.67% with repayment over 20 years. The city also issued \$32,020,000 General Obligation Bonds, Series 2013 for FY13 and FY14 capital projects approved by council. This included technology infrastructure upgrades and software at \$1,801,750; Firing Range for \$900,000; Road improvements and infrastructures for \$15,484,964, Hixson recreation center and other public facility improvements for \$10,684,000 and \$5,656,000 for Water Quality improvements.

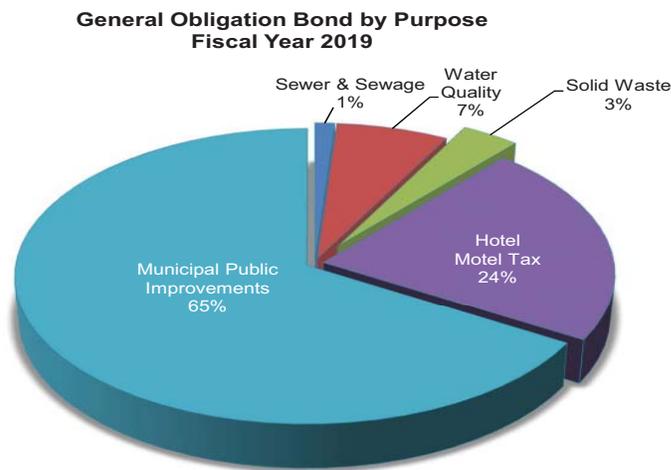
In FY15, the City issued \$25,925,000 General Obligation Refunding Bonds, Series 2014A to provide funds to refund \$13,545,000 General Obligation Refunding Bonds, Series 2005A maturing on September 1, 2018 through September 1, 2019, and \$13,200,000 General Obligation Bonds, Series 2006A maturing November 1, 2017 through November 1, 2026.

In FY16, the City entered into a loan agreement with the State of TN Department of Environment and Conservation for an amount up to \$42,500,000 from the State Revolving Loan Fund. The loan is for sewer projects related to upgrades and expansion of the Moccasin Bend Waste Water Treatment Plant. The loan has an interest rate of 1.29% with repayment over 20 years. The city also issued \$36,345,000 General Obligation Bonds, Series 2015 for FY15 and FY16 capital projects approved by council. This included technology infrastructure upgrades

and software at \$4,665,805, fire infrastructure and equipment improvements for \$5,362,000; Road improvements and infrastructures for \$12,751,169, Miller Park, Bell Park and other public facility improvements for \$6,142,000, \$3,800,000 park development, \$4,000,000 for a new Family Justice Center and \$9,500,000 for Water Quality improvements.

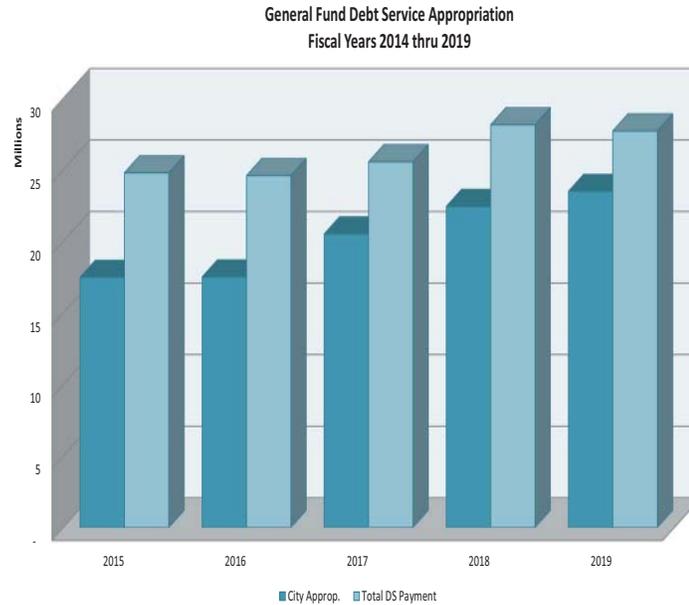
In FY17, the City entered into a \$5,977,735 5 year capital lease agreement with Motorola for the purchase of communication radios. The city also issued \$8,200,000 General Obligation Bonds, Series 2017A for FY17 capital projects approved by council. This included \$1,000,000 Fire Apparatus replacement; \$6,000,000 new Avondale Youth and Family Development Recreation Center Road improvements and infrastructures for \$,448,000 and other public facility improvements for \$2,000,000. The City also issued \$15,410,000 General Obligation Refunding Bonds Series, 2017B to partially refund the 2007A issue.

In FY18, the City entered into a loan agreement with the State of TN Department of Environment and Conservation for an amount up to \$18,100,000 from the State Revolving Loan Fund. The loan is for sewer projects related to Wet Weather Combined Sewer Storage and MBWWTP Solids Process Optimization. The loan has an interest rate of 1.53% with repayment over 20 years. The City also entered into an equipment lease-purchase agreement to finance golf carts for the municipal golf courses totaling \$346,000 and entered into an equipment lease-purchase agreement to finance conductive electronic weapons (tasers) for the Chattanooga Police Department totaling \$625,799.



In FY19, the City entered into a loan agreement with the State of TN Department of Environment and Conservation for an amount up to \$24,000,000 from the State Revolving Loan Fund. The loan is for sewer projects related to upgrades and expansion of the Moccasin Bend Waste Water Treatment Plant. The loan has an interest rate of 2.05% with repayment over 20 years. The CDRC sold the Chattanooga Hotel and authorized and directed the issuance of (i) lease rental revenue refunding bonds in the aggregate principal amount of \$32,235,000 to be designated Chattanooga Lease Rental Revenue Refunding Bonds, Series 2018A (Tax-Exempt) (the "Series 2018A Bond") to refund a portion of the outstanding Series 2007 Bonds; (ii) lease rental revenue refunding bonds in the aggregate principal amount of \$16,655,000 to be designated Chattanooga Lease Rental Revenue Refunding Bonds, Series 2018B (Taxable) (the "Series 2018B Bond") to refund a portion of the outstanding Series 2007 Bonds; (iii) lease rental revenue refunding bonds in the aggregate principal amount of \$28,200,000 to be designated Chattanooga Lease Rental Revenue Refunding Bonds, Series 2018C (Taxable) (the "Series 2018C Bond") to refund a portion of the outstanding Series 2010 Bonds; and (iv) lease rental revenue refunding bonds in the aggregate principal amount of \$10,660,000 to be designated Chattanooga Lease Rental Revenue Refunding Bonds, Series 2018D (Taxable) (the "Series 2018D Bond" and, together with the Series 2018A Bond, the Series 2018B Bond and the Series 2018C Bond, the "Series 2018 Bonds") to refund a portion of the outstanding Series 2010 Bonds. \$388,039,735 Gross Outstanding Indebtedness of the City of Chattanooga as of June 30, 2019 reflects the financing decisions being made by the City to meet its long-term goals. The pie chart shows the City is concentrating on Municipal Public Improvements General Obligation Bonds to satisfy the needs generated by these goals. All of the Sewer portion of the debt and 35% of the debt for Municipal Public Improvements is self supported debt.

The City is in an excellent position to issue additional debt if required for future projects. The operating transfer from the General Fund to pay the non-supported portion of the debt has remained fairly constant for the past five years, as reflected in the chart below.



In FY 2015, the General Fund appropriated \$17,485,009 which included funding for current outstanding debt. The FY 2015 capital budget included the use of bonds for projects totaling \$17,821,617.

In FY 2016, the General Fund appropriated \$19,204,000 which included funding for current outstanding debt. The capital budget reduced to \$17,504,272 for planned use of \$1,699,728 from the Debt Service fund balance. The FY 2016 capital budget included the use of bonds for projects totaling \$12,299,357.

In FY2017, the General Fund appropriated \$20,514,537 which included funding for current outstanding debt. The FY2017 capital budget included the use of bonds for projects totaling \$9,477,732.

In FY2018, the General Fund appropriated \$22,434,479 which included funding for current outstanding debt. The FY2018 capital budget included the use of bonds for projects totaling \$6,450,000.

In FY2019, the General Fund appropriated \$23,487,712 which included funding for current outstanding debt. The FY2019 capital budget included the use of bonds for projects totaling \$7,365,647.

In FY2020, the General Fund appropriated \$20,940,110 which included funding for current outstanding debt. The FY2020 capital budget included the use of bonds for projects totaling \$9,900,490. The city plans to sell bonds in the fall of 2019 to fund the FY18, FY19 and FY20 capital budgets.

Overlapping Debt

In addition to the City, the County has the power to issue debt and to levy taxes or cause taxes to be levied on taxable property in the City. As of June 30, 2019, the County had gross outstanding general obligation bonded debt of \$314,026,008. The percentage of County net indebtedness applicable to the City is 58.2806% or \$183,016,242. Also included in this section on Debt Service are schedules on Debt Ratios as of June 30, 2019, Historical Debt Ratios, and an analysis of General Obligation Debt as of June 30, 2019.

Outstanding General Obligation Debt

General Obligation Bonds by Purpose	
Municipal Public Improvement(GenGovt)	147,233,811
Municipal Public Improvement Bonds(Sewer)	1,322,666
Municipal Public Improvement Bonds(SoWa)	4,792,626
Municipal Public Improvement Bonds(WaQu)	11,295,898
Municipal Public Improvement Bonds(CDRC)	60,435,000
Total Bonded Indebtedness	225,080,001
Other Long-Term Indebtedness	
HUD Sec 108 Notes	1,526,000
2016 Radio Capital Lease	3,586,641
2018 Golf Course Capital Lease	265,007
2018 Tasers Capital Lease	249,600
General Obligation Capital Outlay Notes	9,571,170
Business Obligation Capital Outlay Notes	147,761,316
Total Long-Term Indebtedness	162,959,734
Gross Direct Indebtedness	388,039,735
Less: Self-Supporting Indebtedness	
Sewer and Sewage Facilities Bonds	1,322,666
State Revolving Loan-CSO (ISS portion)	147,577,039
Municipal Public Improvement Bonds(SoWa)	4,792,626
Tennessee Municipal Bond Notes (SoWa)	184,277
Municipal Public Improvement Bonds(WaQu)	11,295,898
Municipal Revenue Bonds(CDRC)	60,435,000
Hotel/Motel Tax Revenue Pledge	39,458,662
HUD Sec. 108 Notes	1,526,000
Total Self Supporting Indebtedness	266,592,168
Debt Service Fund ⁽⁷⁾	3,049,310
Net Direct Indebtedness	118,398,257
Plus: Estimated Net Overlapping Indebtedness	183,016,242
Net Direct and Net Overlapping Indebtedness	301,414,499

- Note:*
- (1) Represents all outstanding bonded debt including Sewer and Sewage Facilities Bonds.
 - (2) Funding will be paid by revenues from incremental State sales tax, profits from the Chattanooga center, and the city's Share of the 1/2% increase in the county-wide sales tax passed by county-wide referendum held in February 2004. This increase replaced the 1/2% city-only sales tax effective July 1, 2004.
 - (3) Sewer and Sewage Facilities Bonds have the pledge of unlimited ad valorem taxes on all taxable property in the City for their repayment. However, such bonds have been paid by the City from revenues derived from the operation of the City's Interceptor Sewer System.
 - (4) This amount represents 100 percent of the outstanding balance on a State revolving loan, which will be paid by the City from revenues derived from the operations of the City's Interceptor Sewer System and from the operations of the Water Quality fund.
 - (5) The City of Chattanooga is the lead agent on the State of Georgia Revolving Loan; however, the debt is to be repaid by participating North Georgia municipalities.
 - (6) \$16,088,524 represents the outstanding balance of 2013, 2014, 2015 and 2017 Municipal Public Improvement Bonds of which \$11,295,898 is related to Water Quality and \$4,976,903 is related to Solid Waste, which will be paid by the city from the revenue derived from the operations of these funds.
 - (7) This represents unaudited Fund Balance at June 30, 2019.

Debt Ratios

	<u>Amount of Indebtedness</u>	<u>Per Capita</u> ¹	<u>Percentage of Assessed Valuation</u> ²	<u>Percentage of Full Valuation</u> ³
Gross Direct Indebtedness ⁴	\$ 388,039,735	\$ 2,149	6.48%	2.05%
Net Direct Indebtedness ⁴	118,398,257	656	1.98%	0.62%
Gross Direct and Net Overlapping Indebtedness ⁵	506,437,992	2,805	8.45%	2.67%
Net Direct and Net Overlapping Indebtedness ⁵	301,414,499	1,669	5.03%	1.59%
Per Capita Assessed Valuation ¹	\$33,191 *			
Per Capita Full Valuation ¹	\$105,032 *			

*Based on 2019 population estimate.

- Notes:
- (1) The City's population in 2019 was estimated at 180,557.
 - (2) The City's preliminary assessed valuation of taxable property as of June 30, 2019 was \$5,992,784,141.
 - (3) The City's estimated full valuation of taxable property as of June 30, 2019 was \$18,964,234,130.
 - (4) See "Historical Debt Ratios" under this section.
 - (5) The County's net overlapping indebtedness is \$314,026,008. The City's share is \$183,016,242. (58.2806%).
 - (6) Direct and overlapping includes \$40,984,662 of self-supporting governmental debt and \$225,607,506 of self-supporting enterprise debt

<u>Ratio</u>	<u>Requirement</u>	<u>Actual</u>
General Fund Balance Requirement	> 15%	28.22%
Average Life of Total Debt	< 10 Years	9.39
Percentage of Principal Paid within 10 Years	> 50%	81.70%
Per Capita Debt/Per Capita Income	< 4%	1.47%
Per Capita Debt/Per capita Assessed Value	< 4%	1.98%
Debt Service/General Government Operation Expense	< 10%	8.57%

FY17 Bond Rating Comparison for Hamilton County & Ten Largest Tennessee Cities

<u>Ranking</u>	<u>City</u>	<u>Standard &</u>		
		<u>Fitch</u>	<u>Poor's</u>	<u>Moody's</u>
1	Memphis		AA	AA2
2	Metro Nashville	AA+		AA2
3	Knoxville	AAA	AA+	AA2
4	Chattanooga	AA+	AAA	
5	Clarksville	A		AA2
6	Murfreesboro		AA	AA1
7	Jackson		AA	
8	Franklin		AAA	AAA
9	Johnson City	AA		AA2
10	Bartlett		AAA	AA1
11	Hamilton County	AAA	AAA	AAA

Future Capital Financing

Each year the City develops and formally adopts a long range, five year capital improvement program (CIP). Annually, as part of the CIP process, the City departments are asked to review and prioritize their capital needs for the next five years. The capital projects for the first fiscal year of the five year CIP form the basis of the capital budget for that fiscal year. When the capital budget projects are finalized for the fiscal year, those projects are formally adopted by the City Council. The capital budget is funded each year from a variety of sources including debt proceeds, City appropriations, and Federal and State aid. Since departmental needs often change over time, the CIP is considered preliminary and subject to change until a capital budget is formally adopted by the City Council for a given fiscal year.

Department	2020	2021	2022	2023	2024
General Government	\$ 8,581,801	\$ 4,300,031	\$ 2,753,635	\$ 2,230,939	\$ 824,941
Public Works	132,793,354	109,309,000	75,540,000	58,170,000	42,190,000
Youth & Family Development	550,000	550,000	2,500,000	-	-
Economic & Community Development	2,573,700	4,733,000	3,600,000	3,000,000	2,000,000
Police	768,325	731,600	707,100	300,000	300,000
Fire	2,335,000	2,125,000	2,825,000	-	-
Transportation	47,282,605	26,444,657	24,884,000	20,562,900	26,781,561
Total	\$ 194,884,785	\$ 148,193,288	\$ 112,809,735	\$ 84,263,839	\$ 72,096,502

Other Long-Term Indebtedness

As of June 30, 2019, the City had the following other outstanding long-term indebtedness.

	Outstanding Amount	Issue Dated	Maturity
State of Tennessee Revolving Loan 2003-168	14,000,942	02/03/2003	10/20/2024
Tennessee Municipal League Bond Pool (2004)	7,794,868	05/20/2005	04/20/2025
HUD Section 108 Loan Program (2008) (1)	1,526,000	06/01/2008	06/01/2024
State of Tennessee Revolving Loan 2007-204	8,799,247	06/06/2007	05/28/2032
State of Tennessee Revolving Loan 2011-289	17,360,888	11/01/2011	11/01/2028
State of Tennessee Revolving Loan 2012-307	29,265,182	06/25/2013	06/25/2038
State of Tennessee Revolving Loan 2013-318	58,853,446	06/18/2014	06/18/2038
2014 Hamilton County Dept of Education (2)	1,960,579	08/01/2014	08/01/2019
2016 Regional Communication Capital Lease	3,586,641	08/01/2017	08/01/2021
State of Tennessee Revolving Loan 2016-357	18,830,008	02/08/2016	02/08/2039
2018 Golf Course Capital Lease	265,007	01/04/2018	03/04/2023
2018 Tasers Capital Lease	249,600	11/04/2017	11/04/2021
State of Tennessee Revolving Loan 2018-405	467,329	05/10/2019	05/10/2039
Total	<u>\$ 162,959,737</u>		

- Notes:
- (1) Loan agreement to pay off Fannie Mae note and establish a brownfield revolving loan fund. Community Development Block Grant program income will be used to retire the debt.
 - (2) Agreement between Hamilton County Board of Education and the City of Chattanooga toward resolution of the City's past due Liquor-by-the Drink Tax Liability and the resolution of the Board of Education's past due Water Quality Fees (\$1,565,425 to be paid over 6 years)

City of Chattanooga, Tennessee
General Obligation Self Supporting Bonded Debt Service Requirements
As of June 30, 2019
Sewer & Sewage Facilities Bonds
Municipal Public Improvement Bonds (Water Quality and Solid Waste)
State Revolving Loan (CSO Water Quality and Interceptor Sewer)
Chattanooga Downtown Redevelopment Corporation

Fiscal Year	Principal	Interest	P & I Requirements
2020	16,376,575	5,248,513	21,625,088
2021	15,995,710	4,782,941	20,778,651
2022	16,369,061	4,328,936	20,697,997
2023	16,729,929	3,864,503	20,594,432
2024	17,162,256	3,382,174	20,544,430
2025	17,108,275	2,885,811	19,994,086
2026	15,404,303	2,445,726	17,850,029
2027	15,215,180	2,035,279	17,250,459
2028	14,720,893	1,652,988	16,373,881
2029	15,449,742	1,268,157	16,717,899
2030	8,155,835	993,158	9,148,993
2031	8,284,224	837,769	9,121,993
2032	7,232,245	699,504	7,931,749
2033	7,130,095	589,530	7,719,625
2034	7,240,842	478,783	7,719,625
2035	7,353,363	366,262	7,719,625
2036	7,467,711	251,914	7,719,625
2037	7,583,874	135,751	7,719,625
2038	3,540,563	36,500	3,577,063
2039	1,086,830	14,020	1,100,850
2040	-	-	-
2041	-	-	-
Total	225,607,506	36,298,218	261,905,724

Includes CDRC (Southside) Capital Lease of \$60,435,000 which is supported by local-option sales tax. Total authorized unissued debt at June 30, 2019 consists \$68,760,236 from State Revolving Loan Fund for Sewer infrastructure and \$27,985,137 General Obligation Bonds to fund capital projects.

City of Chattanooga, Tennessee
General Obligation Debt Service Requirements
As of June 30, 2019

Fiscal Year	Principal	Interest	Total
2020	17,804,770	5,942,851	23,747,621
2021	17,256,150	5,417,755	22,673,905
2022	17,205,129	4,815,658	22,020,787
2023	16,077,087	4,244,099	20,321,186
2024	16,403,771	3,608,932	20,012,703
2025	14,810,762	3,003,547	17,814,309
2026	15,140,490	2,378,690	17,519,180
2027	13,004,070	1,716,592	14,720,662
2028	10,540,000	1,239,656	11,779,656
2029	10,600,000	903,025	11,503,025
2030	6,845,000	545,100	7,390,100
2031	6,745,000	247,050	6,992,050
2032	-	-	-
2033	-	-	-
2034	-	-	-
2035	-	-	-
2036	-	-	-
Total	162,432,229	34,062,955	196,495,184

Does not include CDRC (Southside) Capital Lease of \$60,435,000 which is supported by local-option sales tax. Total authorized unissued debt at June 30, 2019 consists of \$68,760,236 from State Revolving Loan Fund for Sewer infrastructure and \$27,985,137 General Obligation Bonds to fund capital projects.

CITY OF CHATTANOOGA, TENNESSEE
ANALYSIS OF GENERAL OBLIGATION DEBT
June 30, 2019

	ADJ-2018 Outstanding June 30, 2018	Interest Pd FY 2019	Issued FY 2019	Retired FY 2019	Refunded FY 2019	Outstanding June 30, 2019	Maturing FY 2020	Interest Payable FY 2020
GOVERNMENTAL ACTIVITIES								
Serial Bonds:								
Tax Supported								
2009 Series A General Obligation	6,810,000	221,325	-	2,270,000	-	4,540,000	2,270,000	136,200
2010 Series A GO Bond	2,680,000	100,500	-	335,000	-	2,345,000	335,000	89,612
2010 Series B Refunding GO bonds	2,828,048	112,852	-	21,295	-	2,806,753	21,981	112,160
2010 Series C Recovery Zone Bonds	4,085,000	145,925	-	345,000	3,255,000	485,000	340,000	14,550
2011 Series A General Obligation	15,885,000	511,850	-	1,765,000	-	14,120,000	1,765,000	458,900
2011 Series B Refunding GO bonds	1,823,151	69,596	-	2,777	-	1,820,374	2,777	69,540
2013 Series General Improvement Bond	14,450,000	553,344	-	1,315,000	-	13,135,000	1,315,000	507,319
2014 Municipal Public Improvement Refunding	13,041,963	381,054	-	5,258,941	-	7,783,022	2,758,484	206,913
2015 Series A GO Bond	24,475,000	1,120,075	-	1,885,000	-	22,590,000	1,885,000	1,025,825
2015 Series B Refunding GO Bond	18,955,000	707,350	-	-	-	18,955,000	-	707,350
2017 Series A GO Bond	7,105,000	355,250	-	550,000	-	6,555,000	550,000	327,750
2017 Series B Refunding GO Bond	12,640,000	632,000	-	-	-	12,640,000	-	632,000
Total Tax Supported Bonds	124,778,162	4,911,121	-	13,748,013	3,255,000	107,775,149	11,243,242	4,288,119
Self Supported								
2010 Series B Refunding Hotel Motel Tax Pledge	17,756,952	708,585	-	133,705	-	17,623,247	138,019	704,240
2011 Series B Refunding Hotel Motel Tax Pledge	14,586,849	556,829	-	22,223	-	14,564,626	22,223	556,385
2013 Series Hotel-Motel Tax Pledge	5,540,000	212,131	-	505,000	-	5,035,000	505,000	194,456
2014 Series Hotel Motel Refunding	3,745,933	109,422	-	1,510,144	-	2,235,789	792,119	59,417
Total Self Supported Bonds	41,629,734	1,586,967	-	2,171,072	-	39,458,662	1,457,361	1,514,498
Total Serial Bonds	166,407,896	6,498,088	-	15,919,085	3,255,000	147,233,811	12,700,603	5,802,617

CITY OF CHATTANOOGA, TENNESSEE
ANALYSIS OF GENERAL OBLIGATION DEBT
June 30, 2019

	ADJ-2018 Outstanding June 30, 2018	Interest Pd FY 2019	Issued FY 2019	Retired FY 2019	Refunded FY 2019	Outstanding June 30, 2019	Maturing FY 2020	Interest Payable FY 2020
Notes Payable:								
Tax Supported								
2004 TML Bond Fund	9,023,400	149,538	-	1,412,809	-	7,610,591	1,450,887	62,661
2014 Department of Education	3,921,159	-	-	1,960,580	-	1,960,579	1,960,579	-
Total Tax Supported Notes Payable	<u>12,944,559</u>	<u>149,538</u>	<u>-</u>	<u>3,373,389</u>	<u>-</u>	<u>9,571,170</u>	<u>3,411,466</u>	<u>62,661</u>
Self Supported								
2008 HUD Section 108 Loan Program	1,831,000	83,957	-	305,000	-	1,526,000	305,000	69,485
Total Self Supported Notes Payable	<u>1,831,000</u>	<u>83,957</u>	<u>-</u>	<u>305,000</u>	<u>-</u>	<u>1,526,000</u>	<u>305,000</u>	<u>69,485</u>
Total Notes Payable	<u>14,775,559</u>	<u>233,495</u>	<u>-</u>	<u>3,678,389</u>	<u>-</u>	<u>11,097,170</u>	<u>3,716,466</u>	<u>132,146</u>
Capital Leases Payable:								
Tax Supported								
2016 Regional Communication Capital Lease	4,782,188	-	-	1,195,547	-	3,586,641	1,195,547	-
2018 Golf Course Capital Lease	330,080	10,369	-	65,073	-	265,007	67,354	8,088
2018 Tasers Capital Lease	374,400	-	-	124,800	-	249,600	124,800	-
Total Tax Supported Capital Leases	<u>5,486,668</u>	<u>10,369</u>	<u>-</u>	<u>1,385,420</u>	<u>-</u>	<u>4,101,248</u>	<u>1,387,701</u>	<u>8,088</u>
Total governmental activities	<u>186,670,123</u>	<u>6,741,952</u>	<u>-</u>	<u>20,982,894</u>	<u>3,255,000</u>	<u>162,432,229</u>	<u>17,804,770</u>	<u>5,942,851</u>

CITY OF CHATTANOOGA, TENNESSEE
ANALYSIS OF GENERAL OBLIGATION DEBT
June 30, 2019

	ADJ-2018 Outstanding June 30, 2018	Interest Pd FY 2019	Issued FY 2019	Retired FY 2019	Refunded FY 2019	Outstanding June 30, 2019	Maturing FY 2020	Interest Payable FY 2020
BUSINESS TYPE ACTIVITIES:								
Interceptor Sewer System:								
Serial Bonds:								
2014 Municipal Public Improvement Refunding	2,216,170	64,742	-	893,504	-	1,322,666	468,672	35,155
Total serial bonds	<u>2,216,170</u>	<u>64,742</u>	<u>-</u>	<u>893,504</u>	<u>-</u>	<u>1,322,666</u>	<u>468,672</u>	<u>35,155</u>
Notes payable:								
1998 State of Georgia Revolving Loan	319,008	5,803	-	319,008	-	-	-	-
2003-168 State Revolving Loan	16,166,759	473,262	-	2,165,820	-	14,000,939	2,230,932	386,940
2007-204 State Revolving Loan	9,393,595	233,310	-	594,348	-	8,799,247	611,148	237,720
2011-289 State Revolving Loan	18,165,984	375,040	21,708	826,804	-	17,360,888	800,568	339,876
2012-307 State Revolving Loan	29,050,833	361,098	1,691,731	1,477,382	-	29,265,182	1,434,900	328,980
2013-318 State Revolving Loan	44,761,387	1,059,527	16,945,559	2,853,500	-	58,853,446	2,752,596	961,848
2016-357 State Revolving Loan	4,496,686	130,421	14,333,322	-	-	18,830,008	831,290	242,907
2018-405 State Revolving Loan	-	-	467,329	-	-	467,329	20,631	6,029
Total notes payable	<u>122,354,252</u>	<u>2,638,461</u>	<u>33,459,649</u>	<u>8,236,862</u>	<u>-</u>	<u>147,577,039</u>	<u>8,682,065</u>	<u>2,504,300</u>
Total Interceptor Sewer System	<u>124,570,422</u>	<u>2,703,203</u>	<u>33,459,649</u>	<u>9,130,366</u>	<u>-</u>	<u>148,899,705</u>	<u>9,150,737</u>	<u>2,539,455</u>

CITY OF CHATTANOOGA, TENNESSEE
ANALYSIS OF GENERAL OBLIGATION DEBT
June 30, 2019

	ADJ-2018 Outstanding June 30, 2018	Interest Pd FY 2019	Issued FY 2019	Retired FY 2019	Refunded FY 2019	Outstanding June 30, 2019	Maturing FY 2020	Interest Payable FY 2020
Solid Waste Fund:								
Serial Bonds:								
2014 Municipal Public Improvement Refunding	4,420,034	129,150	-	1,782,408	-	2,637,626	934,930	70,129
2017 Series B Refundng GO Bond	2,155,000	107,750	-	-	-	2,155,000	-	107,750
Total serial bonds	<u>6,575,034</u>	<u>236,900</u>	<u>-</u>	<u>1,782,408</u>	<u>-</u>	<u>4,792,626</u>	<u>934,930</u>	<u>177,879</u>
Notes payable:								
2004 TML Bond Fund	218,468	3,608	-	34,191	-	184,277	35,113	1,517
Total Notes Payable	<u>218,468</u>	<u>3,608</u>	<u>-</u>	<u>34,191</u>	<u>-</u>	<u>184,277</u>	<u>35,113</u>	<u>1,517</u>
Total Solid Waste & Sanitation Fund	<u>6,793,502</u>	<u>240,508</u>	<u>-</u>	<u>1,816,599</u>	<u>-</u>	<u>4,976,903</u>	<u>970,043</u>	<u>179,396</u>
Water Quality Fund								
Serial Bonds:								
2013 Water Quality Bonds	3,910,000	149,594	-	360,000	-	3,550,000	355,000	137,119
2014 Municipal Public Improvement Refunding	1,090,900	31,882	-	440,002	-	650,898	230,795	17,312
2015 Series A Water Quality GO Bond	7,020,000	321,300	-	540,000	-	6,480,000	540,000	294,300
2017 Series B Refundng GO Bond	615,000	30,750	-	-	-	615,000	-	30,750
Total serial bonds	<u>12,635,900</u>	<u>533,526</u>	<u>-</u>	<u>1,340,002</u>	<u>-</u>	<u>11,295,898</u>	<u>1,125,795</u>	<u>479,481</u>
Total Water Quality Fund	<u>12,635,900</u>	<u>533,526</u>	<u>-</u>	<u>1,340,002</u>	<u>-</u>	<u>11,295,898</u>	<u>1,125,795</u>	<u>479,481</u>
Total Business-Type Activities	<u>143,999,824</u>	<u>3,477,237</u>	<u>33,459,649</u>	<u>12,286,967</u>	<u>-</u>	<u>165,172,506</u>	<u>11,246,575</u>	<u>3,198,332</u>
TOTAL GENERAL OBLIGATION DEBT	<u>330,669,947</u>	<u>10,219,189</u>	<u>33,459,649</u>	<u>33,269,861</u>	<u>3,255,000</u>	<u>327,604,735</u>	<u>29,051,345</u>	<u>9,141,183</u>

CITY OF CHATTANOOGA, TENNESSEE
ANALYSIS OF GENERAL OBLIGATION DEBT
June 30, 2019

	ADJ-2018 Outstanding June 30, 2018	Interest Pd FY 2019	Issued FY 2019	Retired FY 2019	Refunded FY 2019	Outstanding June 30, 2019	Maturing FY 2020	Interest Payable FY 2020
PRIMARY GOVERNMENT REVENUE BONDS AND OTHER DEBTS								
Electric Power Board								
Revenue Bonds:								
2015A Electric System Revenue Bonds	217,485,000	9,518,482		8,380,000		209,105,000	8,880,000	8,938,981
2015B Electric System Revenue Bonds	13,295,000	330,719		1,825,000		11,470,000	1,765,000	286,423
2015C Electric System Revenue Bonds	25,880,000	1,276,500		-		25,880,000	-	1,276,500
Total Electric Power Board	256,660,000	11,125,701	-	10,205,000	-	246,455,000	10,645,000	10,501,904
Chatt Downtown Redevelopment Corporation:								
Revenue Bonds:								
2007 Chatt Lease Rental Rev Ref Bonds	48,450,000	1,162,250	-	105,000	48,345,000	-	-	-
2010 Chatt Lease Rental Rev Ref Bonds	42,480,000	977,559	-	5,270,000	37,210,000	-	-	-
2018A IDB Rev Refunding 2007 Bonds	-	523,819	32,235,000	-	-	32,235,000	855,000	1,033,744
2018B IDB Rev Refunding 2007 Hotel Bonds Taxabl	-	15,989	16,655,000	16,655,000	-	-	-	-
2018C IDB Rev Refunding 2010 Bonds Taxable	-	549,900	28,200,000	-	-	28,200,000	4,275,000	1,016,438
2018D IDB Rev Refunding 2010 Hotel Bonds Taxab	-	9,239	10,660,000	10,660,000	-	-	-	-
Total Chatt. Downtown Redev. Corp.	90,930,000	3,238,756	87,750,000	32,690,000	85,555,000	60,435,000	5,130,000	2,050,181
Total Primary Government	678,259,947	24,583,646	121,209,649	76,164,861	88,810,000	634,494,735	44,826,345	21,693,268
COMPONENT UNITS								
Metropolitan Airport Authority:								
Revenue Bonds:								
2009 Refunding	3,085,663	71,366		3,085,663		-	-	-
2014 Tax Exempt	2,674,575	70,695		138,674		2,535,901	142,475	66,894
2014 Taxable	3,454,092	138,173		159,763		3,294,329	166,415	131,521
Total Revenue Bonds	9,214,330	280,234	-	3,384,100	-	5,830,230	308,890	198,415
Total Metropolitan Airport Authority	9,214,330	280,234	-	3,384,100	-	5,830,230	308,890	198,415
CARTA								
Note Payable:								
Republic Parking System Inc.	51,295			51,295		-	51,295	600
Total CARTA	51,295	-	-	51,295	-	-	51,295	600
Total Component Units	9,265,625	280,234	-	3,435,395	-	5,830,230	360,185	199,015

History of General Obligation Debt

The following table sets forth all outstanding general obligation bond and note indebtedness of the city at the end of the fiscal years 2013/14 through 2018/19, less applicable exclusions, adjusted to reflect the City's applicable share of County debt.

	2015	2016	2017	2018	2019
General Obligation Bonds by Purpose					
Sewer and Sewage Facilities	13,163,948	9,744,488	6,139,299	2,216,170	1,322,666
Municipal Public Improvement	196,686,053	216,415,513	204,670,703	185,618,830	163,322,335
Total Bonded Indebtedness	<u>\$ 209,850,001</u>	<u>\$ 226,160,001</u>	<u>\$ 210,810,002</u>	<u>\$ 187,835,000</u>	<u>\$ 164,645,001</u>
Revenue Bonds by Purpose					
EPB Revenue Bonds		276,055,000	-	-	-
CDRC Revenue Bonds	105,620,000	100,945,000	96,055,000	90,930,000	60,435,000
Total Revenue Bonded Indebtedness	<u>105,620,000</u>	<u>377,000,000</u>	<u>96,055,000</u>	<u>90,930,000</u>	<u>60,435,000</u>
Other Long-Term Indebtedness					
General Obligation Capital Outlay Notes	73,933,177	102,443,558	111,890,888	122,572,720	147,761,316
Tennessee Municipal Bond Fund	14,798,868	12,997,868	11,145,868	14,775,559	11,097,170
Capital Leases	174,098	113,267	6,027,412	5,486,668	4,101,248
Gross Direct Indebtedness	<u>\$ 404,376,144</u>	<u>\$ 718,714,694</u>	<u>\$ 435,929,170</u>	<u>\$ 421,599,947</u>	<u>\$ 388,039,735</u>
Less: Self-Supporting Indebtedness	255,342,366	556,051,798	282,579,251	283,502,826	266,592,168
Debt Service Fund	<u>3,446,011</u>	<u>2,161,977</u>	<u>1,778,396</u>	<u>2,990,089</u>	<u>3,049,310</u>
Net Direct Indebtedness	145,587,767	160,500,919	151,571,523	135,107,032	118,398,257
Plus: Estimated Net Overlapping Indebtedness	<u>163,735,958</u>	<u>170,209,506</u>	<u>163,735,958</u>	<u>204,647,086</u>	<u>183,016,242</u>
Net Direct and Overlapping Indebtedness	<u><u>\$ 309,323,725</u></u>	<u><u>\$ 330,710,425</u></u>	<u><u>\$ 315,307,481</u></u>	<u><u>\$ 339,754,118</u></u>	<u><u>\$ 301,414,499</u></u>

**CITY OF CHATTANOOGA
HISTORICAL DEBT RATIOS**

For fiscal year ending June 30, 2019 (unaudited)

Year ended June 30	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Estimated population(1)	171,349	167,674	170,136	171,279	173,366	173,366	176,588	177,571	179,139	180,557
Appraised property valuation	\$ 15,307,270,881	\$ 15,187,143,683	\$ 15,239,117,325	\$ 15,498,290,496	\$ 15,754,641,402	\$ 15,484,126,401	\$ 16,253,882,118	\$ 16,617,849,120	\$ 18,515,514,113	\$ 18,964,234,130
Assessed property valuation	4,845,694,497	4,808,789,510	4,820,825,577	4,874,524,209	4,955,263,249	5,044,607,410	\$ 5,111,025,892	\$ 5,225,896,880	\$ 5,917,809,652	\$ 5,992,784,141
Gross indebtedness (2)	436,663,186	408,416,390	407,942,874	403,192,541	422,909,531	404,376,144	442,659,694	435,929,169	421,599,947	388,039,735
Less: Self-supporting indebtedness(3)	287,059,370	270,029,615	252,435,979	257,949,312	257,073,903	255,342,366	279,996,798	282,579,251	283,502,826	266,592,168
Debt Service Fund	4,870,365	4,954,374	652,699	2,476,637	5,020,753	3,446,011	2,161,977	1,778,396	2,990,089	3,049,311
Net direct indebtedness	144,733,451	133,432,402	154,854,196	142,766,592	160,814,875	145,587,767	160,500,919	151,571,522	135,107,032	118,398,256
Plus: Estimated net overlapping indebtedness	154,968,909	148,698,012	152,555,047	158,657,256	146,010,740	164,152,697	170,209,506	158,510,550	204,647,086	183,016,242
Net direct and overlapping indebtedness	\$ 299,702,360	\$ 282,130,414	\$ 307,409,243	\$ 301,423,848	\$ 306,825,615	\$ 309,740,464	\$ 330,710,425	\$ 310,082,072	\$ 339,754,118	\$ 301,414,498
Gross debt per capita	\$ 2,548.38	\$ 2,435.78	\$ 2,397.75	\$ 2,354.01	\$ 2,439.40	\$ 2,332.50	\$ 2,506.74	\$ 2,454.96	\$ 2,353.48	\$ 2,149.13
Net direct debt per capita	844.67	795.78	910.18	833.53	927.60	839.77	908.90	853.58	754.20	655.74
Net direct and overlapping debt per capita	1,749.08	1,682.61	1,806.84	1,759.84	1,769.81	1,786.63	1,872.78	1,746.24	1,896.59	1,669.36
Gross debt to appraised valuation	2.85%	2.69%	2.68%	2.60%	2.68%	2.61%	2.72%	2.62%	2.28%	2.05%
Net direct debt to appraised valuation	0.95%	0.88%	1.02%	0.92%	1.02%	0.94%	0.99%	0.91%	0.73%	0.62%
Net direct debt and overlapping debt to appraised valuation	1.96%	1.86%	2.02%	1.94%	1.95%	2.00%	2.03%	1.87%	1.83%	1.59%
Gross debt to assessed valuation	9.01%	8.49%	8.46%	8.27%	8.53%	8.02%	8.66%	8.34%	7.12%	6.48%
Net direct debt to assessed valuation	2.99%	2.77%	3.21%	2.93%	3.25%	2.89%	3.14%	2.90%	2.28%	1.98%
Net direct and overlapping debt to assessed valuation	6.18%	5.87%	6.38%	6.18%	6.19%	6.14%	6.47%	5.93%	5.74%	5.03%

(1) Population figures for all years are estimates.

(2) Gross indebtedness excludes revenue bonds payable by the Electric Power Board of Chattanooga and the Metropolitan Airport Authority.

(3) The self-supporting debt includes Sewer Bonds and municipal public improvement bonds supported by Hotel Motel taxes, CDRC capital lease, HUD Sec. 108 Notes.

Debt Service Fund Revenues

Fiscal Years 2017-2020

Revenue Source	Actual FY 16/17	Actual FY 17/18	Budget FY 18/19	Budget FY 19/20	Budget '20 Inc/(Dec)	% Change FY 18/19	% of Total
General Fund	20,514,537	22,434,479	23,487,712	20,940,110	(2,547,602)	(10.85)	85.95
Golf Courses	67,338	69,463	75,442	75,442	-	0.00	0.31
Capital Imp Bonds (2006)	178,558	-	-	-	-	0.00	0.00
Police Capital	-	376,526	-	-	-	0.00	0.00
General Govt Capital	-	48,777	-	-	-	0.00	0.00
Public Works Capital	-	899,497	-	-	-	0.00	0.00
City Hotel/Motel Tax	3,997,381	5,124,359	3,758,039	2,971,859	(786,180)	(20.92)	12.20
CDBG (Fannie Mae Loan)	416,743	402,957	388,957	374,485	(14,472)	(3.72)	1.54
Total Debt Service Fund	\$25,174,557	\$29,356,058	\$27,710,150	\$24,361,896	(\$3,348,254)	(12.08)	100.00
Grand Total	\$25,174,557	\$29,356,058	\$27,710,150	\$24,361,896	(\$3,348,254)	(12.08)	100.00

Debt Service Fund Expenditures

Fiscal Years 2017-2020

Expenditures	Actual FY 16/17	Actual FY 17/18	Budget FY 18/19	Budget FY 19/20	Budget '20 Inc/(Dec)	% Change FY 18/19	% of Total
Principal	18,058,024	20,689,981	20,868,462	17,804,771	(3,063,691)	(14.68)	73.08
Interest	7,426,697	7,391,467	6,731,688	6,447,125	(284,563)	(4.23)	26.46
Service Charges	73,417	62,919	110,000	110,000	-	0.00	0.45
Total Debt Service Fund	\$25,558,138	\$28,144,367	\$27,710,150	\$24,361,896	(\$3,348,254)	(12.08)	100.00
Grand Total	\$25,558,138	\$28,144,367	\$27,710,150	\$24,361,896	(\$3,348,254)	(12.08)	100.00
Per Capita	144.73	158.49	154.69	134.93	(19.76)	-12.77%	





Capital Project Funds

Fund Structure

The Capital Projects Funds are used for the acquisition and construction of major capital facilities. The basis of budgeting is modified accrual for all except Enterprise Funds (Interceptor Sewer, Water Quality, and Solid Waste) which are full accrual. Included funds are Police, Fire, Public Works, Economic & Community Development, General Services, Transportation, General Government, Youth & Family, Interceptor Sewer, and Water Quality.

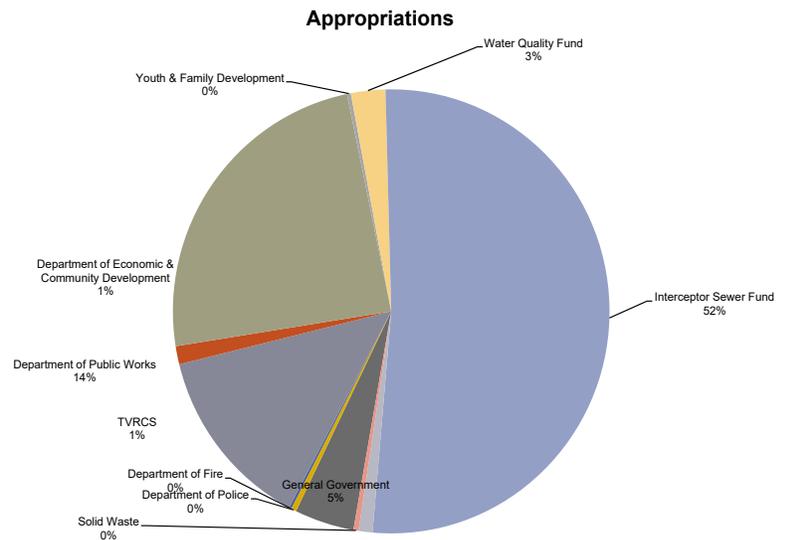
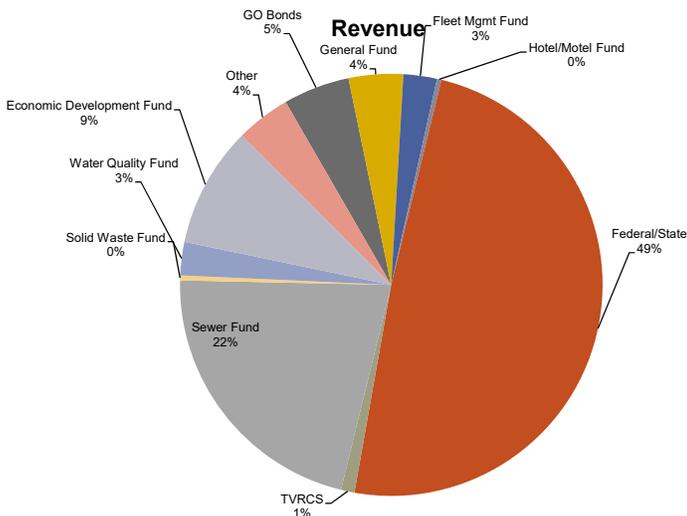
FY19 Approved Capital Budget is as follows:

General Government	\$ 5,479,375
Police (Safety)	1,251,217
Fire (Safety)	1,980,000
Public Works	18,400,000
Economic & Community Development	9,782,000
Transportation	21,528,565
Youth & Family	2,550,000
Solid Waste	1,000,000
Interceptor Sewer Fund	83,762,500
Water Quality Fund	<u>4,625,000</u>
	\$ 150,358,657

Revenue	FY19/20
GO Bonds	9,900,490
General Fund Operations	2,124,852
General Fund Reserves	6,000,000
Economic Development	18,000,000
Fleet Management Fund	5,000,000
Hotel/Motel Tax Fund	669,889
State Street Aid	1,740,359
State of Tennessee (TIP)	9,642,680
Fema/Tema	24,157,000
Federal	896,639
Sewer Oper/Reserves	41,916,014
State Revolving Loan	59,000,000
WQ Oper/Reserves	4,973,000
Solid Waste Oper/Reserves	753,195
TVRCS	2,000,000
Other	8,110,667
Total	194,884,785

Appropriations	FY19/20
General Government	8,581,801
Department of Police	768,325
Department of Fire	335,000
Department of Public Works	26,151,145
Department of Economic & Community Dev	2,573,700
Department of Transportation	47,282,605
Youth & Family Development	550,000
Water Quality Fund	4,973,000
Interceptor Sewer Fund	100,916,014
TVRCS	2,000,000
Solid Waste	753,195
Total	194,884,785

FY 19/20 Revenue & Appropriation Fund \$194,884,785



Capital Fund Revenues

Fiscal Years 2017 - 2020

Revenue Source	Actual	Actual	Budget	Budget	BUDGET '19 INC/(DEC)	% CHANGE FY 19/20	% OF TOTAL
	FY 16/17	FY 17/18	FY 18/19	FY 19/20			
General Fund Revenues	4,791,569	14,938,569	13,656,852	8,124,850	(5,532,002)	-40.5%	4.17%
State/Federal Grants	502,701	1,806,335	10,558,210	37,204,833	26,646,623	252.4%	19.09%
Economic Development Fund	3,268,622	1,140,000	10,247,800	18,000,000	7,752,200	75.6%	9.24%
General Obligation Bonds/Capital Lease	15,681,792	845,200	7,365,647	9,900,490	2,534,843	34.4%	5.08%
Fleet Lease Program	4,511,279	6,000,000	5,000,000	5,000,000	0	0.0%	2.57%
Hotel/Motel Tax Collections	1,350,000	4,700,000	6,800,000	669,889	(6,130,111)	-90.1%	0.34%
Interceptor Sewer	11,872,730	23,183,263	33,300,000	41,916,014	8,616,014	25.9%	21.51%
State Revolving Loan	25,998,778	32,708,535	49,000,000	59,000,000	10,000,000	20.4%	30.27%
Solid Waste	2,425,000	1,750,000	1,000,000	753,195	(246,805)	-24.7%	0.39%
Water Quality	4,347,117	6,628,815	4,625,000	4,973,000	348,000	7.5%	2.55%
Water Quality Bond	0	0	0	0	0	N/A	0.00%
State Street Aid	224,340	975,148	1,765,148	1,740,359	(24,789)	-1.4%	0.89%
Other	729,375	6,344,643	7,040,000	7,602,153	562,153	8.0%	3.90%
	\$75,703,303	\$101,020,508	\$150,358,657	\$194,884,783	44,526,126	29.6%	100.00%
Grand Total	\$75,703,303	\$101,020,508	\$150,358,657	\$194,884,783	44,526,126	29.6%	100.00%

Revenues

The City funds its capital program through a variety of sources including current operations and reserves.

Funding for the FY 2017 Capital Budget is provided by a General Fund contribution of \$4,790,202. Operations contributed \$3,331,000 and fund balance \$1,459,202 of total. General Obligation Bonds \$9,477,732, Hotel/Motel Tax \$1,350,000, State of Tennessee and Federal grants of \$3,654,287, Economic Development Fund \$3,268,622, Fleet Lease Program \$4,300,000, State Revolving Loan \$18,100,000, Interceptor Sewer funding total of \$21,350,000 which includes reserves of \$12,400,000 and operations of \$8,950,000. Water Quality funding total is \$3,200,000 which is all reserves. Solid Waste funding is from reserves for \$2,425,000, "Other" in the amount of \$7,875,157 includes funds from municipalities, foundations, a capital lease of \$4,777,735, and reallocated monies of \$2,997,422 from completed projects.

Funding for the FY 2018 Capital Budget is provided by a General Fund contribution of \$14,938,569. Operations contributed \$4,957,569 and reserves of \$9,981,000 of total. General Obligation Bonds \$6,450,000, Hotel/Motel Tax \$4,700,000, State of Tennessee and Federal grants of \$10,851,977, Economic Development Fund \$1,140,000, Fleet Lease Program \$6,000,000, State Revolving Loan \$36,500,000, Interceptor Sewer funding total of \$30,900,000 which includes reserves of \$16,100,000 and operations of \$14,800,000. Water Quality funding total is \$10,712,000 which includes \$4M in reserves, \$4,269,000 in GO Bonds, \$2,343,000 in operations, and \$100,000 in donations.

Funding for the FY 2019 Capital Budget is provided by a General Fund contribution of \$13,656,852. Current year operations contributed \$2,124,852 and reserves of \$11,532,000 of total. General Obligation Bonds \$7,365,647, Hotel/Motel Tax \$6,800,000, State of Tennessee and Federal grants of \$10,558,240, State Street Aid \$1,765,148; Economic Development Fund \$10,247,800, Fleet Lease Program \$5,000,000, State Revolving Loan \$49,000,000, Interceptor Sewer funding total of \$33,300,000 which includes reserves of \$12,700,000 and operations of \$20,600,000. Water Quality funding total is \$4,625,000 which includes \$4.2M in operations and \$376,235 from reserves. Solid Waste funding of \$1,000,000 is from operations. "Other" in the amount of \$7,040,000 includes funds from municipalities and foundations.

Funding for the FY 2020 Capital Budget is provided by a General Fund contribution of \$8,124,850. Operations contributed \$2,124,850 and reserves \$6,000,000 of \$8,124,850 total. General Obligation Bonds \$9,990,490, Hotel/Motel Tax \$669,889, State of Tennessee and Federal grants of \$10,539,319, Economic Development Fund \$18,000,000, Fleet Lease Program \$5,000,000, State Revolving Loan \$59,000,000 Interceptor Sewer funding total of \$41,916,014 which includes reserves of \$14,985,500, External sources of \$508,514, and operations of \$26,422,000. Water Quality funding total is \$4,973,000 which includes reserves of \$334,526, External sources of \$188,125, and operations of \$4,450,349, Solid Waste funding a total of \$753,195.

Capital Fund Expenditures
Fiscal Years 2017 - 2020

Expenditures	Actual FY 16/17	Actual FY 17/18	Budget FY 18/19	Budget FY 19/20	%		% OF TOTAL
					BUDGET '19 INC/(DEC)	CHANGE FY 19/20	
Police	5,716,886	994,488	1,251,217	768,325	(482,892)	-62.85%	0.39%
Fire	2,034,600	2,616,791	1,980,000	335,000	(1,645,000)	-491.04%	0.17%
General Government	4,077,964	3,027,517	5,479,375	8,581,801	3,102,426	36.15%	4.40%
General Services	7,095,180	129,902	0	0	0	N/A	0.00%
Economic & Community Development	3,425,756	7,009,387	9,782,000	2,573,700	(7,208,300)	-280.08%	1.32%
Transportation	4,607,019	7,767,422	21,528,565	47,282,605	25,754,040	54.47%	24.26%
Youth & Family	907,978	1,723,004	2,550,000	550,000	(2,000,000)	-363.64%	0.28%
Public Works All Funds:	54,164,344	58,084,272	107,787,500	132,793,354	25,005,854	18.83%	68.14%
<i>Public Works</i>	4,582,321	1,922,924	18,400,000	26,151,145	7,751,145	29.64%	13.42%
<i>Interceptor Sewer Fund</i>	35,833,144	47,829,232	83,762,500	100,916,014	17,153,514	17.00%	51.78%
<i>Solid Waste Fund</i>	979,850	115,284	1,000,000	753,195	(246,805)	-32.77%	0.39%
<i>Water Quality Fund</i>	12,769,029	8,216,832	4,625,000	4,973,000	348,000	7.00%	2.55%
Parks Maintenance	903,543	94,987	0	0	0	N/A	0.00%
TVRCS	0	0	0	2,000,000	2,000,000	100.00%	1.03%
Total Capital Projects	\$82,933,270	\$81,447,770	\$150,358,657	\$194,884,785	\$44,526,128	22.85%	100.00%
Grand Total	\$82,933,270	\$81,447,770	\$150,358,657	\$194,884,785	44,526,128	29.6%	100.0%

Expenditures

The appropriations to the Capital Improvements Budget are analyzed on a year to year basis. As priorities shift, the Capital Improvements Budget will vary to reflect this. Presented here is a brief overview of each department's appropriation.

POLICE	
FY 2020 Budget	\$ 768,325
% of Total Capital Budget	.39%
Decline From FY 2019	(482,892)
% Change	-62.85%

The FY 2020 appropriation for the Police Department includes several technology advancements toward more efficient Policing in the department. Items include laptops, cameras, crime scene facility, conductive electronics equipment, along with continuation of police precinct improvements and real time intelligence center.

FIRE	
FY 2020 Budget	\$335,000
% of Total Capital Budget	.17%
Decline From FY 2019	(1,645,000)
% Change	-491.04%

The FY 2020 appropriation for the Fire includes new apparatus funded by reserves, Capital maintenance and repairs, and hydraulic equipment replacement.

PUBLIC WORKS (All Funds)

FY 2020 Budget	\$132,793,354
% of Total Capital Budget	68.14%
Growth From FY 2019	25,005,854
% Change	18.83%

The FY 2020 Public Works capital appropriation reflects the replacement of city-wide services equipment, Parks maintenance, fleet capital, and the upgrade of the Interceptor Sewer, Solid Waste, and Water Quality systems.

GENERAL GOVERNMENT

FY 2020 Budget	\$8,581,801
% of Total Capital Budget	4.40%
Growth From FY 2019	3,102,426
% Change	36.15%

The FY 2020 General Government budget includes funding for Chattanooga Area Regional Transit Authority (CARTA) to leverage additional federal dollars for capital needs, funding support for the Chattanooga Zoo African Expansion, Erlanger Children Hospital, and the Tivoili capital appropriation. Technology projects include the city network rebuild, citywide security cameras, the continuation of the data center relocation and Cloud Software as a Service (SaaS)

TRANSPORTATION

FY 2020 Budget	\$ 47,282,605
% of Total Capital Budget	24.26%
Growth From FY 2019	25,754,040
% Change	54.47%

The Transportation department oversees the City's street rehab and traffic divisions previously in Public Works. Projects include traffic signals upgrade, neighborhood transportation management, sidewalks, bike lanes, and pavement management program.

ECONOMIC & COMMUNITY DEVELOPMENT

FY 2020 Budget	\$ 2,573,700
% of Total Capital Budget	1.32%
Decline From FY 2019	(7,208,300)
% Change	280.08%

The Economic & Community Development appropriation has several citywide projects, Airport District Master Plan, building neighborhood business districts, park improvements including Miller Park, greenway connector, Affordable Housing Trust, Neighborhood Reinvestment Fund, and continuation of Public Art.

YOUTH & FAMILY DEVELOPMENT

FY 2020 Budget	\$ 550,000
% of Total Capital Budget	.28%
Growth From FY 2019	(2,000,000)
% Change	-363.64%

The Youth & Family Development appropriation is continued funding for projects supporting Youth & Family building improvements, and Office Early Learning Projects.

Introduction

The FY2020-2024 Capital Improvement Plan (CIP) shows the City of Chattanooga’s five-year plan for physical improvements throughout Chattanooga, as well as internal projects that improve the provision of services to residents. The first year of the CIP is the fiscally-constrained capital budget, whereas the successive years are a roadmap for future action. Funding for capital projects—defined as projects costing more than \$50,000 and with a useful life of greater than one year—is requested annually by departments alongside the BFO process. Capital requests are reviewed and collaboratively prioritized by the 25 members of the CIP Committee, an interdisciplinary team of department administrators and designees. The CIP process encourages strategic thinking about the City’s current and future capital needs and priorities, and requires collaboration and focus in order to reach a fiscally sustainable program of projects. The below strategies represent highlights of this FY20 capital budget.

FY20 Highlights – Capital Budget

- Key investments in crime prevention as support continues for the real time intelligence center
- Significant investment in replacement of fire apparatus and much needed Station 15 design
- Street improvements and repairs of almost \$29 million, the highest ever
- Funding for CARTA improvements including vehicle replacements and security cameras
- 100% curbside recycling to all City residents
- Additional funding for YFD sites and facilities
- Protect neighborhood affordability through continued funding of Chattanooga’s affordable housing fund
- Additional funding to complete key segments of our greenway system
- Open spaces expansion
- State of the art financial planning tools to ensure our dollars and investments are protected
- Investments in early learning, including new curriculum, repairs and security improvements at Head Start facilities, and planning for new Head Start facilities
- Continued investment in our library as a strong learning partner for our community
- Support 1000 new jobs at Volkswagen
- Continued funding of the Neighborhood Reinvestment Fund to make targeted investments in neighborhood infrastructure and commercial areas
- Continued neighborhood development such as streetscape improvements near the new Save-a-Lot
- Preparing for potential expansion of new jobs at the former Tubman site
- Support of new Health & Wellness district through support of the 3rd and 4th St infrastructure project

Governmental Projects

The below projects are funded through a combination of governmental funds such as City tax revenues, grants, general obligation bonds, and internal service funds. Project descriptions are included for FY20 projects, and a list of future year projects are shown at the end of each results area.

Growing Economy

FY20 Offers Funded: 13

FY20 City Funding: \$10,534,700

FY20 External Funding: \$9,583,772

3rd / 4th Street (REQ)

This project will create a new connection between 3rd Street and Riverside Drive at Siskin Drive, bring the intersection of Riverside Drive and Mabel Street to an at-grade intersection, streetscape improvements along 4th Street between Georgia Ave and 3rd Street, transforming 3rd Street between Mabel and Palmetto by creating a boulevard style street with 2 lanes each direction with on-street parking and sidewalks, lane adjustments on 3rd Street with addition of on-street parking through the hospital area, and convert Lindsay and Houston to 2-way streets between Riverside Drive and Vine Street, and transforming to a boulevard style roadway between Siskin and High Street that includes on-street parking and sidewalks. A greenway connection between 3rd Street and the Riverwalk will also be included in the project. This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
80%	8,500,000	8,500,000	0	0	0	17,000,000

Area 3 Commercial District Streetscape Improvements

This project will fund streetscape improvements in the vicinity of Glass Street and the new Sav-a-lot Grocery.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	225,000	0	0	0	0	225,000

Charles H. Coolidge Medal of Honor Heritage Center

The Charles H. Coolidge Medal of Honor Heritage Center is in the midst of its \$6 million capital campaign to design and build a new, expanded 19,000 square foot Heritage Center in the heart of downtown Chattanooga at the Aquarium Plaza. This offer is the City of Chattanooga's fundraising

support for the project.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	0	0	0	0	250,000

Environmental Protection Agency (EPA) Brownfield Cleanup Grant Cost Share

This offer funds a required 20% grant cost share, if awarded during this competition cycle, to carry out cleanup activities at the former CSX South Chattanooga line. Cost share may be in the form of a contribution of money, material or services. The proposed site is the former CSX South Chattanooga line. The property consists of approximately 1.2 miles of abandoned CSX rail and rail right-of-way addressed as 3225 Broad Street. The property is owned by the City of Chattanooga and is in width from about 60 to 80 feet, occupying about 9.88 acres. The City would like to develop the property into an Americans with Disabilities Act- accessible trail.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
83%	600,000	0	0	0	0	600,000

ESIP - Ferdinand Piech Way modifications

This project includes modifications at the intersection of Ferdinand Piech Way and Hwy 58 and a turn lane to accommodate the new Harrison Elementary School slated to open in August 2020. It is funded jointly by the City and County.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
50%	1,100,000	0	0	0	0	1,100,000

Lynnbrook Park

Lynnbrook Park is a 1.4-acre vacant site that will be the location of both a stream restoration project and linear park. This is Chattanooga's first park project identified through the Trust for Public Land's Climate-Smart Cities decision support tool, which uses park, transportation, health and environmental data to target the most impactful park investments. Lynnbrook Park is located in an area currently lacking access to public parks. Over 3,000 people living within a 10-minute walk of this vacant lot will be able to access a high-quality public space once constructed. Redevelopment of this site into a public

park is a high priority for the city, as it will contribute to the revitalization and empowerment of the Oak Grove neighborhood, which is denser and more diverse than the city as a whole. This funding will finalize the design funding allocation for the project.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	137,000	100,000	0	0	0	237,000

Patten Parkway

Phase 2 of the Miller Park District Connectivity Plan is the renovation of Patten Parkway into a space that can be used as Festival Space, where the street can be closed and the entire space between Georgia Avenue and Lindsay Street can be utilized for Outdoor Festival Space.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
18%	2,447,772	0	0	0	0	2,447,772

Public Art in New Capital Construction

Based on recommendations from the 2019 Public Art Strategic Plan, a portion of the Capital funds calculated for public art have been reserved to support project administration and maintenance. The remaining funds have been allocated to five FY20 Capital Projects to accommodate meaningful integration of public art: Woodmore Safe Routes to School, Washington Hills YFD Site Improvements, Lynbrook Park Design, Chattown Skatepark Design, and City Facilities/Campus Planning & Design. Also included are maintenance funds for the Fallen Five Memorial and the removal of concrete pads and lawn repair related to past temporary art displays.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0	212,700	0	0	0	0	212,700

Stadium Digital Videoboard

Final half of funding pledge towards \$600,000+ stadium renovation project which upgraded scoreboard to modern Daktronics Videoboard.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

Tivoli Foundation Annual Capital Appropriation

This project provides adjust contractual capital funds to the Foundation and includes supplemental funds for chiller replacement.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0	450,000	0	0	0	0	450,000

Volkswagen Matching-Incentive for Electric Vehicle Production Facility

Volkswagen North America has selected Chattanooga, TN for production of its first battery-powered electric vehicle. The proposed facility's \$800 million investment, with more than 1,000 full-time jobs, would be constructed on the site of Volkswagen's existing Chattanooga plant at Enterprise South Industrial Park. In an effort to recruit electric vehicle manufacturing to Tennessee, the State of Tennessee offered a \$50 million in cash grant incentive. The City of Chattanooga and Hamilton County governments were asked to provide a match by offering \$2.5 million each in cash incentives.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,500,000	0	0	0	0	2,500,000

Walnut Plaza/Holmberg Bridge/Ed Johnson Site Prep

The project was highlighted for needed improvements within the Ramble Master Plan from February 2016. The Ramble plan seeks to enhance the existing routes and paths of downtown Chattanooga's Riverfront and to extend quality connections and access into the City. This remains one of the most frequented pedestrian routes within in the city connecting citizens to the river. The public notes this part of our city as one of the best places to enjoy the public realm, our city, and our natural setting. This space connects a river and Walnut Street bridge experience to the bluffs and ultimately the riverfront. Due to its frequent use, attention to detail and a focus on high-quality, long-lasting materials is very important. Project scope includes Walnut Plaza, site preparation for the Ed Johnson Memorial, and replacement of the Holmberg Bridge stairs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
66%	1,586,000	0	0	0	0	1,586,000

Walnut Street Bridge

The Bridge was rehabilitated in the early 90's, with ongoing maintenance projects about every 3-5 years. After 25 yrs. significant repairs need to be made for the integrity of the Iconic Bridge for the next 25 yrs. Repairs, include replacement of the wood decking, electrical upgrades and lighting, structural repairs,

along with Sandblasting the bridge to the bare metal and installing a new protective coating system. Additional work below the water surface is planned in the out years to further stabilize the piers.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,960,000	0	0	200,000	0	2,160,000

Stronger Neighborhoods

FY20 Offers Funded: 32

FY20 City Funding: \$13,555,337

FY20 External Funding: \$26,884,750

2850 Hamill Road (FEMA)

Slope failure from excessive rainfall resulting in potential for partial roadway closure. The roadway was resurfaced through the failure area in December 2018 and wasn't exhibiting signs of new distress until after the mid-Feb rainfall event. Roadway is now settling and cracking in same location as prior to the rain event.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
88%	5,000,000	0	0	0	0	5,000,000

5500 Lake Resort Drive (FEMA)

Slope failure from excessive rainfall resulting in partial roadway closure with strong potential for full roadway closure. Eastbound lane of roadway has scarp forming and has significant movement. Cracking and evidence of slope movement observed below roadway as well.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
88%	9,000,000	0	0	0	0	9,000,000

Affordable Housing Fund

A fund that will be used exclusively to aid the creation of affordable and workforce housing throughout Chattanooga. These funds will be used to supplement federal funding, various tax incentives, and special grants utilized by the City of Chattanooga and its private sector partners to promote affordable, high-quality housing. This money is appropriated to the Health, Education and Housing Facilities Board.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,000,000	1,000,000	1,000,000	1,000,000		4,000,000

Alton Park Riverwalk Connector

The Alton Park Riverwalk Connector will construct a shared use path along a former rail line that parallels 33rd St. and connects the Riverwalk on the west and Alton Park and Southside Community Park on the east. CDOT is partnering with the Trust for Public Land, who has donated the former rail property to the City and is leading community engagement and design.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	200,000	2,000,000	0	2,350,000

Bridge Management & Maintenance (Bailey Ave) - Multiple Locations (Local Funds Capital Projects - Not tied to TIP)

Repair structures and appurtenances on the network of City-owned bridges on as-needed basis, in accordance with findings in regular TDOT inspections and reports on the bridges. There are 6 City-owned bridges which TDOT has classified as Structurally Deficient. The first bridge that will be addressed with this funding request is the Bailey Avenue Bridge over the railroad and EPB yards (bridge requires bearing replacement and joint rehabilitation).

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	950,000	1,000,000	1,000,000	1,000,000	1,000,000	4,950,000

CARTA Facilities Projects

This project is for the rehabilitation of administration, maintenance, and CARTA's intermodal facilities. Rehabilitation of CARTA's administration and maintenance facilities projects include repairs to the bus barn, repair/replacement of sprinkler system, repairs/replacement of hvac equipment, the replacement of rollup doors for CARTA's maintenance shop, track work, rehabilitating electrical/lighting system. This project also includes funding for the replacement or addition of three to four bus shelters to CARTA's service area, including site work and design. Most of CARTA's bus shelters are on the city of Chattanooga right of way, and CARTA coordinates with the Chattanooga Department of Transportation when a new shelter will be installed. CARTA is in the process of hiring an architect/engineer to help CARTA evaluate these projects, prioritize, prepare specifications, etc.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	40,137	41,341	42,581	43,858	45,174	213,091

CARTA Technology Projects

This project includes CARTA's estimate for needed replacements of computers and other administrative hardware (printers, monitors, switches etc.) to replace aging machines. In addition, this project also includes replacement on board routers for its fixed route and shuttle buses. These routers are aging and no longer supported by the manufacturer. This project also includes the replacement of tablets for its Care-A-Van fleet of vehicles with more rugged units that can withstand the amount of vibration on board the vehicle. These more rugged on board units will more reliably communicate the driver's real-time manifests (pick-ups and drop-offs) to them.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	29,712	28,050	28,611	29,183	29,767	145,323

CARTA Vehicles & Equipment

This project is for the replacement of up to five fixed route transit coaches, approximately two of which will be all electric coaches. Currently, 75% of CARTA's fixed route fleet is past its useful life of 12 years; most of the vehicles past their useful life are between 16-20 years old. The average mileage for the entirety of CARTA's fixed route fleet is 508,071. It is CARTA's overall goal to transition to an all-electric fleet, and CARTA is working towards slowly adding more electric coaches into its fixed route fleet.

Replacement of vehicles will ensure that CARTA continues to provide efficient, cost-effective service to the public. In addition to vehicle replacements, this project also includes the purchase of security cameras and shop equipment (hose reel replacements, scaffolding, etc.) for use within CARTA's system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	360,029	675,000	680,000	690,000	250,000	2,655,0290

CDBG Sidewalks

Construction of sidewalks in designated low-income neighborhoods where pedestrian travel is necessary for many residents. The external amount is a planning number and is based upon the total federal allocation of CDBG funds to the City of Chattanooga and distribution of funds across their multiple uses.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total

100%	200,000	100,000	100,000	100,000	100,000	600,000
------	---------	---------	---------	---------	---------	---------

Central Avenue (REQ)

Project includes two through lanes for car traffic, planted median, streetscape, complete streets facilities, bridge, intersection improvements, and direct bike/pedestrian connection to the Riverwalk. This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
80%	1,370,000	2,000,000	10,500,000	0	0	13,870,000

East Lake Park Improvements

East Lake Park was the first park in Chattanooga built in 1896. This historic park features a lake, playground, pavilion, and trail. While the park hasn't received any significant improvements over the past 30 years, the Water Quality Division is currently partnering with the Lyndhurst Foundation to make \$800K worth of enhancements to improve the pond. Through public engagement for this project, several park recommendations were made from the community. We seek to implement such improvements to increase the vitality of the park. The project was funded \$500K in FY18, however this is insufficient funds to cover all the elements requested from the Community. In FY19 OCOS was awarded an additional \$100,000 to add a boat launch, interactive signs and trail re-design. Since then a number of ADA accessible code compliance measures have needed to take place which has forced us to reallocate funding. The original redesign did not address some of the structures within the park; therefore, additional funds have been requested to replace/repair the pavilions, restrooms, etc. Additionally, the City is planning to use Neighborhood Reinvestment funds to enhance adjacent streets and to create a safe walk to/from the YFD and East Lake Academy. With this investment, the park will shine as a crown jewel for the surrounding neighborhoods and the City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

Elder Mountain Road Slope Stabilization and Roadway Improvements (FEMA)

Slope failure from excessive rainfall resulting in partial roadway closure. Failure plane extends across entire roadway. City constructed a temp lane along the uphill ditch to allow alternating traffic through the failure zone. Cracking and evidence of slope movement observed below roadway as well.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total

87.5%	7,000,000	0	0	0	0	7,000,000
-------	-----------	---	---	---	---	-----------

Greenway Farm Conference Center Replacement

Currently at 100% design. Architect construction cost estimate is about \$250K higher than currently funded plus construction RPR & material testing. Additional funding is to address sitework that will need to be done in conjunction with building replacement to address drainage, traffic flow, parking, landscaping, etc. Funding will also include a natural playscape to be built in the park in the vicinity of the new conference center.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

Greenway Farm, 3008 Hamill Road, Chattanooga, TN (FEMA)

FEMA repair for creek flooding and bank erosion.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	50,000	0	0	0	0	50,000

Heritage Park (FEMA)

FEMA repair; dam undermined (concrete wall functioning as weir).

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	10,000	0	0	0	0	10,000

Increased Curbside Recycling

The CWS Division of Public Works actively promotes and services the use of recycle containers for household residents. The coordination with multiple recycling partners will allow for 100% participation of household residents with the addition of 30,000 containers. In the past fiscal year over 18,875 tons were diverted from the landfill in the same period in part of the City's ongoing waste diversion program to ensure compliance with the State of Tennessee's Solid Waste Management Plan. The participation with the Curbside Recycle Grant will aid in achieving and maintaining 25% diversion

the State has established.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
100%	1,600,000	0	0	0	0	1,600,000

Marina Floating Dock, 201 Riverfront Parkway, Chattanooga, TN (FEMA)

FEMA repair, floating dock shifted and twisted in fast moving River flood and sustained structural damage

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	10,000	0	0	0	0	10,000

Neighborhood Reinvestment Fund

The intent of the Neighborhood Reinvestment Fund is to make targeted investments in under-invested neighborhoods across the city, guided by plans adopted by the Chattanooga City Council and needs identified by neighborhoods themselves and City staff.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	1,000,000	1,500,000	2,000,000	2,000,000	6,700,000

Parks ADA Repairs

Improvement of facilities and hardscapes as identified from the analysis of current ADA Assessment Program. The selected firm has completed their analysis and has identified and prioritized non-compliant areas in a detailed report. Based off the assessment, we received a lengthy list of needs that will require immediate attention from the City. Parks & Engineering have begun some of these repairs with current funding but based on initial cost estimate, total repairs are estimated at \$1,000,000. Funding could also extend initial assessment to Park sites not included in original program.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	300,000	200,000	100,000	0	800,000

Parks, Playgrounds, Field Maintenance

FY 2020-2024 Capital Improvement Plan

The Parks Division maintains and repairs the several public restroom, pavilions, barns, and other building structures throughout the park system. Parks Division will continue replacement of heavily worn and damaged playground equipment at many sites that are near the end of typical life and requires expensive repairs to remain in safe and usable condition. Parks has a 3rd party consultant on contract to access condition and give recommendation for replacement. Additionally with these funds, major repairs and other routine maintenance activities that have not been previously feasible will be scheduled and completed to make Youth Athletic Association complexes attractive to visitors and safe for participants. Several projects are in progress and/or have been completed at these sites along with other park sites. However there is a major need to update field lighting systems at a majority of these sites and a public request has been made to replace the Ted Bryant Park pavilion.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	300,000	700,000	700,000	700,000	2,700,000

Pavement Preventative Maintenance

This project will allow the department to provide pavement preventative maintenance throughout the City and will be used in coordination with the repaving funding from local capital. The scope of the project to be addressed with this project will be for a capital on-call contractor to address and not something to be fixed by operating crew. The earlier pavement preventative maintenance can be provided, the better for the asset so the roadway does not further deteriorate. Existing funds will be utilized in FY 2020; contract is expected to let by May 2019.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	250,000	250,000	250,000	250,000	1,250,000

Public Realm Tactical Pilot Projects

The Chattanooga Design Studio and Enterprise Center are leading a public process to create a Public Realm Action Plan for the Innovation District. This public process has identified important public realm enhancements in the district for the next several years. This is an agency appropriation to the Chattanooga Design Studio.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

Rivermont Park (FEMA)

FEMA repair; river flooding, bank erosion, floating dock damage.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	25,000	0	0	0	0	0

Ross's Landing, 201 Riverfront Pkwy (FEMA)

FEMA repair; riverjet pump was damaged during recent flooding. River elevation got above top of pump well. Pump motor was tested and determined to be inoperable. Pump motor needs rebuilt/replaced. Pump well needs to be mitigated to prevent future floodwater damage to Riverjet system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	250,000	0	0	0	0	250,000

Somerville Connector

Project to connect Hill City neighborhood to grocery store, Renaissance Park, and other commercial and public destinations. To provide alternative transportation options to ease traffic in a congested area. Partnership agreement will result in developer providing design services to the city and funding 50% of the construction cost. This would be a ped/bike railroad crossing.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
50%	500,000	0	0	0	0	500,000

Street Improvements (paving) (P20201)

CDOT monitors the condition of the City streets based on the Pavement Condition Index (PCI); that rating system along with the connectivity of the street and its use allows the department to prioritize these dollars. These funds are transferred from the operating budget. Paving, microsurfacing, crack seal, seal coat and resurfacing improvements for local roads.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
-----------------------	---------------	---------------	---------------	---------------	---------------	-----------

0%	4,112,209	5,000,000	5,000,000	5,000,000	5,000,000	24,112,209
----	-----------	-----------	-----------	-----------	-----------	------------

Stringer's Ridge Park Landslide (FEMA)

FEMA repair; a landslide occurred at Stringer's Ridge Park major movement observed February 24, 2019. The cause of the landslide appears to be heavy precipitation and saturated conditions. Two hiking trails traverse the affected area, Valdeau Trail near the scarp of the landslide and Cherokee Trail at about mid-slope. The toe of the landslide is on a residential property downhill from the park. The landslide measures about 300 feet from scarp to toe with an average width of about 75 to 100 feet. The City of Chattanooga plans to repair the landslide and re-establish grade along the two trails. Impact: Closures of two hiking trails. Financial burden and long repair time to City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	2,200,000	0	0	0	0	2,200,000

TN Riverwalk at Cameron Harbor, 634 Mariner Way (FEMA)

FEMA repair; river flooding and bank erosion

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	25,000	0	0	0	0	25,000

Trans Stsc Sdwk - Riverwalk Extension (Middle St to Incline) TIP Project Name: St. Elmo Riverwalk Extension

Phase IV - Extension of Riverwalk from St. Elmo Ave. at Middle Street to Incline Railway.

Project will consist of approximately 2500 linear feet of a concrete multimodal path varying between 10 feet and 12 feet wide with a 4 foot grass strip separating pedestrians and cyclists from vehicular traffic. The project will include trees 25 feet on center, and L.E.D. pedestrian lighting 50 feet on center. Phase 4 will begin at the end of River Walk Phase 3 on Middle Street, then progress South on the East side of Saint Elmo Avenue until termination at the tourist attraction Incline Railway.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total

0%	1,000,000	0	0	0	0	1,000,000
----	-----------	---	---	---	---	-----------

Transit Signal Prioritization

Give transit priority on SR 2/ US 11/ US 64/ Shallowford Rd/ Hamilton Place Blvd. Pedestrian and Bicycle upgrades.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
80%	1,250,000	0	0	0	0	1,250,000

Wilcox Boulevard Tunnel, East Entrance (FEMA)

Slope failure from excessive rainfall along hillside above the east entrance to the tunnel. Debris landed next to roadway and trees fell into the roadway (trees cleaned up by City crews). Hillside is now unstable and subject to further deterioration.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	2,200,000	0	0	0	0	2,200,000

Woodmore SRTS - Construction Phase & CEI (P20312)

This project addresses the safety concerns of the parents of Woodmore Elementary School children by providing a safe pedestrian pathway from home to school for the large student population that lives near the school. The project will include pedestrian a safety education program for Woodmore Elementary School children. This will be coordinated by CDOT staff and will utilize a consulting contract. This project also fills a missing link the pedestrian network of the Woodmore neighborhood.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
41%	368,000	0	0	0	0	368,000

High Performing Government

FY20 Offers Funded: 13

FY20 City Funding: \$11,474,841

FY20 External Funding: \$315,000

Airport Area Road Improvements - Traffic & Safety Improvements at E. Brainerd/Lee Highway Intersection

This project is an outcome of the Airport District Master Plan. It will provide streetscape and traffic signal upgrades and reconfigure the intersection per the recommendations of the plan.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

Building Energy Efficiency Upgrades

This project is a continuation of the Better Buildings Challenge the City agreed to, so as to lower overall energy use by 20%. In partnership with EPB and TVA current City facilities will replace existing incandescent and fluorescent light fixtures with new LED lighting. This technology provides equal or greater light levels at a lower level of energy use, reducing both energy costs and long-term maintenance cost. Existing fixture inventory at all 61 sites will be completed in the near future. The first package for City Hall Campus Area nearing completion and almost all of the facility locations are projected to at Less than two years for payback, making them Ineligible for the Rebate System from TVA, which also has been shortened to June 30, 2018 as the sundown date. However, the reduction of cost going forward still makes these projects very viable for the City due to reduce energy cost in the future.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	184,645	0	0	0	0	184,645

Chattanooga African American Museum Repairs

This offer includes: Replacement of two end of life HVAC units conditioning the Performance Hall with more efficient technology to improve reliability; subsurface repairs to the parking lot of the Bessie Smith Hall The parking lot has been sinking for several years and can no longer be patched to any great effect; replace carpet in the basement; and roof repairs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
50%	630,000	0	0	0	0	630,000

City Buildings & YFD Centers Major Maintenance

This Capital project is to address major Building System Elements at YFD Centers and other City Buildings, such as HVAC systems, roofing system replacements, exterior gutters and downspout source leaks, structural repairs, floor replacements, restroom rehabilitation, building code upgrades, etc.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000

City Facilities Assessment

To perform a Facilities Assessment for the future needs of the City of Chattanooga Government, to provide services to both its external and internal clientele, based upon the most strategic placement of those services, existing building conditions and future system needs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

City Facilities Capital Improvements and/or Campus Consolidation

This project includes the following: \$400,000 for purchase of future YFD/Head Start building site; \$500,000 for Watkins 2nd floor, City Hall renovations, and miscellaneous moving/FF&E of \$60,000; and \$680,000 in design funding for a new YFD building, including a new Head Start center.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,617,000	2,000,000	0	0	0	3,617,000

City Network Rebuild

This capital request is to continue efforts to replace out of date, out of support technical infrastructure in City buildings. This funding is vital to improve performance, maintain security and increase productivity. Current topology requires a strong network infrastructure to connect to applications and data. Reliable, consistent connectivity is crucial to maintain business continuity and data access for all departments citywide. The Network Rebuild capital request is in direct support of these critical business objectives.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	400,000	300,000	300,000	300,000	1,500,000

Cloud Software as a Service (SaaS)

The City's ERP (Enterprise Resource Planning) software is old technology not keeping pace with user expectations. It is also only about 48% implemented while we are paying 100% of the maintenance cost. The SaaS product will improve processing quality and efficiencies in the areas of General Ledger, Purchasing, Projects & Grants management, Time & Labor, Accounts Payable, Fixed Assets, Human Resources, Budget creation, and Cash Management while improving business processes, incorporating best practices, and a quality user experience. All applications are mobile-enabled and provide key performance indicators, dashboards, and predictive analytics. This offer increases productivity while providing an agile product which remains current with technology trends.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,738,376	2,405,640	977,568	0	0	5,121,584

Electric Vehicle Infrastructure

This project would fund a study to explore requirements for greater integration of electric vehicles into the City's fleet.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

Fleet Program Purchases

This is to appropriate Fleet Program Reserve funds so that they may be used to replace vehicles currently in the program that are at the end of their lease terms.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	5,000,000	4,000,000	4,000,000	5,000,000	5,000,000	23,000,000

PCI Database Update

This project will allow the department to update the pavement condition index of the roadway network to current index values by surveying the 20 pavement distress categories as outlined by American Society for Testing and Materials Standard Number 6433 which was used as the standard for the survey conducted in 2009/2010.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	400,000	50,000	50,000	50,000	50,000	600,000

Project Management Software

The City appropriated over \$150,000,000 in FY19 for capital projects. At this time, departments and individuals with projects, capital and otherwise, are left to develop their own methodology (if any) for tracking and managing their projects. Project management expertise varies widely across departments, as does the methodology for tracking and reporting project management scope, budget and status. Improving and standardizing our project management practices and providing the tools to do do will save the City money and improve the quality and timeliness of capital project delivery. Well run projects will help to build trust in government and get the final project completed sooner. Providing project management software will better equip our project managers and other staff to move forward with improvements to how the City manages projects.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	200,000	0	0	0	250,000

Website Upgrade

This capital request is to begin the effort to redesign the chattanooga.gov website. The chattanooga.gov site is the representation of the City of Chattanooga. It is where people go to find out about City services and City initiatives, it depicts how the City of Chattanooga does business and what is important in our city. The current website design is out of date, difficult to navigate and does not represent our City well.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	320,000	0	0	0	0	320,00

Smarter Students, Stronger Families

FY20 Offers Funded: 9

FY 20 City Funding: \$6,094,547

FY20 External Funding: \$0

Chattanooga Zoo: African Expansion

Friends of the Zoo, Inc. (FOZ) seeks to help the city to expand its impact on citizens through economic growth, quality of life improvement, and unique educational opportunities. FOZ is expanding the African area at the zoo to bring giraffe, lions, and a number of other species to Chattanooga. This expansion will create new jobs at the zoo in several departments, increase the zoo's educational capabilities by expanding classroom learning space in a new pavilion, it will create new interactive learning opportunities for all ages related to these charismatic animals, and it will give citizens greater opportunities for recreation outdoors in a family setting. In total, this campaign is a \$10 million project which will increase the zoo's impact on the community all while building a more sustainable business. The Chattanooga Zoo is owned by the City, and operated by FOZ.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	250,000	0	0	0	500,000

Chattown Skate Park

Chattanooga's only skate park is regularly used and loved by the skateboarding community, however current structures are aging, showing more wear and tear, and possibly safety concerns for park patrons. The OCOS division was funded \$30K in FY18 for a Skate Park Feasibility Study to engage skate park patrons and the community to evaluate the existing skate park needs and opportunities, identify factors of a successful skate park and location, and prepare a cost budget estimation and concept plan. In FY19 OCOS was awarded an additional 70k to support the Feasibility Study as the parameters changed. The Feasibility Study is currently underway and we are requesting \$225,000 for the design phase of the park which is based upon the recommendations of the Feasibility Study. The Design phase will yield construction documents, final design, and a budget for construction.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	274,000	1,500,000	0	0	0	1,774,000

Early Learning Center Capital Grants

In our community only 42% of child care centers and homes meet the state requirements for three stars. In order to support the increase in high quality child care programs, small capital grants will be awarded to programs with identified improvement needs as measured by the TN Star Rating System. These grants will be no more than \$25,000/award, will only be awarded to licensed child care providers, or providers in need of funding to move from an unlicensed program to high quality licensed program. Funds must be expended within 6 months of award. Participants will enroll in an Enhanced Quality Improvement Plan and the free coaching process provided by Child Care Resource and Referral in order to meet the requirements of the grant and to address other needs related to quality improvement.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	100,000	150,000	0	0	0	250,000

Erlanger Children's Hospital

City contribution toward the construction of the new Erlanger Children's Hospital, in honor of the victims of the Woodmore Bus Tragedy.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	250,000	0	0	0	500,000

Head Start Facility Build Out and Repair

Head Start operates five child care sites; four in Chattanooga and one in Daisy (2302 Ocoee St; 4701 Devine Ave; 501 W 12th St; 9531 Ridge Trail Rd, Soddy Daisy). Two of the five buildings being assessed are in aging HCDE School buildings being leased by Head Start, 12th St is a City owned building, the Infant - Toddler building at Ocoee is a City owned building, and the modular in Soddy Daisy is a City owned building. Many of these buildings are experiencing regular systems failures; for instance, the heating system at the Avondale Head Start site failed the week after winter break 2018, causing children to be out of school for almost two extra weeks, and cost approximately \$100,000 that had not been budgeted. This expenditure had an impact on other programmatic elements including classroom and curriculum supplies. Head Start, in partnership with Public Works, has executed a facilities audit to determine a short, mid, and long term needs for Head Start facilities. This audit is scheduled to be completed by the end of April, 2019. These funds will respond to the most significant findings of the audit, and will allow Head Start and the City of Chattanooga do develop a financing and maintenance strategy that can be managed within budgets and will supply high quality environments for children. While there is a logical argument to be made in delaying this investment, we serve over 500 children in these buildings daily. They are directly impacted by the quality of the environment, and there is an urgent obligation to improve the quality of these buildings.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	250,000	250,000	0	0	700,000

Library HVAC/Electrical Phase 2

This offer will fund the completion of the Downtown Main Library combined HVAC/Electrical Infrastructure/Roof Replacement project. This project was funded as three separate projects beginning in FY18:

- HVAC \$900,000 (replace system original to facility)
- Electrical \$400,000 (upgrades required to run HVAC)
- Roof \$400,000

In FY18 a consultant was hired through the RFQ process and the three projects were combined into one for a total of \$1,700,000. During the design phase it became clear that construction cost estimates used for the initial funding request were insufficient to complete the project as the project was estimated to cost \$650,000 above the amount funded. With design complete, an RFP was advertised for a general contractor. On October 18, 2018 the bids were opened and the lowest bid was \$3,659,200, and all bids were rejected. Working with the consultant and Public Works project manager, the Library has approved a strategy to shorten construction time and anticipate lower costs with a multi-phase project and bid approach.

Phase 2, whose cost is the subject of this BFO, will complete the project and provide for air handler replacement, necessary interior work required by the installation, all additional HVAC controls, and all other project scope as originally designed.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,193,547	0	0	0	0	2,193,547

OEL Curriculum

The Office of Early Learning will purchase the evidence based Creative Curriculum for each Seats for Success program that achieves 3 Stars, the highest level of quality recognized by the State of Tennessee. OEL will also provide training on curriculum implementation, and work with Child Care Resource and Referral to provide these programs ongoing coaching on implementation to fidelity. This program will provide a one-time investment with sustainability of implementation through existing resources (CCR&R).

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	150,000	0	0	0	300,000

Security Camera Replacement for Head Start

As the City has invested in a comprehensive and coordinated IT system, Head Start has not yet joined the IT's camera protocol or management, nor the IT security camera financing plan. Additionally, all cameras in City Head Start sites are between five and seven years old, making them obsolete technology with some building experiencing camera failure. This offer will allow Head Start to maintain safe, operational security systems. While Head Start grants provide adequate funding for operational expenses, there is not adequate funding, nor is there a regular opportunity to write for grants to cover, this kind of systems upgrade.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	100,000	0	0	0	0	100,000

Site Improvement Requirements for New Construction of YFD Facilities

To meet the site condition requirements for the new construction associated with the improvements of YFD Centers, i.e., parking lots, landscaping, etc. 10' out from new facilities.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,577,000	0	0	0	0	2,577,000

Safer Streets

FY20 Offers Funded: 21

FY20 City Funding: \$5,705,755

FY20 External Funding: \$2,113,874

235 Aster Ave (FEMA)

FEMA repair; Flooding (flood zone). Road and culvert damage.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	8,000	0	0	0	0	8,000

3rd Street at Palmetto Traffic Signal Installation

Location meets warrant analysis. With Erlanger's Children Hospital about to open up will generate more vehicle and pedestrian traffic.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0	250,000	0	0	0	0	250,000

54 Manufacturer's Road (FEMA)

FEMA repair; an area of the Tennessee River riverbank, already compromised and in failure from erosion and already having produced damage to the Tennessee Riverwalk shared use greenway, is submerged and has been subjected to above normal flow volume and velocity as a result of the recent flooding. The full extent of additional damage is not determined at this time.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	1,500,000	0	0	0	0	1,500,000

495 Riverfront Parkway (FEMA)

An area of the Tennessee River riverbank, already compromised and in failure from erosion and already having produced damage to the Tennessee Riverwalk shared use greenway, is submerged and has been subjected to above normal flow volume and velocity as a result of the recent flooding. The full extent of additional damage is not determined at this time.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	300,000	0	0	0	0	300,000

613 Broad Street Sidewalk Repair

Public Safety Repair of sidewalk at 631 Broad St. next to Republic Parking. The sidewalk is spanning a cavity one story below. The estimate is based on what it would take to demo the concrete support beams in this half a block, and either fill the void and reconstruct the sidewalk or re-span the void with structural columns and beams. This is a public safety hazard.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

Automatic External Defibrillators (AED) Replacement

The CFD is requesting funds to replace the department's automatic external defibrillators. The department's AEDs have passed their life expectancy and are in need of replacement. All twenty-six frontline apparatus have AEDs, which are used on a daily basis for cardiac emergencies. These units are "workhorses" for the department and many lives have been saved with early automatic defibrillation.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	100,000	0	0	0	0	100,000

CHATT1 TIP Resurfacing Grouping (P20213)

Reimbursements anticipated prior to beginning of FY20. Resurfacing of Bailey Ave from National Street to Dodds Ave and Chestnut Street from Aquarium Way to W 4th Street including update of curb ramps, pavement marking, signs and signals. Local overmatch.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	647,855	0	0	0	0	647,855

Fire Station Capital Maintenance

The Chattanooga Fire Department stands prepared to respond around the clock, and fire station maintenance is vital to ensuring a healthy and operable place for firefighters to work and live. This offer requests to fund three major maintenance projects. All three are to replace aging apparatus exhaust systems for Station 6, Station 13, and Station 19. Exhaust systems are vital for the health of employees, FY 2020-2024 Capital Improvement Plan

as the system pulls harmful carbon monoxide, gases, and soot from the bay area. This year, the department would like to request funding for continuing to replace the smoke evacuation systems in fire stations.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	75,000	75,000	75,000	0	0	225,000

Fleet Capital Infusion

Capital dollars are required to purchase vehicles that are not currently in the Fleet Program in order to put them into the Replacement Program. Non plan vehicles are City Wide. This includes upgrades for 2008 - 2010 Crown Vics currently in the Program with 2018-19 PI SUV Explorers for the police department, as well as apparatus for the fire department. Number is based on 2 fire apparatus replacements at \$1,200,000 each, one PW pump truck at \$50,000, and \$168,680 for upgrading 20 police vehicles to PI SUVs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,588,680	3,000,000	2,000,000	3,000,000	3,000,000	2,588,680

In Car Cameras

This is a continuation of a previously approved offer to add and/or replace older in-car cameras for Chattanooga Police vehicles.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	0	0	0	0	200,000

Old Hixson Pk @ Chickamauga Crk (FEMA)

FEMA repair; where N Chickamauga Creek flowed over Old Hixson Pike, the downstream shoulder has quite a bit of erosion that needs repair.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	30,000	0	0	0	0	30,000

Pelican Drive at Jersey Pike

State Industrial Road safety improvement (State managed) 10% City match of total contract cost. Chattanooga entered into an agreement with TDOT for a State Industrial Road safety project to minimize accidents at the rail crossing caused by southbound, east turning traffic into Pelican Drive. TDOT designed, bid and is managing this project with the City's commitment of 10% of the project cost.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

Plan of Services Obligations

Money to fulfill possible plan of services obligations in Area 12. Design in FY20, construction in FY21.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	700,000	0	0	0	950,000

Police Laptops

This is a continuation of a previously approved capital offer, which replaces outdated in-car laptops with laptops that are current with today's technology.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	300,000	300,000	300,000	300,000	1,350,000

Police Vehicle Equipment Package

The equipment package consists of emergency lighting, screen, consoles, prisoner screens and various other mounting equipment for 20 marked units to be fully outfitted excluding technology and ready for the streets. Materials and Labor is included in the request.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	195,000	0	0	0	0	195,000

RECOVER System

The Chattanooga Police Department as well as the TBI and FBI has a very low success rate for developing latent prints off spent shell casings and all things metal in general. Most agencies have stopped processing shell casings all together since that likelihood of develop any prints is extremely low. This is not ideal since most shootings and homicide have an abundance of shell casings collected

on scene. These casing can lead investigators to the alleged shooters and help officers get violent offenders of the street. RECOVER is a cutting edge technique that uses an innovative chemical vapor fuming process to develop fingerprints on a range of difficult surfaces including those that have been exposed to extreme heat (discharged bullet casings, for example) and items that have been washed clean in an attempt to prevent identification. RECOVER can reveal fingerprints even after they have been physically removed from an object, and has been demonstrated to consistently out-perform existing fingerprint development techniques across a range of difficult surfaces.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	66,600	0	0	0	0	66,600

RTIC

The Real Time Intelligence Center (R.T.I.C.) will be a force multiplier in our ongoing effort to reduce violent crime within our communities. RTIC Investigators will use the most technologically advanced equipment to actively support Intelligence Led Policing strategies by forging real time data with active intelligence. The addition of both mobile and pole mounted surveillance cameras will increase RTIC Investigator's ability to monitor current or perpetual acts of violence to provide real time information to field officer and criminal investigators.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	156,725	83,600	83,600	0	0	323,925

Sidewalks (P20306)

This project installs new and repairs existing sidewalks across the City to allow safe mobility by any user and to help encourage active public space and engagement of commercial and residential areas.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	350,000	1,431,000	1,564,000	1,710,400	1,871,561	6,926,961

Signal Upgrade for Hickory Valley Rd at Discovery Dr (to accept donation agreement) P20118

This project is complete. This budgetary ask is to correct the budget authority and account for the grant agreement with a private third party.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
100%	47,806	0	0	0	0	47,806

Station 15 Replacement

The Chattanooga Fire Department (CFD) is requesting Capital to replace Station 15 that serves the Eastdale and Brainerd communities. Constructed in 1966, the structure has had multiple problems with drainage, asbestos features, multiple leaks in the roof, cracks in the concrete, low energy efficiency, infrastructure deterioration including leaking windows, air conditioning issues (which has produced mold and mildew), and other issues creating the potential for safety and health issues. Due to many of these problems, the fire crew stationed here was required to move to and respond from another firehall for a few months two years ago. Enough repairs were made to move the fire crew back in, but a new station will be needed soon.

In addition to the recurring disrepair, the station is too small to accommodate the modern fire department. While this includes modern apparatus, gear, and equipment, it also refers to the small hall not having the room to accommodate women's facilities. The women stationed at this fire hall must put up signage to have any privacy. That was not an issue in 1966, but the modern fire service and the Chattanooga Fire Department has many women who serve as firefighters.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	160,000	2,050,000	0	0	0	2,210,000

TIP - Traffic Sign Retro-reflectivity

Replace faded traffic signs city wide to meet Federal & State requirements.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
85%	563,963	0	0	0	0	563,963

Enterprise Fund Projects

Enterprise projects are funded through user fees rather than general fund revenues.

Interceptor Sewer System

Consent Decree Projects

MBWWTP Solids Process Optimization Implementation - Phase 4 (A-D) (Digester Upgrades)

Improvements to the MBWWTP solids handling process to provide reliability and efficiency.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	20,000,000	20,000,000	20,000,000	20,000,000	0	80,000,000

Other Projects

Wet Weather Storage Phase 5 - East Brainerd

Construction of wet weather storage strategically throughout the system to store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the sanitary sewer system in the event of power or mechanical failures.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	15,000,000	0	0	0	0	15,000,000

Wet Weather Storage Phase 6 - Hixson PS #1

Construction of wet weather storage strategically throughout the system to store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the sanitary sewer system in the event of power or mechanical failures.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	10,000,000	0	0	0	0	10,000,000

Wet Weather Storage Phase 7 - Lee Highway

Construction of wet weather storage strategically throughout the system to store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the sanitary sewer system in the event of power or mechanical failures.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	10,000,000	5,000,000	0	0	0	15,000,000

Citico PS Improvements

This project includes making capital improvements to the Citico Pump Station. These improvements are designed to improve the capacity, performance and reliability of the station and help to reduce sanitary sewer overflows in the area.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	4,000,000	0	0	0	0	4,000,000

Contingency- Plans and Studies

Contingency money allocated for plans and studies that have not been identified yet.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	200,000	200,000	200,000	200,000	1,000,000

Contingency MBWWTP Improvements Contingency money allocated for MBWWTP improvement projects that have not been identified yet.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	3,527,355	3,000,000	4,000,000	2,500,000	3,000,000	16,027,355

Critical Pump Station Improvements Master Plan

This project includes the development of a Pump Station Master Plan that evaluates the performance, reliability, and capacity of critical pump stations in the ISS to identify a strategic, prioritized capital improvement approach.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

CSOTF Equipment Replacement Program

This project includes the recurring replacement of aging equipment at CSOTF facilities in the ISS to increase reliability, with the goal of eliminating wet weather SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	650,000	300,000	300,000	300,000	300,000	1,850,000

Implementation of CD Green Infra Projects in the CSS

Project involves the implementation of the CD green infrastructure projects in the CSS.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	500,000	500,000	500,000	500,000	0	2,000,000

Implementation of Vulnerability Recommendations

This project involves implementing the recommendations from the completed EPA mandated security vulnerability assessment of the MBWWTP.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	320,000	0	0	0	0	320,000

ISS Capacity Improvements

This project includes making unidentified capacity improvements across the collection system to decrease SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000

Laboratory Equipment

Project for purchase of equipment for the MBWWTP Laboratory.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

Long Term Control Plan Upgrades

This project will result in an Additional Operational Plan for the Chattanooga Creek CSO Outfalls (Central Avenue CSO and William Street CSO). This plan will augment Chattanooga's current CSO control measures with additional long term controls that will ensure that discharges from these CSO's comply with State water quality standards.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,737,500	0	0	0	0	2,737,500

Lupton City Sewer Rehabilitation

This project involves the rehabilitation of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	3,000,000	0	0	0	0	3,000,000

Lupton Drive Chronic SSO Elimination Project

This project involves the rehabilitation or upsizing of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will eliminate targeted chronic SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	4,000,000	1,000,000	0	0	0	5,000,000

MBWWTP Renewable Solar

The purpose of this project is to establish a photovoltaic (PV) solar array combined with battery storage technology at the Moccasin Bend Wastewater Treatment Plant (MBWWTP) in order to work towards the renewable energy goals of the 2009 Climate Action Plan and 2012 Executive Order while reducing operational costs at the plant. In coordination with EPB, demand-side load management technologies will be employed to more closely match real-time operational energy demand with the solar generation and battery storage of energy. Based on preliminary design from MBWWTP's consultant, Jacobs Engineering, and modeling from EPB, the plant has the capacity to generate over 30% of its average consumption through these technologies.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,250,000	0	0	0	0	2,250,000

MBWWTP Unox Electrical Upgrades

This project includes replacing undersized electrical infrastructure associated with the MBWWTP's UNOX system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	320,000	0	0	0	0	320,000

Mountain Creek PS Improvements

This project includes making capital improvements to the Mountain Creek PS. These improvements are designed to improve the capacity, performance and reliability of the station and help to reduce sanitary sewer overflows in the area.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

Program Management For Consent Decree Implementation

This project is the annual renewal of the scope and fee of program management services for the implementation of the EPA CD program.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,400,000	2,100,000	2,100,000	2,100,000	2,100,000	10,800,000

Riverview Park/CGCC Chronic SSO Elimination Project

This project involves the rehabilitation or upsizing of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will eliminate targeted chronic SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	4,000,000	1,000,000	0	0	0	5,000,000

Secondary Clarifier Flow Meter & Gate Replacement

This project includes the replacement of aging and/or end of life flow meters and slide gates at the MBWWTP Secondary Clarifiers.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,500,000	0	0	0	0	300,000

South Chickamauga Creek 3 Rehabilitation

This project involves the rehabilitation of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	6,000,000	0	0	0	0	6,000,000

Tiftonia PS#1 Safety Upgrade

This project includes safety and reliability improvements associated with converting the Tiftonia #1 PS from a canned pump station to a submersible pump station.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	5,000,000	0	0	0	0	5,000,000

Tubman Site Sewer Replacement

The existing Interceptor Sewer crosses diagonally across the middle of the site, and has been a deterrent to some industrial prospective buyers. The money must only be used for replacement/relocation of the existing sewer line on the Tubman site.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,000,000	0	0	0	0	2,000,000

Citico Pump Reliability Improvements (FEMA)

FEMA repair; river came out of its banks, flooding the work site and surrounding area. Damage cannot be determined until river level goes down and area can be pumped down.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	250,000	0	0	0	0	250,000

Citico Creek Sub Basin Combined Sewer Separation Project (FEMA)

FEMA repair; prior to the rainfall event, the City's contractor had installed a cofferdam that was intended to divert Citico Creek away from the proposed work area such that a new storm drainage outlet structure and headwall could be installed. In response to the rain, TVA raised the river elevation causing the water to come up over the cofferdam and cause it to be undermined. The full extent of damage is unknown, as the water level has not dropped below the top of the sheet piles.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	225,000	0	0	0	0	225,000

Citico CSO 929 Riverside Drive (FEMA)

Pressure wash Catwalks and Walkways, Replace eight (8) FRP doors with frames and lockset, Replace six (6) each MSA main units, power supplies, O2 sensors, explosion proof receptacles, two position selector switches, 120v solenoids, four (4) 20 amp single pole switches, and 1 sump pump.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	106,159	0	0	0	0	106,159

Solid Waste

Landfill Equipment Maintenance

Allows for the maintenance of existing equipment to ensure efficient operations.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	500,000	500,000	500,000	500,000	500,000	2,500,000

New Solid Waste & Recycling Facility

Additional funds for construction of new facility.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
%	253,195	1,000,000	0	0	0	1,253,195

Water Quality

327 Cross Creek Rd (FEMA)

FEMA repair; sink hole formed over a Cross drain (15' deep, 90" Pipe) in roadway.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	200,000	0	0	0	0	200,000

435 Oliver Street Chattanooga, TN 37405 (FEMA)

FEMA repair; small landslide next to Road, SR#5628168. Clear debris, reestablish ditch line and stabilize slope.

FY20 Percent External	Proposed FY19	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY24	CIP Total
87.5%	15,000	0	0	0	0	15,000

Automated Flood warning system

Continuation of Phase I & II US Army Corps of Engineers contract to provide the City of Chattanooga with Hydrologic and Hydraulic studies, Federal Emergency Management (FEMA) Flood Insurance Study (FIS) submittals, creation of a pilot Hydrologic Engineering Centers Real-Time Simulation (HEC-FY 2020-2024 Capital Improvement Plan

RTS) model, development of flood estimation tools for use in emergency situations, conceptual development of tools and guidance to evaluate the impacts from future development, and additional support of modeling and mapping products created in the previous phases..

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	150,000	150,000	150,000	150,000	750,000

Central Avenue Ext Separation Project

This Combination Sewer Separation Project will provide a dedicated stormwater outlet to the Erlanger, Warner Park, and Engle Stadium watersheds which historically have experienced Sanitary/Stormwater flooding issues. Project will be in conjunction with Moccasin Bend project to install Dedicated Sanitary Infrastructure.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,300,000	0	0	4,000,000	7,740,000	13,040,000

Dartmouth/Five Points Watershed SIP - Phase I

Phase I of a five phase Stormwater Infrastructure Replacement Project. Rapid development in past years has caused increased runoff potential in the area and taxed an undersized, aging system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	900,000	0	0	250,000	1,200,000

Davidson Road

Funds for Phases II and III of a three phase Stormwater Green Infrastructure (GI) project. The GSI system will infiltrate runoff from smaller, frequent storms. Drainage will be reduced from travel lanes and create a shoulder for improved safety.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	600,000	750,000	750,000	0	0	2,100,000

Flood Control Pump Station Upgrades

Upgrades to pump stations throughout the city.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	500,000	1,500,000	500,000	0	0	2,500,000

Floodplain Modeling

To provide accurate, up-to-date information regarding flood levels, flood risk and associated hazards for areas within the City of Chattanooga in conformance with current FEMA standards. This project is necessary to assist the DPW and certain other city officials, with needed engineering services, on an on-call basis. Early identification of flood-prone properties during emergencies allows public safety organizations to establish warning and evacuation priorities.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	200,000	0	200,000	250,000	700,000

GI Prioritization Tool

To assist with Total Maximum Daily Loads (TMDLs) reduction, this will provide additional tools to enhance the deployment of GI on City projects throughout the city.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

Glass Street Area/Taylor St, Dodson Ave

Stream restoration project of WPA ditch as identified in the AMEC priority report.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	350,000	1,500,000	1,000,000	0	0	2,850,000

Green Alley Program

The purpose of this request is to redevelop existing alleys by means of improved water quality and placemaking.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	144,000	150,000	150,000	150,000	150,000	744,000

Heavy Equipment

Equipment replacement for continued service on water quality projects.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	525,000	670,000	0	0	0	1,195,000

Operations Building

To develop the existing property at Wood recycle Center, for the relocation of Solid Waste Fleet, Administrative Staff & Personnel. To consolidate solid waste fleet to a more service-central location with opportunity for future growth and expansion of solid waste collection and recycling.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

Riverfront Parkway/MLK CSS Project Phase II

Sanitary/Stormwater Separation Project. Boynton Dr. trunk line extension and Gateway Ave. trunk line extension to Proposed Phase II system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	640,000	700,000	640,000	0	0	1,980,000

Stream Buffer Conservation

This program will reduce nutrients and other pollutants in subsurface flow caused by sediment, pesticides and other materials from entering streams.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	99,000	99,000	0	200,000	0	398,000

Stream Restoration/Various Sites)

The goal for stream restorations program is to reduce peak flow velocities which contributes to stream bank erosion. Additional goals include improving the water quality downstream, restore ecological habitat and reduce peak flood stages.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	250,000	0	250,000	250,000	1,000,000

Tennessee Valley Regional Communications System

Microwave Radio and Multiprotocol Label Switching (MPLS)

The selected vendor will replace the existing microwave radios at all 27 of the TVRCS sites with new radios and mpls routers. The vendor will sweep and align microwave antennas and lines to ensure the microwave paths are correct and the equipment will operate at peak efficiency. The vendor will install, program, and integrate the MPLS routers into the radio system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,000,000	0	0	0	0	2,000,000



ORDINANCE NO. 13474

AN ORDINANCE APPROPRIATING, AUTHORIZING OR
ALLOCATING FUNDS TO THE CAPITAL IMPROVEMENTS
BUDGET FOR THE FISCAL YEAR 2019-2020.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA,
TENNESSEE:

SECTION 1. That there be and is hereby appropriated, authorized, or allocated the hereinafter set funds from the sources specified for the public purposes indicated of the Capital Improvements Plan for the Fiscal Year Ending June 30, 2020:

GENERAL GOVERNMENTAL FUNDS

FROM	General Obligation Bonds	9,900,490
	General Fund (1100)	2,124,850
	General Fund Reserves	6,000,000
	Capital Lease	2,045,201
	Hotel Motel Tax Fund (2070)	669,889
	Economic Development Fund (1111)	18,000,000
	State Street Aid (2050)	1,740,359
	21st Century Waterfront Capital (4021)	1,590,111
	Enterprise South Industrial Park (4013/A60108 Sale of Property)	1,020,619
	ESIP Workforce Development Center (4013/A60116)	48,777
	Police Motorola Portable Radios (4012/H30107)	251,726
	MPO Old State Projects (4016/K13199)	899,497
	Fleet Management Fund (6504)	5,000,000
	Tennessee Department of Environment and Conservation	800,000
	HUD-Community Development Block Grant	204,073
	State of Tennessee (Transportation Improvement Program)/MPO	8,781,420
	Federal	(10,750,000)
	2010C Recovery Zone Capital Improvement Bonds	(3,000,000)
	Environmental Protection Agency (Brownfield Clean Up Grant)	500,000
	Federal Emergency Management Agency (FEMA)	21,303,119
	Tennessee Emergency Management Agency (TEMA)	2,853,881
	Hamilton County	1,254,619
	Hamilton County - Volkswagen	(3,000,000)
	Donation - River City Company	1,733,772
	Donation - Recycle Partnership	224,000
	Donation - West Rock	576,000
	Donation - Gestamp	45,184

From Continued

Donation - Bristol Development	250,000
Donation - Plastic Omnium	2,622
Donation - MLK Corridor/Partnership Agreement	9,977
Donations - Chattanooga Neighborhood Enterprise Va Ave Greenway	35,100
Donations - Traffic Eng Capital Eqp	47,806
Miscellaneous Revenue	15,869
Sale of Property	3,968,152
Interest Earned	72,853
Police Capital/Narcotics Fund Revenue (Fund 4012)	251,726
Radio Lease Program (4014/D30015)	(251,726)
GG ESIP Workforce Development Ctr.(4013/A60116)	48,777
Radio Lease Program (4014/D30015)	(48,777)
PW MPO/Old State Projects (4016/K13199)	899,497
Radio Lease Program (4014/D30015)	(899,497)

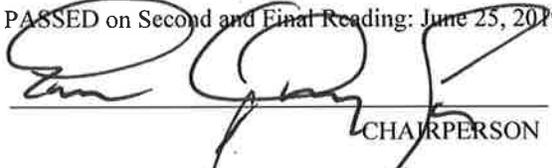
TO	General Government & Supported Agencies	\$ 10,286,508
	Department of Police	1,503,716
	Department of Fire	335,000
	Department of Public Works	18,595,553
	Department of Economic & Community Development	2,573,700
	Department of Transportation	47,375,488
	Department of Youth & Family Development	550,000
	6.2 Infrastructure (VW Welcome Center)	(6,000,000)
		<u>\$ 75,219,965</u>
		\$ 75,219,965

PROPRIETARY FUNDS CAPITAL

FROM:	State Revolving Loan Fund/GO Bonds/Revenue Bonds (ISS)	59,000,000	
	Interceptor Sewer System Operations (Fund 6010)	26,422,000	
	Interceptor Sewer System Reserves (Fund 6010)	14,985,500	
	Tennessee Emergency Management Agency (TEMA) ISS	508,514	
	Solid Waste Fund Operations (6020)	753,195	
	Water Quality Fund Operations (Fund 6030)	4,450,349	
	Water Quality Fund Reserves (Fund 6030)	334,526	
	Tennessee Emergency Management Agency (TEMA) WQ	188,125	
	Tennessee Valley Regional Communication Reserve	2,000,000	
TO:	Interceptor Sewer Fund		100,916,014
	Solid Waste Fund		753,195
	Water Quality Fund		4,973,000
	Tennessee Valley Regional Communication		2,000,000
	TOTAL PROPRIETARY FUNDS	<u>\$ 108,642,209</u>	<u>\$ 108,642,209</u>
	TOTAL CAPITAL BUDGET	<u>\$ 183,862,174</u>	<u>\$ 183,862,174</u>

BE IT FURTHER ORDAINED, That this Ordinance shall take effect immediately from and after its passage as provided by law.

PASSED on Second and Final Reading: June 25, 2019



 CHAIRPERSON

APPROVED DISAPPROVED

DATE: June 27, 2019



 MAYOR

DM/KY

